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EUROPE'S BUSINESS NEWSPAPER

FINANCIAL TIMES

CONSCRIPTION
Europe's armies
ready to volunteer
Page 16

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Wednesday June 26 1991

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World News

EC social charter plan stalls on UK opposition

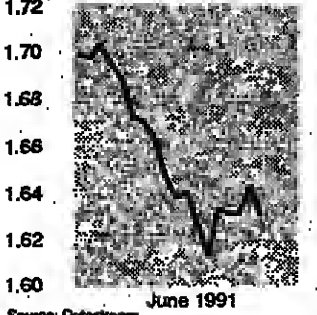
European Community efforts to agree a social charter for the 1992 single market and an increase in consumer confidence confirmed signs that a US economic recovery is under way. The Commerce Department said orders for durable goods rose 3.8 per cent between April and May, but remained 8.1 per cent below last year's level. Page 18

The UK is the sole opponent of the substance of the pact, seen as one of the EC Social Charter's flagship policies. The dispute centres on proposals to give workers the right to 14 weeks' maternity leave on full pay. Some member countries already give at least this, but Britain's maternity provision is the least generous in the EC. Page 18; EC airlines, Page 3

New figures confirm start of economic revival in US

A sharp rise in factory orders, more activity in the housing market and an increase in consumer confidence confirmed signs that a US economic recovery is under way. The Commerce Department said orders for durable goods rose 3.8 per cent between April and May, but remained 8.1 per cent below last year's level. Page 18

Dollar



Kuwait lifts martial law

Kuwait today lifts martial law imposed when Iraqi troops were forced out of the country in late February. Martial law courts, widely criticised as unfair, will be disbanded and remaining cases handed over to the normal court system. Page 4

Volcano blast 'any time'

Mount Unzen, the southern Japanese volcano which killed 40 people earlier this month, could erupt again "any time", an expert said. In the Philippines, Mount Pinatubo spouted a 5km high plume of ash and steam. Page 4

Casualties in Algeria

One person was shot dead in Algeria and 12 wounded during overnight clashes between Islamist fundamentalists and security forces. Police used teargas to quell violence later in the day. Picture, Page 4

Gunsman fire on train

Gunsman killed six people and 18 when they opened fire on a crowded commuter train in the black South African township of Soweto. Page 4

Bombing in Somalia

The government of Somalia is accusing Col. Leu Nura, head of military operations for the separatist Islamic Front, of bombing the bodies of executed rebels in the sea. Page 4

Hungary-Soviet dispute

Talks broke down between Hungary and the Soviet Union over Soviet demands for \$1.2bn for buildings left following its troop withdrawal. Hungary counterclaims about \$90m for environmental damage and maintenance arrears. When Johnny marches away, Page 18

Chinese arms statement

Premier Li Peng said China was ready to join negotiations for a "fair and reasonable" agreement on limiting international weapons sales - as US president George Bush has been urging. Page 18

Cambodia move

Exiled Cambodian prince Norodom Sihanouk said he would soon travel to Phnom Penh and set up what he called a "super government" over the present one and the guerrilla coalition fighting it. Page 18

Japanese train crash

A train packed with school children collided with a freight train in central Japan, injuring 305 passengers. The freight train had stalled at a level crossing. Page 18

Soccer men charged

Abdul Bhamjee, public affairs manager of South Africa's National Soccer League, was charged with fraud, theft and corruption over the alleged disappearance of R5.5m (\$2.3m). Page 18

Karaoke bug spreads

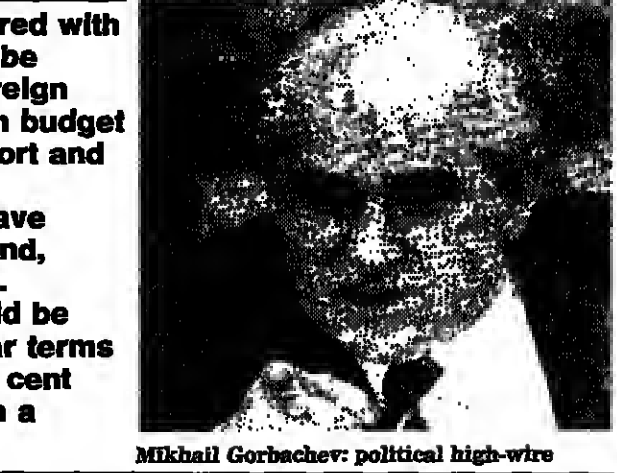
The karaoke singing bug has spread to the People's Liberation Army, a bastion of China's communist rule. Eleven out of 18 Beijing barracks now have karaoke equipment. Page 18

Gorbachev gambles on draft union treaty sweeping away central control

Soviet states offered power

By John Lloyd in Moscow and Chrystia Freeland in Kiev

THE DRAFT Union treaty initiated by President Mikhail Gorbachev and the leaders of nine Soviet republics proposes sweeping away the centrally controlled political system of the USSR and handing power to semi-independent states. The draft, a copy of which has been obtained by the Financial Times, explicitly locates power at republic, or state, level, with only limited functions left in the hands of the Union president and cabinet of ministers. The draft treaty calls for authority over defence, foreign affairs and the budget to be shared between Moscow and the republics, an elected president who may not serve more than two terms and the right for republics to establish parallel diplomatic relations with foreign governments. It is now being considered by the parliaments of the nine republics which are willing to become members of a new Union. The central Asian republic of Kazakhstan became the first to sign it on Monday, although with reportedly minor amendments. The six republics not taking part in the creation of a new Union treaty are Georgia, Armenia, Estonia, Latvia, Lithuania and Moldova. Under the terms of the draft treaty they will face economic sanctions from the states in the Union, in particular having to pay world prices for oil and other resources. The treaty says that future relations with these states remain to be settled and their absence is not expected to affect the signing of the Union treaty which Mr Gorbachev expects to take place next month. However, separate work continues with almost all 15 republics to reach a consensus on an economic agreement. By championing the treaty, Mr Gorbachev is balancing a political high wire. He risks the wrath of hardliners who are anxious about the power he has given to the republican leaderships and his apparent preference for a radical economic plan for the country developed by Soviet and US experts. The full text of the draft



Mikhail Gorbachev: political high-wire

voting, and in a majority of the states of the Union.

● The Supreme Soviet of the Union would retain its two chambers but the present chamber of nationalities would become the chamber of the republics composed of delegates from the republican parliaments, with the chamber of the Union made subordinate to it.

● The right to secede from the Union is explicit, but the method of doing so is referred to the constitution, which is now being drafted, and to Union laws.

● The draft gives the republics the rights over all their land, resources and waters. The only resources continuing to be controlled by the centre are gold and diamond reserves.

It implicitly cedes to the republics the right to property on their territory. The Union can only retain control of such installations as defence plants, atomic power stations, communications, railroads and some official buildings. In these cases, the states and the Union have joint control.

● State laws have priority over republican laws on their territory, except in the areas where the Union exercises agreed powers.

A constitutional court is to be set up to judge issues arising from the relations between the Union and the republics, and between the republics themselves.

The principles of democratic voting and state sovereignty are enshrined in several passages.

The first "basic principle" states that the "Union of Soviet republics is a Soviet federative democratic state created as a federation of equal republics".

The fourth principle states that "they (the states) will seek to satisfy the demands of their people on the basis of free choice of forms of ownership and economic methods".

Principle five says the states "recognise as their general fundamental principle democracy based on popular representation and direct expression of the will of the population. They strive for the creation of a law-based state which could serve as a guarantee against any tendencies towards totalitarianism and arbitrariness".

Principle seven gives the states the rights to be "fully fledged members of the international community", entitled to set up diplomatic consular and trade links with foreign states and to sign treaties.

Two republics break away from Yugoslavia

By Judy Dempsey in London and Laura Silber in Zagreb

CROATIA and Slovenia unilaterally declared their independence from Yugoslavia yesterday, beginning its breakup as a united and federal state. The move ends an experiment first devised by the late president Josip Tito after 1945 to create a multinational state and a region of stability in the Balkans. The declarations of independence will not mean that the republics will secede from Yugoslavia. Their governments will continue to trade with the country's other four republics, continue to use the Yugoslav passport and retain the dinar, the official currency unit. However, the two republics already have their own armies and are in the process of setting up diplomatic offices abroad. They will now also seek to establish their own central banks. The declarations also put into motion a fundamental revision of relations between the republics and the federal government, and between the

republics and their ethnic minorities. Although the country in its present form is no longer tenable, plans by the republics of Bosnia-Herzegovina and Macedonia to remain a Yugoslav state have already been presented to the six republics in the form of a discussion document. Although there was no official response from the European Community or the US to the declarations, France immediately said it recognised them. Mr Roland Dumas, the French foreign minister, said: "It is the right of a people to determine their destiny, but we are constrained by international order."

He added: "It would be regrettable for independence to turn into chaos." Last night Croatia's parliament, the Sabor, passed legislation making the republic technically independent of Yugoslavia. The move was greeted with applause by most parliamentary deputies. In Ljubljana, the capital of

Slovenia, Mr Igor Bavcar, the interior minister, said the formal "ceremony of independence" would take place today. Legislation to confirm the sovereignty of Slovenia was being debated last night.

"We can now begin the process of negotiating an alliance of independent states of Yugoslavia," said Mr Darko Bekic, an adviser to Mr Franjo Tudjman, the president of Croatia. Mr Milan Kucan, the president of Slovenia, which has a population of 2m, said: "In essence Yugoslavia will no longer be the state that came into the existence through the will of republics. The declaration means a formation of an independent state that is no longer a part of the Yugoslav federation."

These separate declarations of independence, which were brought forward by a day, throw open the future of the status of the ethnic Serb minority in Croatia and Croatia's relations with Serbia, the largest of the republics.



Map of Yugoslavia showing the locations of Croatia and Slovenia.

The Serb minority, which make up 11 per cent of the 4.5m population in the republic earlier this year declared their independence from Croatia. The Krajina, a region in which the ethnic Serbs live, is now completely administered by Serbs. Yugoslav officials yesterday said they could not rule out violence between Croats and Serbs. Both ethnic groups are heavily armed. More than 20 people have been killed in ethnic clashes since the beginning of the year.

Mr Kucan warned that while "Slovenia and Croatia have basically the same aims, Croatia can reach independence only if it guarantees the political equality of all its citizens, particularly the Serbs". Serbia, led by Mr Slobodan Milosevic, has consistently supported a federal state which would ensure the political dominance of Serbia. He will now be under pressure by his nationalist supporters to protect the Serb minority in Croatia. Mr Ante Markovic, the fed-

eral prime minister, who earlier this week made in vain an impassioned plea for unity to the Croatian parliament, will find it difficult to retain control of the political agenda. He could salvage the Yugoslav state if he can persuade

Serbia, and the federal army, to negotiate a new constitution which would place relations between the republics and the government on a new footing. Croats are shying off fear of isolation, Page 3 Editorial Comment, Page 16

Beazer asks bankers to back £1bn rescheduling

By Andrew Taylor, Construction Correspondent, in London

BEAZER, the heavily indebted UK construction and building materials group, yesterday asked its bankers to support plans to reschedule up to £1bn of debts in return for providing greater security on loans. To reduce borrowings, it intends to float up to 100 per cent of its European house-building, property and contracting businesses instead of up to 50 per cent as previously announced. This would enable the group, which also has extensive US operations, to raise up to £500m instead of £250m, said bankers. At the same time as announcing the rescheduling plans, Beazer warned that it would have to re-examine its dividend policy in the face of a sharp fall in profits. Mr Brian Beazer, chairman and chief executive, said that pre-tax profits for the year ending June 30 would be close to the lower end of analysts' forecasts of between £60m and £65m. This would compare with pre-tax profits of £106.7m

in 1989-90 and £142.5m in 1988-89. Beazer's share price fell yesterday by 28p to 118p after the announcement.

The Beazer chairman yesterday met representatives of the 100 banks which have provided loan facilities. Bankers were told that the group's current net debt of £1.7bn, equivalent to 94 per cent of shareholders' funds, was considerably higher than it had forecast previously.

When Beazer announced its half-year results in March, it had estimated that net debt was likely to fall to about £750m by the end of the current financial year compared with £880.5m at the end of June last year.

Mr Beazer said the increase in borrowings was due to the rise in the dollar's value, worse-than-expected trading and the abandonment of plans to sell certain businesses in favour of a flotation.

The group, supported by lead bankers National Westminster and Citibank, has asked lenders to agree to a new bank facility secured against the group's US business which will be retained by Beazer. The facility would extend the maturity of some loans and would offer greater liquidity and ease covenant agreements, said the group. The vast majority of its borrowings are in dollars raised to finance the £1.7bn purchase of Koppers cement and aggregates business in March 1988.

Beazer said it was considering moving domicile to the US as soon as practicable following the flotation. It said 75 per cent of its assets and 60 per cent of operating earnings were in the US. About 34 per cent of its shares were held in the form of American Depositary Receipts (ADRs). Banks were yesterday asked to approve plans to float the European business, made up mostly of Beazer's UK house-building and contracting subsidiaries. Lex, Page 18

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STERLING New York lunchtime: \$1.8315 London: \$1.8325 (1.8425) DM2.8275 (2.93) FF9.835 (8.9225) SF12.2275 (2.52) ¥228.0 (228.0) £ index 99.8 (99.9) GOLD New York: Comex Aug \$366.7 (\$35.2) London: \$364.2 (\$31.2) N SEA OIL (Argus) Brent Aug \$18.5 (unchanged) Chief price changes yesterday: Page 19	DOLLAR New York lunchtime: DM1.794 FF6.061 SF1.5505 ¥198.73 London: DM1.7985 (1.7845) FF6.105 (6.08) SF1.553 (1.5335) ¥198.5 (198.05) \$ index 97.4 (97.6) Tokyo close ¥98.35 US banknotes rates Fed Funds 5.75% 3-mo Treasury Bill: yield: 5.73% Long Bond: 95 1/2 yield: 8.52%	STOCK INDICES FT-SE 100: 2,461.2 (+2.9) FT Ordinary: 1,921.9 (+0.5) FT-A All-Share: 1,182.36 (unchanged) New York lunchtime: DJ Ind. Av. 2,912.79 (-0.22) S&P Comp 371.15 (+0.21) Tokyo Nikkei 23,507.42 (+141.98) LONDON MONEY 3-month Interbank: 1 1/4 (11 1/2) LIBOR long gilt future: Sep99 1/4 (99 1/2)
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EUROPEAN NEWS

French finance minister sees autumn recovery

Bérégovoy optimistic of economic recovery

By George Graham in Paris

THERE ARE good times just around the corner, according to Mr Pierre Bérégovoy, France's minister for finance and the economy.

"I am reasonably optimistic. The signs of a recovery in the economy are beginning to be confirmed, and most economic forecasters share this opinion," Mr Bérégovoy said yesterday. "1992 will be a much better year than 1991, and the end of 1991 will be much better than the beginning, because our economy is fundamentally healthy."

Mr Bérégovoy's remarks came in the wake of last week's meeting of finance ministers of the Group of Seven industrialised nations. The G7 communiqué "noted with satisfaction the increasing signs for global economic recovery."

He warned, however, that this revival should not be expected to work through

immediately. "It is too early to affirm peremptorily that the global recovery will come before the second half of the year. I have always affirmed that the autumn is the most probable time," Mr Bérégovoy said.

In France, all the same, there were encouraging signs. Mr Bérégovoy said the recent pick-up in industrial production in April was confirmed by strong car orders in May, and by the monthly survey by Insee, the state statistical agency, of business opinion.

"The Insee survey shows that we have passed the lowest point, and that order books are filling up," he said.

He also viewed yesterday's announcement of the May foreign trade deficit as an encouraging sign, since the relatively modest overall deficit was achieved despite a larger

energy deficit and the sale of fewer Airbus passenger jets than in the previous month.

The foreign trade deficit widened to just over FF22bn (£200m), compared with FF18.8bn in April.

There was, however, a sharp decline in the deficit in industrial goods, from FF4.5bn in April to FF3.2bn in May, partly because of an increased surplus in trade in weapons and other military material.

The May figure brings the total trade deficit for the first five months of the year to FF17.5bn, compared with FF12.5bn for the same period of 1990.

Economic forecasters are predicting, however, a huge leap in unemployment in May, due to be announced this afternoon. This may overshadow Mr Bérégovoy's optimism.

European dream begins to take real shape

David Buchan looks at prospects following this week's agreement on indirect taxes

THE prospect of a European Community free of routine controls along its internal frontiers after 1992 now looks more than a dream following this week's tax accord which smooths the way to removing fiscal frontier checks.

EC finance ministers ended their meeting late on Monday night in Luxembourg in broad political agreement. It was their third meeting in a month to discuss the long-voiced issue of harmonising their widely differing indirect tax rates.

The setting of EC-wide minimum standard rates for value added tax and excise duty has yet to be enshrined in binding directives; these will be tabled in the autumn. The UK government may then well veto them on the ground that, as it formally stated on Monday, it does not see the need for legal constraints on VAT rates.

But Britain this week accepted the principle of binding minimum excise rates on fuel, tobacco and alcohol (for protection of public health). Its EC partners were yesterday hoping that by autumn it may shift similarly on VAT.

The Twelve had already agreed to abolish customs checks on goods. Yesterday, the continental free trade zone for people was enlarged from six to eight EC states, with Spain and Portu-

gal signing the Schengen convention. Today Community interior ministers will discuss ways of strengthening controls on the EC's external frontier as a means - a premise that Britain still rejects - to doing away with intra-EC checks on travellers.

But Monday's accord, incomplete though it is, nearly founded on a variety of fiscal follies. Mr Michel Charasse, the French budget minister, got the day's entertainment off to a good start by denouncing virtually the whole of the Luxembourg presidency's tax compromise. France had seemed to have relatively few problems with the deal, beforehand and such opposition would have been serious; but Mr Charasse was just clowning.

A better provider of wry amusement was Mr Norman Lamont, the UK chancellor of the exchequer. While refusing on grounds of sovereignty to bind the UK to keep its standard VAT rate at least 15 per cent, he was more than ready to state emphatically in a formal EC minute that, as it happened, that was precisely what the UK government planned to do. This rule had been shadowed at the last EC finance ministers' meeting on June 10.

Mr Lamont's partners treasured even more the fact that, while two weeks ago the proposed minimum excise on

spirits - technically set at Ec1,118.5 (£782.95) per 100 litres of pure alcohol - was too low for the UK, it had suddenly become too high.

What had happened in the meantime, as one observer put it, was that "les distilleries écossaises se sont réveillées" (the Scottish distilleries have woken up). Scotland's whisky producers realised their exports might suffer if southern EC states were forced to raise their excise, and lobbied the UK chancellor.

The latter, disarmingly, noted to his colleagues that Scotland holds 70 MPs at Westminster - to which someone remarked "But very few are from your party". Understated by such continental quibbling, Mr Lamont got agreement on spirits excise put off.

The main points of this week's political agreement are:

● A 15 per cent minimum standard VAT rate by January 1 1993. This will require Germany to move up from 14 per cent (it has already said it will do so), and Spain and Luxembourg from 12 per cent. As compensation, the latter two are to be allowed to tax some items at a reduced rate.

● At the top of the VAT range, special rates that some countries impose on luxury goods will disappear. At the bottom, countries can choose one or two

reduced rates, around 5 per cent, while countries such as the UK can continue their zero-rating of certain necessities.

● Minimum excise duty on cigarettes will be 57 per cent of the final retail price, and on beer it will be Ecms 1.87 for every one degree of alcohol for every 100 litres.

● To satisfy Germany, Spain, Portugal, Italy and Greece which levy no excise on wine, this will be zero-rated for excise. At the insistence of France which wants to continue its excise on wine, the Commission will study whether zero-rating is compatible with controls on preventing German and southern wine undercutting French wine in the French market and the north of the EC.

● The minimum excise on leaded petrol will be Ecms 337 per tonne, with as much as Ecms 50 lower for the unleaded variety. An unexpected difficulty arose at the last moment from Mr Lamont, who eventually got the minimum duty on heavy fuel oil cut from Ecms 16 to 15 per tonne.

This reduction, enabled the UK chancellor to say, as he did on Monday night, that "no taxes will change in the UK". Britain's EC partners reckoned a few Ecms were not much to pay to give Mr Lamont a badly-needed political fig leaf.

Walesa tones down threat to parliament

By Christopher Bobinski in Warsaw

PRESIDENT Lech Walesa yesterday toned down his threats to dissolve Poland's parliament and tried to calm the public mood at a meeting with factory workers.

The meeting was the first in a series this week during which Mr Walesa intends to sound out opinion on how to react after the Sejm, parliament's lower chamber, defied him on a new electoral law.

Individual workers called for dissolution of parliament "which has been acting against us and is a waste of time". But when Mr Walesa asked for a show of hands on the dissolution issue at the end of the meeting, little more than half supported tough action.

He adopted a conciliatory tone, assuring his listeners that decisions he took on the issue "will not harm democracy". He appeared to have been taken aback by adverse

public comment after he said in Gdansk on Sunday that he was considering dissolving parliament and he reiterated that he "cannot break the law".

At the moment he has no grounds for dissolving parliament, which is insisting on a slightly more democratic election law. Mr Walesa says this risks producing unstable majorities and weak governments. He can only veto the Sejm's decision and there is every chance his veto will be overruled.

Speakers at the meeting were applauded for accusing Mr Leszek Balcerowicz, the finance minister, of "ruining state sector industry" and calling for the president to lock up former communists who were now successful businessmen. However, Mr Walesa defended the minister and warned that purges of former officials had led to staff shortages.



Soviet general set to leave Prague

GENERAL Eduard Vorobyov (right), commander of the Soviet Army's Central Group and the last serving Soviet soldier still in Czechoslovakia, yesterday signed a protocol ending the stationing of Soviet troops there after 23 years. Reuter reports from Prague. Gen Vorobyov, pictured with Czechoslovakian foreign minister Jiri Dienstbier, leaves for home tomorrow.

Efta and EC confident of accord

THE EC and the European Free Trade Association (Efta) said yesterday they were confident that a trade agreement between the two blocs would be in place by the end of next month, although enormous political problems still had to be overcome, Reuter reports from Salzburg.

Mr Jacques Poos, Luxembourg's foreign minister, told a news conference: "We are convinced that in the course of negotiations in the month of July we will finish the accord." But he admitted a political accord declared last week had failed to solve all outstanding problems blocking a 300m-consumer European Economic Area (EEA).

Mr Wolfgang Schüssel, Austria's economics minister, has warned that if a deal is not signed in the autumn it would be difficult to have the 19-nation market in place by January 1 1993, as planned.

Swedish opposition pledges tax cuts

SWEDEN'S main opposition Conservative party said in its election manifesto released yesterday that it aimed to cut taxes and public spending as the country moved toward European Community membership. Reuter reports from Stockholm.

"A reduced tax burden is decisive for Sweden in the new Europe," the party said. "The tax burden should be reduced by at least 1 percentage point of gross domestic product (GDP) a year." The government said this month that Sweden would apply for EC membership on July 1.

The Conservatives are seen as the main opponents of the Social Democratic government in general elections to be held on September 15.

Sweden funds generous welfare-state benefits, with one of the world's highest tax burdens - more than 50 per cent of GDP.

Mr Carl Bildt, Conservative party leader, said he aimed to cut taxes for small- and medium-sized companies, raise added tax and payroll taxes. He said VAT should be cut to 18 per cent from 26 per cent.

The cuts would be balanced by cuts in subsidies and other forms of assistance.

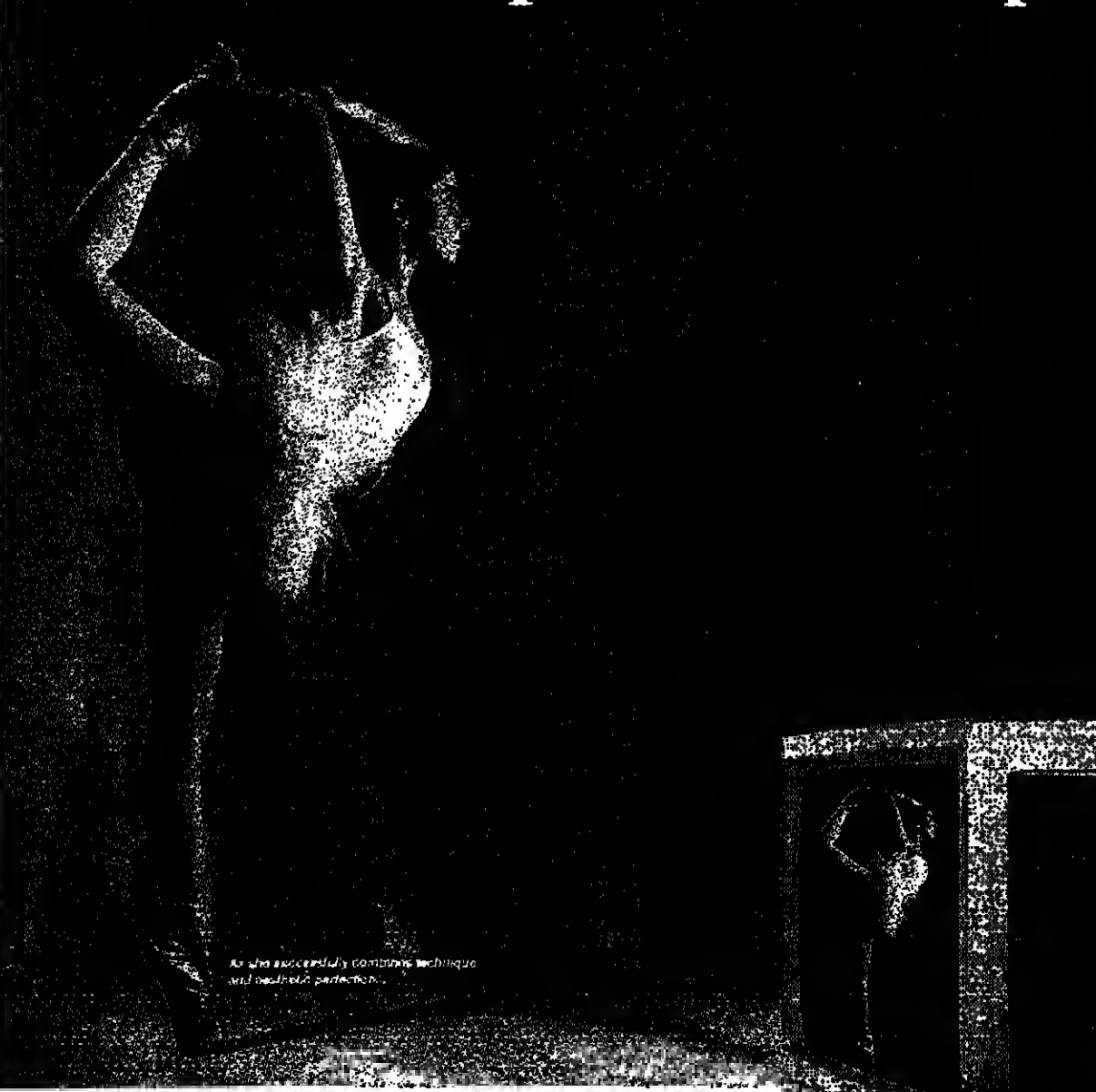
According to an opinion poll released at the weekend, about 21 per cent of the electorate support the Conservatives.

The Social Democrats had 33 per cent of voter support, but a conservative-led opposition coalition would win a narrow majority in parliament, the poll shows.

Sweden's GDP fell 0.4 per cent in the first three months of 1991 compared with the same period last year, the Central Bureau of Statistics said.

The government said in April that it estimated GDP would fall 0.2 per cent in 1991.

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Joint Administrative Receivers

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In accordance with the terms and conditions of the Notes, notice is hereby given that for the initial period 27th June 1991 to 27th December 1991 the Notes will bear interest at the rate of 6.75% per annum. The interest payable on the relevant interest payment date, 27th December 1991, against Coupon No. 1, will be U.S. \$1,725.16 per U.S. \$50,000 nominal.

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IN ADMINISTRATIVE RECEIVERSHIP

NOTICE IS HEREBY GIVEN pursuant to Section 4(2) of the Insolvency Act 1986, that a meeting of the Unsecured Creditors of the above named Company will be held at the offices of Booth White, 2, St. Peter's Street, Ipswich, IP1 1QS on the 26th day of July 1991 at 11 O'clock in the forenoon, for the purpose of having laid before it a copy of the report prepared by the Administrative Receiver under section 48 of the said Act.

The Meeting may, if it thinks fit, establish a creditors' committee to exercise the functions conferred on it, or under the Act.

Creditors are only entitled to vote if:

(a) they have delivered to us at the address shown above, no later than 12.00 hours on the business day before the Meeting, written details of the debts they claim to be due, and the claim has been duly admitted under the provisions of the Insolvency Rules 1986 and

(b) there has been lodged with us any proof which the creditor intends to use on his behalf.

Dated this 18th day of June 1991.

P.A. Lawrence
JOINT ADMINISTRATIVE RECEIVER

Creditors may obtain a copy of the report, free of charge, on application to the Administrative Receiver at the address shown above.

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Trade classification: 23.

Date of appointment of joint administrative receivers: 10 May 1991.

Name of person appointing the joint administrative receivers: Bank of Scotland.

Joint Administrative Receivers: John Martin Ingle and Robin Michael Andy.

Joint Administrative Receivers' Office Holder Numbers: 2704 & 10911 of Cork Quay.

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FINANCIAL TIMES

ENGLAND'S BUSINESS & FINANCIAL

EUROPEAN NEWS

UK backs voluntary greenhouse gas targets

By John Hunt, Environment Correspondent

BRITAIN and Japan have made a significant policy switch away from firm targets for reducing greenhouse gases at the Geneva talks to draw up a convention to combat global warming.

The UK has submitted a paper proposing that developed countries should give voluntary undertakings to draw up targets or strategies to limit greenhouse gases a year after a convention comes into force. Developing countries should do so two years after it comes into effect.

This would allow industrialised nations to decide their own programmes on greenhouse gases after the convention is agreed at the Environment and Development Conference - the Earth Summit - in Rio de Janeiro next June. The convention would merely be a framework with no minimum targets and time-tables.

Originally, it was intended that the convention would agree mandatory international targets to stabilise and then reduce greenhouse gases. Many European countries had agreed to stabilise emissions by 2000 or earlier, while Britain had said it would do so by 2005. Environmentalists are critical of the move and see it as an attempt to appease the US, which has refused to adopt targets for the reduction of carbon dioxide even though it is the world's biggest producer of this greenhouse gas.

The US would have no trouble accepting the British proposal as it would be able to adopt a strategy for reductions without setting targets.

Mr Richard Mott, treaties officer at World Wide Fund for Nature, said in Geneva yesterday: "Killing out the climate treaty just to have the US on board is a great mistake." Japan has put forward a similar mechanism to that of Britain, under which countries would publish a target or estimate on limiting emissions within three months of ratification of the convention. France is sympathetic to Japan's proposals.

Berlin move may need tax increase

By David Marsh in Bonn

THE German government is preparing voters for possible higher taxes to help finance the planned shift of the country's political centre from Bonn to Berlin, in an exercise likely to bring fresh unpopularity for Chancellor Helmut Kohl.

As the Bundestag administration confirmed yesterday that parliament would move from the Rhine to the Spree in four years' time, Mr Theo Waigel, the finance minister, has said he cannot give firm assurances that there will not be future tax rises.

Government officials term as "nonsense" speculation about increased taxes to foot the DM30bn-DM50bn (£10.2bn-£27.2bn) estimated bill for building new facilities in Berlin and finding compensation for businesses, employees and property owners in Bonn. None the less, Mr Waigel's latest comments, amounting to a significant reversal of his refusal last weekend to countenance higher taxes, show the government is starting to face up to the prospect.

The government is also still wrestling with a political storm over large - and supposedly temporary - increases in income tax coming into effect next month.

Mr Waigel's admission fol-

Brussels drafts final 'open skies' package

By Paul Betts and Richard Tomkins

A THIRD package of European air transport liberalisation measures is to be tabled by the European Commission next month, Mr Karel Van Miert, the transport commissioner, said in London yesterday.

Mr Van Miert also said the EC would put forward proposals by the end of this year for a "global approach" to transport problems embracing the infrastructure, safety and environmental aspects of European transport.

The third package is the final stage in the Commission's "open skies" policy. It will include common criteria for airline and route licensing; the introduction of cabotage, enabling an airline from one country to offer domestic services in another; the complete phasing out of capacity limits; and the generalisation of fifth freedom rights allowing a carrier from one country to pick up traffic on intermediate routes within the EC.

Mr Van Miert was in London for talks with Sir Alastair Morton, British co-chairman of Eurotunnel, and Mr Malcolm

Rifkind, the transport minister.

He was expected to use his meeting with the latter to urge the establishment of an EC transport infrastructure fund to help finance links in the planned high-speed rail network.

Mr Van Miert said the Council of Ministers was expected to review the latest air transport liberalisation proposals to be tabled next month in the autumn. However, he did not expect a formal decision on the third package of air transport measures until next year.

The Commission is also pressing ahead with proposals to introduce a more transparent system of take-off and landing rights or "slots" at European airports to ensure fair competition.

Mr Van Miert said there was a clear need for the EC to become involved in negotiations with other countries in future international aviation agreements. He wanted the Commission to be given a mandate to negotiate complete liberalisation of air freight with the US and Japan.

Croats shrug off fear of isolation

By Laura Silber in Zagreb

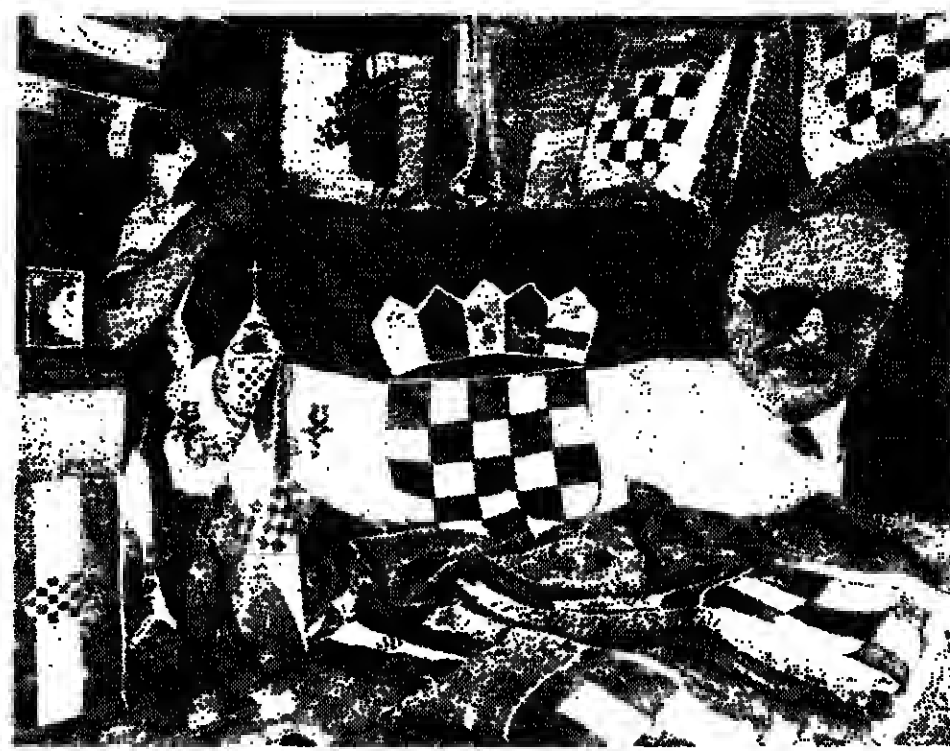
BURGHERS strolling through Ban Jelacic square, Zagreb's central meeting point, yesterday were not really concerned about the consequences of Croatia's declaration of independence, or the snubs by western governments. They quietly accepted their government's declaration as inevitable and necessary.

But in the Sabor, or parliament, deputies last night clapped loudly after they had passed legislation that unilaterally made the republic independent of Croatia.

"We can now begin the process of negotiating an alliance of independent states of Yugoslavia," said Mr Darko Bekic, a senior adviser to the president.

Out on the streets, a 35-year-old banker, expressing typical Croatian self-confidence, shrugged off the idea that the republic might become isolated. "The European Community and the US may call for the preservation of Yugoslavia's external and internal borders. But it is only a question of time before they will have to recognise us," he said.

The only thing that mattered to these citizens was that Croatia would now shed the shackles of the Yugoslav federation. To them, the federation was synonymous with domination by Serbia, Yugoslavia's biggest republic. This disdain for Serbia is reflected in an obsession with the external trap-



President Tudjman's image looks out from a Croatian poster in Zagreb yesterday

pings of statehood. For the past few weeks, the city, and villages and towns throughout the republic, have been decked with Croatian flags. The picture of Mr Franjo Tudjman, the president, is in every newspa-

per, indeed on almost every page. The cult of personality reigns in Croatia.

The ruling Croatian Democratic Union (CDU) has spearheaded a popular campaign aimed at fostering a rena-

rated from Serbia," said a journalist at Radio Croatia yesterday. "The circumstances which led Croatia to join the Serbian kingdom of 1918 [the first Yugoslav state] are different now. There is nothing to be gained from being part of Yugoslavia."


However, some members of the Croatian opposition are nervous that the declaration of independence will strengthen what they see as the government's authoritarian tendencies. They say the ruling party, which last year won Croatia's first free elections since the Second World War on a promise to deliver sovereignty to the republic's 4.5m people, has diverted attention from social and economic problems.

Media dissent is not encouraged and public debate increasingly stifled. Moreover, nearly 400,000 people are either unemployed or on half pay. Over the past five months, GDP has fallen 20 per cent.

The dismal state of the economy was of little worry to most people in Ban Jelacic square, whose name the CDU changed from Republic square to honour one of Croatia's heroes during the Austro-Hungarian Empire.

But one 70-year-old pensioner remarked quietly: "An independent Croatia is fine. But my wife and I are homeless and we need help from the government."

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EC groups urge tax to help E Europe

SIX EC research institutes called yesterday on the Community to pay up to \$10bn a year in a solidarity tax to help east Europe catch up with the west. Reuter reports from Brussels.

The foreign policy study groups, calling for sacrifices from EC citizens to ensure Europe's future stability, said the Community must also open its markets to east European goods, notably in sectors where EC industry was vulnerable.

"The EC cannot remain a prosperous club of democratic nations if the other Europe at its border collapses because of economic deterioration and the rise of nationalism," a spokesman for the French Institute of International Relations told a news conference to release the joint report.

The 50-page study described as "totally inadequate" EC offers of trading opportunities to the three most advanced east European countries - Hungary, Poland and Czechoslovakia - which are negotiating association agreements with the Community.

The institutes - two from Germany and others from France, Britain, Italy and the Netherlands - said the EC should set 1995 as a target date for these three countries to apply for full Community membership.

In the meantime, they must be given greatly improved access to EC markets, notably in agricultural products, textiles, steel and coal where they are most competitive and where EC industrial lobbies are most active in seeking to limit such change.

The solidarity tax, to come out of the EC budget, might reach 0.2 per cent of EC gross national product, or \$10bn a year, to be used as grants and soft loans.

The institutes said the tax would meet about half east Europe's need for funds for macro-economic stabilisation and project aid.

INTERNATIONAL NEWS

Japan's institutions urge tougher securities rules

By Robert Thomson in Tokyo

LEADERS of Japanese economic institutions yesterday called for tighter controls on securities dealings and tougher penalties for breaches of regulations, as part of suggested reforms designed to restore public confidence in securities markets.

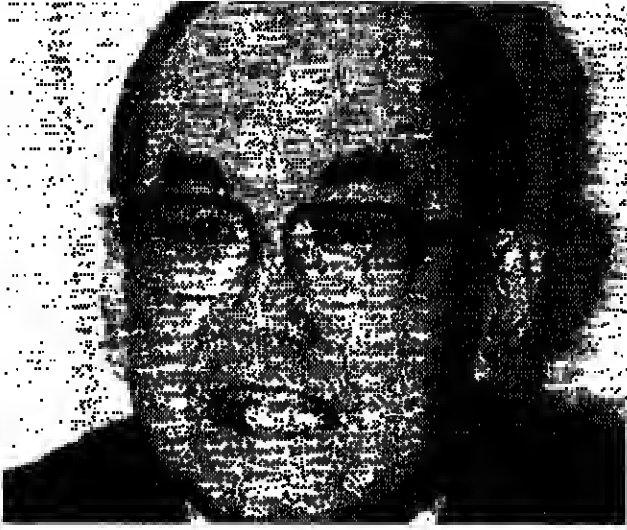
But it was back to business as usual yesterday on the Tokyo stock market, where the Nikkei average rose 141.96 to close at 23,974.2, in spite of fears that Monday's resignations of the president at two leading brokerages, Nomura Securities and Nikko Securities, would lead to a further sharp fall in the market.

The Finance Ministry came under attack for alleged lax control over the securities industry, and Mr Ryutaro Hashimoto, the finance minister, again expressed his "deep regret" over the impact of the resignation of securities companies' links to gangster groups and their compensation of favoured corporate clients for trading losses.

However, Mr Hashimoto gave no indication that he, too, would resign to take responsibility for the scandal, and it seems that his apparently bright political future will not be harmed by the events of recent days.

Mr Hashimoto did say that the controversy could delay the planned release this year of government-held shares in Japanese railway companies as investor confidence in the market has been undermined.

Calls for reform of the securities



Mieno: fair competition necessary in financial sector

ties industry came from Japanese economic organisations and media commentators, some of whom suggested that an independent financial authority be established to oversee the securities houses.

The finance ministry has been criticised for allowing its close links to securities companies to compromise its policing of the industry.

The Japan Securities Dealers' Association said it would support a ban on discretionary accounts, which allow a company to entrust funds to a stockbroker for investment and which have been at the centre of the compensation scandal. Some companies which entrusted funds to brokerages

demand compensation for losses after the stock market collapsed last year.

Meanwhile, Mr Yasushi Mieno, governor of the Bank of Japan, said that securities companies had to understand that fair competition was a necessary part of all successful financial systems. He said that the Japanese system would have problems until individual investors are confident that the system was fair.

Mr Gaiichi Hiraiwa, chairman of the Keidanren, the federation of economic organisations, said companies must "abide by strict ethics" and the securities industry "has to acknowledge its lack of morality".

The public interest may become a factor, writes Emiko Terazono

JAPAN'S Finance Ministry yesterday received the last of a series of reports on the reform of the securities industry, a day after the industry was shaken by the resignation of the presidents of two leading stockbrokers.

The scandals in Tokyo have made it even more difficult for the ministry. It has been strongly criticised for allowing an environment in which brokerages were able to link with gangster groups and in which compensation for losses was paid to favoured clients.

Japanese banks and brokers believe the reforms, which include the entry of banks into the equities business, will bring the biggest changes to Japanese finance since the war.

Ministry officials are examining the final reports from advisory councils representing both the banking and securities industries, which are bitterly divided over the dismantling of Article 65 of the Securities and Exchange Act, Japan's version of the US Glass Steagall Act. The ministry is under pressure to put the legislation before the Japanese parliament later this year, and it is under extra pressure following the resignation of Mr Yoshinobu Tabuchi, president of Nomura Securities, and Mr Takuya Iwasaki, president of Nikko Securities. It hopes to start putting the reforms into place by 1993.

Foreign banks are already permitted to engage in securities business in Japan through their subsidiaries. They won special favours following politi-

cal pressure from the US and Europe for the opening up of Japan's financial markets. Similarly, some foreign securities companies have banking-style privileges such as the right to carry out foreign exchange transactions.

But the changes have been slower in coming for the domestic industry. Squabbles are likely to continue between banks and securities over each other's turf.

The Japanese financial system since the war has been divided up into segments, and each industry has been heavily regulated. Securities companies and banks are segregated under Article 65, and the banking industry itself is divided into city banks, long-term credit banks and trust banks.

Each of the Big Four brokerages has complex networks of affiliates, and the entry into the securities industry of the even more complex corporate clusters of the banking groups raises questions about the future transparency of the system.

Banks are trying to create their version of *firewalls*, and are seen to tighten their grip on securities houses in which they already have connections. Already 13 second-tier securities companies are under the wings of leading banks.

The ministry has indicated that the changes will be gradual in order to "avoid confusion". While that "confusion" in the past has come from an imbalance in industry interests, the corruption in the securities industry may introduce another factor unusual in Japan - the public interest.

writing through subsidiaries, and an eventual entrance into brokering, the most lucrative business of the securities houses. But the brokerages want the banks permanently excluded from brokering.

Brokers fear that banks, with vast branch networks, will threaten the small and medium-sized securities houses which rely heavily on brokering revenues.

The securities side has grudgingly agreed to admit banks' subsidiaries into the primary markets, recommending entry into lead managing publicly-placed bonds and equity-linked instruments, and issuing privately-placed bonds. But the banks say that underwriting without brokering is meaningless.

The securities and banking industries also differ on "firewalls" - barriers designed to keep separate different operations within a group which might otherwise lead to conflicts of interest or insider trading - between the parent and subsidiary. The brokerages want strict firewalls between the banks and their securities subsidiaries, and want legal measures which prevent banks' subsidiaries from underwriting securities for companies with close ties with the parent bank.

On the other hand, banks recommend that firewalls within the same institution should be kept at a minimum to maintain maximum efficiency.

The banking industry is also divided along lines of long-term credit banks, city banks

and trust banks. The Financial System Research Council, which represents the banking interests, argues that long-term credit banks and trust banks, with fewer branches than city banks, should be given priority in entering the securities business. City banks are angered by the proposals. "The argument is the other way around," says Sanwa Bank.

Mr Robert Zeliniski, an analyst at Jardine Fleming Securities, says the ministry's deregulation of the financial system is unlikely to enhance competition. For example, he said, Mitsubishi Heavy Industries would deposit, borrow, and raise capital through Mitsubishi Bank, a member of its corporate family, or *keiretsu*.

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Australia's Labor right reasserts itself

By Kevin Brown in Hobart

THE LEFT WING of Australia's governing Labor party yesterday failed to persuade the party's biannual conference to support increased government spending to create jobs.

In a day of defeats, the left also failed to prevent the election of a right-winger to the party presidency, in spite of gaining enough support earlier in the week to force a second ballot.

The left's failure to consolidate its early conference gains followed intense pressure on centre-left and independent delegates from the right, which has dominated the government since Labor won office in 1983.

The right's success indicates that the influence of the left remains muted in spite of its support for Mr Bob Hawke, the prime minister, against a leadership challenge earlier this month from Mr Paul Keating, the former federal treasurer.

In the reshuffle which followed the challenge, Mr Hawke appointed Mr Brian Howe, a left-winger, as his deputy prime minister. However, the appointment was balanced by the promotion of Mr John Kerin, the right-wing former primary industries minister, to the Treasury.

The left's strength came on an amendment during a debate on the economy, which sought to make job creation a higher priority than fighting inflation.

The amendment was defeated by 52 votes to 45 after Mr Kerin warned that the government's hopes of economic recovery would be damaged by the "dramatic gestures" sought by the left.

In a number of interventions aimed partly at reassuring the financial markets, Mr Kerin repeatedly stressed the government's determination to stand by Mr Keating's strategy of fiscal conservatism and tight monetary policy.

The left withdrew demands for an urgent boost to infrastructure spending after it became clear the resolution would be defeated. It was replaced by a watered-down call for projects "compatible with policies to reduce inflation and the current account deficit".

In the debate on the party presidency, the left argued for a recount of a ballot held on Monday, when Mr Barry Jones, the non-aligned former science minister who stood with left-wing support, tied with Senator Stephen Leake, the right-wing candidate.

Both candidates won 50 votes, but the left claimed Mr Jones would have won if an invalid vote marked with a cross instead of the figure one had been accepted.

After a protracted public row between the factions, the left's attempt to force a recount was defeated by 55 votes to 46, indicating that Senator Leake would win a second ballot. He was declared elected, to a chorus of left-wing boos.

Delegates also approved a resolution "to begin community debate to enable Australia to become a republic on January 1, 2001". The date marks the centenary of the Australian Commonwealth. It has been Labor's policy since 1981 that Australia should become a republic, but it had not previously set a date.

Cambodia parties make concessions

Cambodia's radical Khmer Rouge and the Pimouh Penh government each made concessions yesterday in peace talks to try to end 12 years of civil war, Reuters reports from Phnom Penh, Thailand.

The Khmer Rouge decided tentatively to allow the Supreme National Council (SNC), which is supposed to represent Cambodian sovereignty under a United Nations peace plan, to establish its headquarters in Phnom Penh, said a senior aide to Khmer Rouge leader Kien Samphan.

HK airport faces delay

Plans to build a new international airport for Hong Kong, one of the largest infrastructure projects in the world, will be delayed unless an agreement is reached with China in the very near future to go ahead with the scheme, Sir David Wilson, governor of the colony, said in London yesterday, Robert Munn, Diplomatic Editor, reports. After a 90-minute meeting with Mr John Major, the British prime minister, Sir David said there was no question of abandoning the HK\$100m (£7.5m) project. "But if we don't reach agreement (with China) in the near future, there are certain things that we would have been doing that would have to stop. It's a question of stoppage and not a question of cancellation of the project."

Japanese visit marks China investment boost

By Robert Thomson in Tokyo

QIAN QICHEN, China's foreign minister, arrived in Tokyo yesterday for a visit that coincides with a resurgence of Japanese investment interest in China and the lifting of the only remaining sanction imposed on Beijing after the crushing of the pro-democracy movement two years ago.

During his four days in Japan, Qian will invite Mr Toshiki Kaifu, Japan's prime minister, to visit Beijing in August, a visit sought by the Chinese leadership as evidence for its own people that the government has regained its international status. Mr Kaifu is expected to accept the offer and will become the first head of an important industrial country to visit Beijing since June 1989.

Qian's talks will include discussion of North Korea, which has recently begun negotia-

tions with Japan, and the situation in Cambodia, in which China has long had an active interest. Japan has more recently become interested in acting as a mediator among the four warring factions in Cambodia.

Qian's visit coincides with the expected approval this week by Japan's Finance Ministry of a Chinese bond issue in Tokyo for the first time since June 1989. Bank of China has already received informal approval for the ¥20bn (\$28m) issue, which is likely to herald the return of other Chinese financial institutions to the Tokyo market.

Bilateral trade has surged this year, with Japan's exports to China in the first five months up 36 per cent to \$2,980m (£1,820m) and imports from China 26 per cent higher at \$5,470m.

India may ease investment laws

By David Housego in New Delhi

DR Manmohan Singh, India's finance minister, hinted strongly yesterday that the new government would liberalise India's restrictive foreign investment laws.

At his first press conference in New Delhi since taking office, he said that India would have to open itself up to investment by multinationals - and the technology this could bring - or else it would be marginalised.

In what he clearly sees as the first step in a campaign to change Indian attitudes, he spoke critically of India's long-standing phobia of foreign investment as something "dangerous and immoral".

He said that both the Soviet Union and China welcomed foreign investment and were anxious for loans from the International Monetary Fund. "We in this country have to wake up to the harsh realities of this new world," he declared.

Dr Singh declined to be drawn on the details of any revision of the Foreign Investment Act, which currently limits a foreign company's holding in an Indian joint venture to 40 per cent.

He signalled to India's foreign creditors that the government would adopt a medium-term programme aimed at reducing the fiscal and balance of payments deficit and bringing inflation down to 3 to 4 per cent. He declined to confirm that the government would stand by its predecessor's pledge to the IMF to reduce the budget deficit from 9 per cent of gross domestic product last year to 6.5 per cent this year.

In contrast to his warm welcome to foreign investment, the finance minister was more hesitant about privatisation, which forms part of the Congress party manifesto. He said he preferred public sector units if they worked well. "But if the

public sector cannot deliver, we must look at other options," he declared. He said he had no view on the "hang-ups" about privatisation.

Dr Singh was scathing about another promise in the Congress party manifesto to "roll back" prices - including petroleum product and kerosene prices - within 100 days of taking office. He said in a phrase that could cause him political difficulties that the Congress in opposition had probably been unaware of the harsh realities.

The minister left no doubt that he believed "an honourable agreement" was possible with the IMF on the emergency \$2bn (£1.2bn) stand-by credit India is seeking. He said the IMF would impose conditions. But he added: "We can live with such conditions" as long as they were consistent with India's interests. Moody's downgrades India, Page 31

Airlines bar Chinese 'fire-risk' watches

By Paul Belts, Aerospace Correspondent

SEVERAL leading airlines, including Cathay Pacific, British Airways and Lufthansa, are refusing to transport large consignments of cheap Chinese wrist-watches because of possible fire risks.

The International Air Transport Association (IATA) is also expected to investigate the potential safety hazards for airlines carrying large cargoes of Chinese or Hong Kong-assembled lithium-powered plastic watches.

IATA's dangerous goods committee studied the problem last year but issued no specific directives to airlines. However, the airline industry has become increasingly concerned about the potential fire risks of these watches, which appear to have been a common factor in several recent fires on board airlines.

A consignment of these watches is understood to have been carried by the Landa Air Boeing 767 which crashed in Thailand last month killing all 223 people on board. The cause of the Landa crash has still not been established.

A small fire on the hold of a Cathay Pacific Lockheed TriStar in Manila last year is also believed to have been started in a consignment of lithium-powered plastic watches.

Cathay Pacific said it had introduced new controls on the transport of lithium-powered wrist-watches manufactured in China as a precautionary measure.

The airline has banned cargo consignments of such watches assembled in China and in Hong Kong, although it has not banned passengers from wearing these watches on board.

UK sets up aid for 'good government'

By Edward Mortimer

BRITAIN IS earmarking £50m of its bilateral aid programme in the coming year to promote "good government" in developing countries, Mrs Linda Chalker, minister for overseas development, announced yesterday.

Mrs Chalker, speaking to a joint meeting of the Royal Institute of International Affairs and the Overseas Development Institute, said the money would cover "first, government-to-government assistance to the legal sector, prisons, customs services, public administration, public expenditure management, accounting and auditing; and second, the processes and institutions needed for democratic and pluralistic structures, a free press and human rights".

This would be additional to Britain's share of "good government activities" by multilateral bodies, and would not include balance of payments support such as the special programme of assistance for sub-Saharan Africa, the minister said. She added that Britain would carry on with efforts to incorporate "good government criteria" into planning systems for project management.

Ms Ann Clwyd, Labour's spokeswoman on overseas development, expressed "delight that Mrs Chalker is stealing Labour's clothes", but questioned her willingness to follow through these commitments. "Mrs Chalker has just been to Kenya, but we haven't heard a squeak out of her about human rights in Kenya," Ms Clwyd said.

Iranian minister in UK talks

Mr Ali Akbar Velayati, the Iranian foreign minister, met Mr Douglas Hogg, the British foreign office minister, on a stopover in London yesterday to discuss securing the release of hostages in the Middle East, Reuters reports. The hour-long talks at Heathrow airport also covered Iraq, including its Kurdish and Shia populations.

Kuwait announces lifting of martial law

By Our Middle East Staff

KUWAIT HAS announced that martial law, imposed at the end of the Gulf war, will be scrapped today. The decision comes in the wake of mounting western criticism of human rights abuses and the summary trials of non-Kuwaitis accused of having collaborated with Iraqi forces.

Kuwait's official news agency quoted Mr Ghazi Obeid al-Sammar, the minister of justice, as telling a Kuwaiti newspaper published in London that outstanding trials of alleged collaborators would be transferred to civilian courts.

"The period of martial law in Kuwait will end tomorrow

and will not be extended for another period," Mr Sammar was quoted as saying.

His statement came a day after the trial of a young man who was still causing carnage in the streets with guns left over from the war.

Justice Ministry officials said they could not confirm that the clampdown would end until there was an official statement from Crown Prince Sheikh Saad al-Abdulla al-Sabah, the martial law administrator. But diplomats and opposition leaders said they saw no reason to doubt it.

Martial law provisions gave Kuwait's army sweeping pow-

ers of search and arrest. Twenty-nine people have been sentenced to death since trials of more than 200 alleged Iraqi collaborators began last month. No executions have been carried out.

The government is also arresting and deporting thousands of Palestinians because of the Palestine Liberation Organisation's support for Baghdad before Iraqi forces were driven out of the emirate in February.

Opposition leaders said many of the special measures introduced under martial law were also written into the civil code and the lifting of the

restrictions was unlikely to make much difference to ordinary citizens.

Human rights groups and some western governments voiced alarm over the conduct of the trials at which scores of people, mainly Palestinians and Iraqis have been jailed for up to 25 years. "As far as the press is concerned, censorship still applies," said Mr Abdulla Nihari of the Kuwait Democratic Forum, a coalition of opposition groups. "Political activity, the distribution of leaflets and so on is still difficult. The only difference is under martial law the penalties are more severe."

US falls into line on Kurdish policy

By Linnell Barber in Washington

UNDER pressure from its European allies, the US is edging toward agreement on creating a small rapid deployment force to protect Kurds in northern Iraq.

The force is likely to contain allied fighter and reconnaissance planes, and may include sea-based units which could be mobilised swiftly if the Iraqi army begins reprisals against the Kurds.

Turkey, which shares a southern border with Iraq and is a member of the Nato alliance, is the obvious base for warplanes and, if necessary, ground troops. But the Ankara government is waiting for a final plan to emerge before it signals approval, a US official said.

If Turkey withholds approval, US officials are examining the possibility of pulling 5,000 or so troops out of Germany in the event of trouble.

Dispatching Nato forces into Iraq from either Turkey or Germany would raise questions about the Nato alliance acting "out of area", or outside the European theatre defined under its charter.

But a US official explained that the allies are seeking ways around this obstacle, just as they did during the Gulf war. "We would make clear that this is not a Nato commit-

ment, but a temporary commitment by the countries involved."

Washington's support for a rapid redeployment force follows British and French promises to delay the timetable for the withdrawal of US forces from Iraq. The US military high command had originally scheduled the pull-out to take place by the end of this month.

The Bush administration

now agrees in principle with its European allies that some forces should remain in the region, combined with a stiff, unambiguous warning to President Saddam Hussein that the allies will respond to military attacks against the Kurds.

The administration hopes that some 500 United Nations "guards" will be in place in northern Iraq by the middle of next month to bolster the security of the Kurds.

However, the US has responded to European pressure not to abandon the Kurds, so too has Washington shifted its stance on Iraqi war reparations. Having demanded that Iraq pay 50 per cent of its oil revenues toward reparations, the US has now agreed that the figure should be 30 per cent.

US officials predict that the administration will shortly drop its opposition to an Iraqi request to sell \$940m (£576m) of oil on the world market to help raise money for humanitarian needs at home.

Like other allied countries, the US, acting through the UN, has demanded that Baghdad reveal how much money is held in the Iraqi central bank, both at home and in foreign bank accounts.

Iraq has so far given two unsatisfactory responses, a US official said. Now, however, the US is ready to approve the oil sale because it wants to take the newly-agreed 30 per cent cut on the proceeds.

Some of the money will be used to finance UN refugee programmes in Iraq and other needs in the wake of the Gulf war.

UK TAKES TOUGH STANCE

BRITISH troops would not withdraw from northern Iraq before strict conditions were met to guarantee the safety of the Kurds, Mr John Major, the UK prime minister, confirmed in the House of Commons yesterday, Emma Tucker writes.

"It was never our intention to keep a permanent troop presence on the ground, but before we or the other allies withdraw we will need to have several things in place," said Mr Major.

The conditions, designed to prevent a recurrence of the persecutions to which the Kurds have been subjected by the Iraqis in the past, were listed by Mr Major as:

■ An effective UN force on the ground.
■ Clear warnings to Iraq that

any renewed repression would meet with "the severest response".
■ A continuing deterrent military presence in the region to back up the warnings.
■ The maintenance of sanctions against Iraq.

Later the Foreign Office said British deployment in northern Iraq was running down. The troops involved in bringing the Kurds down from the mountains had completed their work and some had already left the region.

The governments of Britain, the US, France and other western countries involved in the Kurdish rescue operations are keen to withdraw their forces from Iraq as quickly as possible.

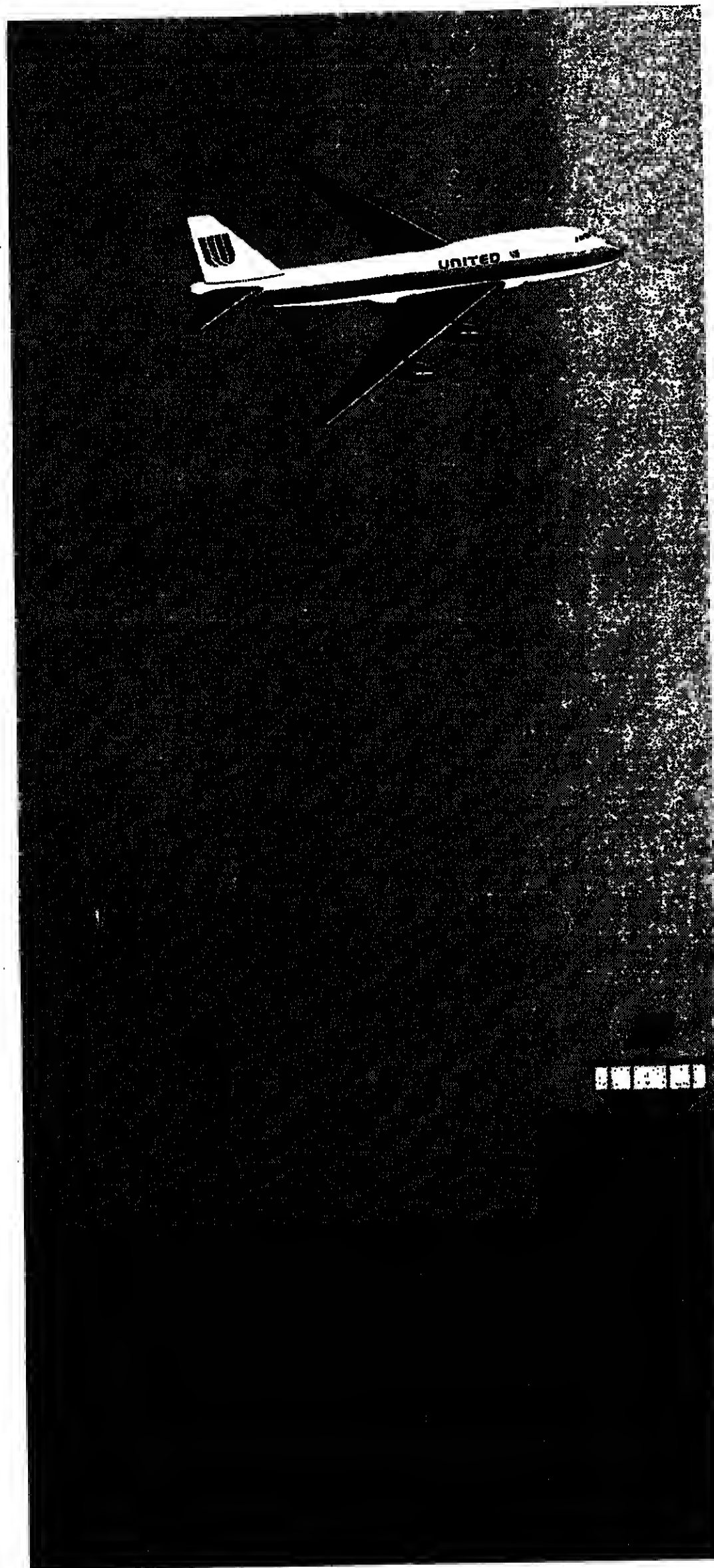


Islamic fundamentalists being dispersed by troops using tear gas in the Algiers suburb of Bab el-Oued. One person was shot dead, and 13 people wounded in anti-government protests yesterday.

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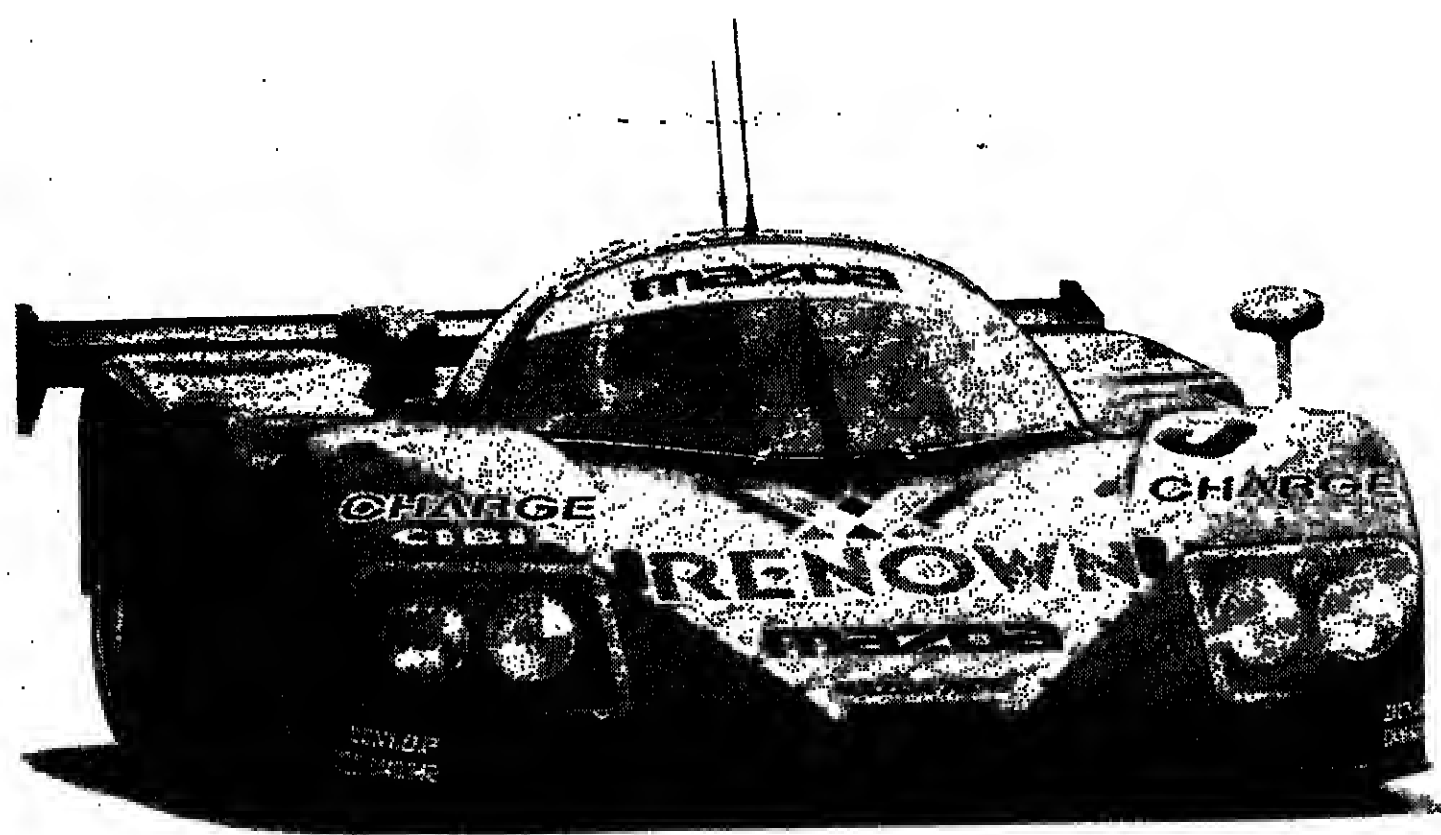
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AMERICAN NEWS

Brazil to allow debt-for-nature swaps soon

BRAZIL is to allow debt-for-nature swaps for the first time, Mr. Pedro Malan, the country's new debt negotiator, said yesterday, Christina Lamb reports from Rio de Janeiro.

"We are currently drawing up the regulations and will start swaps as soon as practicable," said Mr. Malan, stressing that President Fernando Collor had given his commitment to the policy. The move came in the wake of considerable demand, Mr. Malan added.

Debt-for-nature swaps entail the purchase of developing-country debt at large discounts and swapping it into local currency to finance conservation projects.

Mr. Carlos Garcia, the Administration Secretary, said \$100m in swaps would be allowed this year. "We are starting in a very limited fashion, testing the ground to see if the effects are inflationary. Later we may raise this considerably."

Also yesterday, the govern-

ment blocked the accounts of all estate companies and regional governments which had not met Monday's deadline to deposit 25 per cent of their external debt arrears with the central bank.

Next week Brazil is due to make its first payment, of \$500m, under an accord agreed in April on more than \$50m in interest arrears built up since a moratorium was declared two years ago. The accord was finally ratified by the Brazilian Senate last week.

Some bankers took the government's move to block the accounts as a sign that Brazil, the developing world's largest debtor, did not have the foreign exchange for the first repayment tranche.

However, Mr. Malan denied this, insisting: "We are blocking accounts to make clear that this government expects all debtors to pay on time."

Mr. Malan is leaving next week to visit Japan, Europe and the US, where he will present the debt strategy of

the new economic team. He hoped formal talks on the stock of the country's external debt, around \$55bn, would start soon after, perhaps in July.

Brazil is understood to aim for a 35-year stretch-out on principal and a big cut in interest payments for the first five years, to allow time to stabilise its inflation-ridden economy through radical fiscal reform. Since January, Brazil has been paying 30 per cent of current interest.

Brazilian airlines discover joys of competition

A fierce battle is under way for domination of the home skies, Christina Lamb writes

IN between soap operas and football matches, President Fernando Collor de Mello's crusade for a free market has brought something new to Brazilian television screens. These days it is impossible to tune in for an evening's viewing without confronting advertisements showing clusters of smiling people watching in awe as an aircraft soars aloft accompanied by heavenly music.

Brazilian airlines have discovered competition, and behind the adverts for the three main airlines, a fierce battle is under way for domination of Brazilian skies.

While Brazil's highly cartelised industry continues to resist the idea of price wars, it is the airlines which have finally taken up President Collor's call for a "new Brazil" and are showing customers the first real example of the benefits of a free market after 30 years of protectionism and price controls.

For the first time the Brazilian consumer is being offered huge discounts on flights. Sandwiches thrown on to passengers' laps have been replaced with international cuisine and glossy in-flight magazines handed out by beaming stewards. The change, yet to be taken up by other industries, is nothing short of a revolution.

Much of it is the work of one man, Mr. Carlos Garcia, President Collor's deregulation chief, is a former diplomat

who, while other government members have been talking loudly and achieving little, has been quietly stripping away the thousands of regulations which created one of the world's most protected economies, both internally and externally.

At the last count Mr. Garcia had removed 105,300 presidential decrees and many thousand more about regulations which meant, for example, that when Paul McCartney gave a

concert at the Maracana Stadium, he had to get government permission to sing in English.

Not everyone appreciates Mr. Garcia's silent revolution. When last year he removed regulations so that bars and restaurants could charge what they liked for *cafézinho* (small espresso coffees drunk incessantly in Brazil), Mr. Garcia could not understand why wherever he went the price remained the same.

Then he discovered that in Rio de Janeiro the Association of Bars, Restaurants and Hotels was getting together and deciding a price by which all members had to abide.

Car parts manufacturers and insurance brokers caused sim-

ilar headaches by agreeing prices among themselves.

Mr. Garcia explains: "I have had to persuade people that removing price controls means they should compete. It's a cultural problem — some sectors simply have no memory of competition." Customers are having to be educated too. Ten years of hyper-inflation and 30 years of strict controls mean that people have lost all idea of what something should cost.

Industries put a priority on

fixed market shares and believe it is better to sell one product at a high profit margin than 10 at a lower one. Thus in recession, Brazilian prices tend to go up rather than down.

To try to enforce competition the government has instituted heavy fines for a uniquely Brazilian offence called "crimes against the economic order". Mr. Garcia has been called in to explain "abusive prices".

Brazilian resistance to competition has led to ludicrous situations. The owner of a petrol station almost ended up in jail for offering a 1 cent discount per litre of fuel, and was saved only when President Collor issued an emergency decree.

Even the airlines have almost come to blows as they attempt to adjust to the uncustomed competition. Transbrasil, the smallest of the three, has accused Vasp, number two, of "ruthless competition" and "disloyalty" for offering large discounts. The head of Transbrasil, apparently supported by Varig, the largest airline, has demanded that the Civil Aviation Authority take action against Vasp.

The rivalry between the three started earlier this year when fixed market quotas and prices were abolished. Instead, passengers were set allowing them an 80 per cent leeway around a suggested price.

Initially, prices and lines were still agreed between the three and only very limited discounts offered. But the joker in the pack was Mr. Wagner Canhedo, the swashbuckling head of Vasp.

Since buying the company from the São Paulo regional government last September, taking on the company's \$700m debt, he has increased his fleet from 31 to 43 and taken advantage of recent deregulation to launch a huge marketing campaign slashing prices, improving service, lambasting competitors and acquiring new routes and flight times.

The others were forced to follow suit and so bitter now is the rivalry that on two occasions on the Saturday evening flight from Salvador to Rio, for example, Varig has made sure



Collor: a 'new Brazil'

that their flight lands before that of Vasp which departs 10 minutes earlier, leaving passengers bewildered at the very un-Brazilian idea of arriving before schedule.

Transbrasil and Varig have suggested an accord dividing up the market, but Mr. Canhedo simply laughs and claims he has increased market share of Vasp from 22 per cent to 45 per cent, overtaking Varig, and will continue to do so.

"The Brazilian businessman must learn how to compete or be thrown out of the market," he says. But Mr. Canhedo's rivals may still have the last laugh. On Monday the federal police opened an inquiry into his purchase of Vasp, which Mr. Canhedo claims, "can only have been instigated by my competitors."

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IWATANI INTERNATIONAL CORPORATION

By: THE SANWA BANK, LIMITED

as Principal Paying Agent and Warrant Agent

Dated: 26th June, 1991

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Société Anonyme
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ORDRE DU JOUR

1. Rapports du Conseil d'Administration et du Directeur d'Entreprises.
2. Approbation du bilan et du compte de profits et pertes au 31 mars 1991, affectation du résultat.
3. Décharge à donner aux Administrateurs.
4. Nominations électorales.
5. Divers

Aucun quorum n'est requis pour les points 1 à 5 de l'Assemblée Générale ordinaire et les décisions sont prises à la majorité des actions présentes ou représentées à l'Assemblée.

Pour être admis à l'Assemblée, les propriétaires d'actions ou porteurs sont priés de déposer leurs actions ou leurs titres avant l'Assemblée aux guichets de la Banque Internationale à Luxembourg, 2, boulevard Royal, Luxembourg ou auprès de la Banque Arto et Internationale d'Investissement, 12, Place Vendôme, 75001 Paris.

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NORWICH UNION

UK NEWS

Nissan UK cuts new car prices by up to £1,000

By John Griffiths

Nissan UK (NUK), the privately-owned car distributor, yesterday announced immediate price cuts of up to £1,000 on all models sold in Britain.

Industry analysts said the move reflected the distributor's discontent at attempts by Nissan Motor - its Japanese supplier - to set up its own UK retail network rather than as the first round of a price-cutting war in the deeply depressed new car market.

Reductions, however, may be announced by other manufacturers. Rumours are rife of planned price cuts of up to 10 per cent and other marketing initiatives by manufacturers as they prepare for the introduction of new models in August.

Discounting is already widespread following the fall of around 30 per cent in new car sales in the first five months of this year.

In announcing its price cuts, NUK blamed its own fall of more than 80 per cent in sales this year more on Nissan itself than the poor market.

The Japanese manufacturer is planning to sever all ties

with NUK at the end of this year and set up its own dealer network after a long running series of rows, most recently over pricing.

NUK has accused Nissan of supplying its wholly-owned distributors on the Continent cars at up to £2,000 less per vehicle than paid by NUK. For its part, Nissan has accused NUK of itself setting retail prices too high.

In a statement announcing the cuts, an NUK spokesman said: "It's never an easy decision to reduce prices but we felt the deplorable situation forced on our dealers this year demanded drastic measures".

A spokesman for Nissan Motor refused direct comment on the decreases. But the company said: "We reject claims that we have created uncertainty among dealers".

NUK last week filed an appeal against two High Court rulings on the dealer network dispute: one relating to arbitration of the dispute in Japan; the other refusing NUK an injunction against Nissan. The appeals are to be held in London's Appeal Court on July 23.

Travel blues catch up with jet-set executives

By Diane Summers, Labour Staff

SENIOR British managers are increasingly likely to refuse to pack their suitcases and set out on yet another business trip as they opt to spend more time with their families instead.

That is the main finding of a survey of managers by Mori, the market research group. Less than half of senior managers are prepared to spend two weeks or more abroad without their spouse or partner, and only 15 per cent are prepared to spend more than a month away from home.

Boredom, loneliness, the disruption of family life and pressure from husbands or wives, are given as the main reasons for business travel no longer being the perk it was once considered.

These small indications that "new man", the domestic variety, is beginning to evolve (only 13 per cent of the sample was female) may be seen as a step forward in the development of the human race.

The findings, however, will provide little cheer for the travel industry, already severely hit this year by the twin pressures of the recession and the Gulf War.

The survey of 200 British senior managers found almost all had been on overnight business trips in the past two years and a third expected to have to go on more in the next two years. Sales and marketing professionals were the most frequent travellers, with an average of one trip or more a month.

Labour promises independent education commission

By Andrew Adonis

CONCERN at poor education standards in Britain compared with other western European countries has prompted calls by the opposition Labour party for an independent "education ombudsman".

Under plans announced yesterday by Mr Jack Straw, Labour's education spokesman, an Education Standards Commission would take over the present work of Her Majesty's Inspectorate (HMI), and would be responsible for directing local education authority (LEA) inspectors.

Mr Straw said Labour would establish the commission within a year of winning the next election.

Concern about educational standards in this country has rarely been greater, he said.

"British children are no less bright than their counterparts in western Europe, but educational opportunities are low in the UK. The ambition we have is to make Britain the best educated and trained nation in Europe."

The proposals would allow parents and governors to complain directly to the Commission when dissatisfied with the performance of their school.



Reaching for a better standard: Labour spokesman Jack Straw announces plans for a new education ombudsman

Nomura embarrassed by damaging court case

By Raymond Hughes, Law Courts Correspondent

THE CURRENT embarrassment of Nomura, Japan's largest securities house, has been compounded by a High Court ruling that its London arm, Nomura Bank International, wrongly retained \$211,840 belonging to a private customer.

The events recounted yesterday in the High Court included the jailing of two Nomura foreign exchange dealers for conspiracy to defraud the bank and allegations of cash being passed in envelopes across a dinner table.

The story began in early 1987 when Nomura, newly-established in London, decided to develop its foreign exchange activities.

At the suggestion of Mr John Lepine, its recently-recruited £70,000-a-year foreign exchange desk head, Nomura agreed, as an experiment, to take on Mr Demetrios Fafalen, a Greek businessman with whom Mr Lepine had had previous dealings, as a private customer.

In June 1987 it entered into a secured foreign exchange agreement with Mr Fafalen, who deposited \$300,000 in a margin account for the bank to speculate on the dollar/yen market.

The agreement was ended in October 1988 when Nomura suspected the account had been operated fraudulently. The bank calculated it had lost \$564,834. It appropriated the \$399,882 in the account and sued Mr Lepine, another senior foreign exchange dealer Mr Stephen Couling, and Mr Fafalen for the \$170,952 balance.

Mr Fafalen counter-claimed \$318,692: the \$399,882, less \$81,190 which he contended was the actual loss Nomura had suffered.

In November 1989 Mr Lepine and Mr Couling pleaded guilty to conspiracy to defraud Nomura. Mr Lepine was sentenced to five years in jail, reduced on appeal to three years, and Mr Couling to 18

months, of which 12 were suspended.

Mr Fafalen had by then left the UK.

When the High Court case began on June 17 Nomura discontinued its claim, agreeing to pay all the costs, but contested the counterclaim.

After yesterday's judgment the bank's lawyers declined to be drawn on the reason for the discontinuance.

In the witness box Mr Lepine, who was released from prison at the end of last year and was called to give evidence for Mr Fafalen, admitted that from the end of January 1988 he had operated the Fafalen account "unethically" - that he had done deals without Mr Fafalen's express instructions.

He also admitted fraudulently "back-booked" some transactions: doing dollar/yen deals at a certain rate but not entering them on his trading sheets until the rate was moving in the direction he had expected.

A frisson ran through the court when, while being taken through his trading sheets, Mr Lepine referred to a deal between Nomura in London and Nomura in Tokyo having been "washed" through another bank because it was against Japanese banking rules.

The judge said he did not think he needed to know about that, and he made no reference to it in his judgment.

Of the 32 Fafalen transactions in the last five months of the agreement 31 had made a profit.

Nomura alleged all 31 had been back-booked. Mr Lepine said only 17 had been.

Nomura also asked the judge to hold that there had been fraud during 1987, pointing to the abnormally high success rate: 96 per cent. Suspicious, the judge agreed.

Mr Lepine admitted having received cash payments of £1,000 to £3,000 from Mr Fafalen, passed in envelopes

across the dinner table, which he had split with Mr Couling. They had, he said, been Mr Fafalen's thanks for advice and help.

Judge Main commented that "the only inference that one can draw from that is that Mr Lepine was not then acting in the best interests of the bank as far as Mr Fafalen was concerned."

It was, he said, "strong but not compelling evidence of fraud." Nor, he added, did Mr Fafalen's "prudent departure" from the country necessarily indicate fraud.

On balance, the judge said, he was not satisfied fraud had started before Mr Lepine said it had. "I remain very suspicious, but no more."

As for the 31 transactions, the judge concluded that 28 had been back-booked. He held Nomura had over-appropriated \$211,840 and he gave judgment for Mr Fafalen for that amount, with costs.

European scrutiny, Page 18

Nuclear submarine project may be axed

By David White, Defence Correspondent

THE MINISTRY of Defence is expected to abandon plans for a new class of nuclear-powered submarine as part of its Options for Change defence review.

Its plan is to build instead an improved version of its current Trafalgar class in order to save on costs.

The decision, expected to be announced either in the course of a House of Commons debate on the navy tomorrow or when the annual defence white paper is published next month, will come as no surprise to the navy or to the submarine builders VSEL.

The project for a new "hunter-killer" submarine, known as SSN 20 or the "W" class, has been in doubt for about two years. It was reckoned that it would be built, if at all, after the turn of the century.

VSEL received a contract in early 1987 to begin design work on the new class, but the company said this work was still at "a very early stage".

The switch to an upgraded Trafalgar class may be seen as advantageous to VSEL in bringing construction dates nearer.

It is thought that the new submarines will be powered by the same Rolls-Royce PWR 2 reactor used in Britain's Trident ballistic-missile submarines, now under construction. They are also expected to have upgraded weapons and sensors.

The new submarines will replace the six vessels of the Swiftsure class, which were built in the 1970s, and operate alongside the more recent Trafalgar class submarines.

The SSN 20 was to have been a slightly larger submarine than the Trafalgar class, with a strengthened hull. Under the original plan, the first of the class would have already been ordered by now.

The government's handling of defence cuts has been criticised by Mr Menzies Campbell, the Liberal defence spokesman. In a letter to Mr Tom King, defence secretary, Mr Campbell accused the MoD of "twitching from one controversial decision to another."

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UK NEWS

Pay rise for power chief condemned

Mr John Major yesterday condemned a 58 per cent pay increase awarded to Mr John Baker, chief executive of National Power, the recently privatised electricity generator, writes Emma Tucker and Claire Pearson.

The company revealed, along with preliminary results for its last financial year yesterday, that Mr Baker's remuneration had risen from £85,000 to £135,000.

Seizing on the latest in a string of high pay awards to industrial chief executives Mr Roy Hattersley, deputy leader of the opposition Labour party, asked Mr Major if he would join with him in condemning the award.

Mr Major replied "Yes, sir". "I made it perfectly clear when I was Chief Secretary to the Treasury some years ago, that I don't believe excessive salary increases are right," he said.

The row over top executive pay increases erupted in the House of Commons less than a week after Mr Robert Evans, chairman and chief executive of British Gas was awarded a 66 per cent pay increase.

The revelation came as National Power announced pre-tax profits of £479m for the year to end-March, up from £267m in the previous year and slightly ahead of the £465m forecast when it was privatised in February.

EUROPEAN POLICY

Hurd hopes to soothe Tory fears

By Philip Stephens, Political Editor

MR DOUGLAS Hurd will today seek to defuse unease among Tory MPs about the ambitions of Britain's European partners with an assurance that talks on political union need not imply the creation of a federal superstate.

The foreign secretary's outline of the government's stance towards changes to the Treaty of Rome will come in a House of Commons debate which is expected to reveal the continuing tensions in the Conservative party over Europe.

He will stress that the government will continue to block any large-scale extension of the European Community's competence into areas such as the social charter, health and education. Conversely, it will press for greater powers to be given to the European Court to ensure member states implement existing EC directives.

As the government seeks to maintain its delicate balancing act, Mr Francis Maude, the Treasury minister, will tell MPs that it remains optimistic of reaching agreement in the separate negotiations on Economic and Monetary Union. Its acceptance of the principle of a single currency, however, will remain conditional on the deferral of any final decision to a future parliament.

The debate will coincide with the screening of a television interview in which Mrs Margaret Thatcher, the former



Seeing eye to eye: Mr John Major (left) won agreement from Mr Jacques Santer, the Luxembourg prime minister

prime minister, sets out her alternative vision of a greatly-enlarged European Community with strong links to the US.

Downing Street has been assured by Thatcher aides that her remarks do not include any criticism of Mr Major.

Mr Hurd, whose statement will set the tone for Britain's approach at the summit in Luxembourg which starts on Friday, will set out the three basic strands to Britain's approach to political union.

● Britain will insist that stronger co-operation in foreign policy, security and judicial matters must be based on a "pillared" structure, leaving them outside the control of EC

in Downing Street, both leaders agreed that the summit would concentrate on "taking stock" of progress so far and setting general "orientations" for the conclusion of negotiations in December.

Earlier the prime minister had repeated in the Commons his opposition to the inclusion of the word "federalist" in any treaty changes. He left open the possibility, however, that Britain could accept such a phrase if it were carefully defined to imply the dispersal of power within the Community rather than its centralisation in Brussels.

● Mr Tony Blair, Labour's employment spokesman, yesterday redoubled his attacks on the government's opposition to the European Community's social charter by warning that the Tories were excluding employers from formulating policy.

As Mr Michael Howard, the employment secretary, was meeting his European colleagues in Luxembourg, Mr Blair said that the main consequence of the policy was that British businessmen would have no input into Community law on key employment issues.

His attacks were echoed in Frankfurt where Mr Neil Kinnock, the Labour leader, told a meeting of international socialists that Britain was again on the "outside track" of Europe on the 48 hour week proposal.

BRITAIN IN BRIEF



Accountants to make 180 redundant

Price Waterhouse, the UK's third largest accountancy firm in terms of fee income, is shedding 180 of its audit and business advisory services staff. The majority are staff who qualified in the last three years. None are partners.

Mr Ian Brindle, the senior partner, said: "The continuing recession has forced this action on us."

He said that qualified accountants who would normally leave the firm for jobs elsewhere were staying on because new opportunities were not available. Although the firm's business was continuing to grow, the rate of growth had slowed because of the recession.

250 jobs lost as mill closes

SCA Board and Industrial Papers UK, part of the Swedish-owned paper and packaging company, is to close a paper mill in Lancashire, north England. Some 250 jobs will be lost at the mill which manufactures envelope paper and filling grade boards.

UK to aid governments

Britain is to give £50m next year to help developing countries improve their system of government, Mrs Lynda Chalker, Overseas Development Minister, announced.

She said the "good government" aid programme would encourage countries to promote economic and social development. Mrs Chalker said the money would come from the bilateral aid programme.



Mr Raymond Setis, new US ambassador to Britain, leaves his embassy to present his credentials to the Queen at Buckingham Palace. He is accompanied by Lt. Gen. Sir John Richards, marshal of the British Diplomatic Service

Protection agency demand

A national environment protection executive should be established to oversee all aspects of hazardous waste management and other environmental health issues, says the British Medical Association.

The US has an Environment Protection Agency but the UK government has rejected such a move even though a House of Commons committee favours it.

Slack demand for mortgages

There has been little upturn in mortgage lending, despite the recent fall in interest rates, Mr Mark Boleat, director-general of the Building Societies Association, said yesterday. "Clearly the recent reduction in mortgage rates has not yet resulted in a significant increase in mortgage demand."

Newspapers challenge ban

Lawyers for three British newspapers challenged the government's right to "log the press" in an important legal battle in the European Court of Human Rights.

The Observer, Guardian and Sunday Times are seeking a ruling that the government's ban on publication of extracts from Spycatcher, the memoirs of former MI6 officer Mr Peter Wright, was a breach of the European Human Rights convention guaranteeing freedom of expression.

Degas painting sold for £6m

Degas's small Racehorses was sold to a European collector for £6.05m against American underbidding on Monday. It was the first Degas equestrian picture to come on to the market for a decade and was painted around 1871-72, being reworked in 1874-75.

Digging in the past revives old insurance policies

By Richard Gourlay

SHEILA Mulrennan, president of the Insurance Archaeology Group of New York, is doing nothing to cheer up the Lloyd's Names who will gather in London this morning to hear the extent of the insurance market's most recent losses.

From offices in New York and Washington Ms Mulrennan's company unearths and revives old insurance policies for US companies facing huge bills for clearing up the environment.

"The cost of cleaning up corporate America will be at least \$100bn," she says. "Broadly worded insurance policies, many written on Lloyd's of London in the 1950's and 1960's, are one way of offsetting this cost for companies, shareholders and municipalities."

Since setting up IAG six years ago, Ms Mulrennan has found her clients some \$4bn worth of "previously

unknown, insurance assets (policies) which can respond to a variety of products liability and environmental litigation."

Most of the policies from that period came home to roost in Lloyd's of London. US insurance companies either insured in London or insuring corporations took so-called excess of loss insurance at Lloyd's directly, she says.

Liability claims from the past, so-called long tail liability claims, lie behind one of Lloyd's most serious problems, that of syndicate managers not being able to "close" the books.

Names continue to face liability if a syndicate leaves a year "open" because the extent of losses are not quantifiable.

The Lloyd's Names are today likely to hear Mr David Coleridge, the Lloyd's chairman, report losses of \$520m for the market as a whole in 1988, the most

recently reported year.

Businesses like IAG are likely to add to problems of the Names, whose wealth backs underwriting at Lloyd's, by increasing the number of syndicates which will have to leave years open.

IAG concentrates on finding policies that have expired. Ms Mulrennan says recent US court rulings have shown that claims can still be valid on expired policies as long as the insured incident - pollution of land, or the cause of the asbestos, for instance - happened during the life of the policy.

Regulatory bodies are encouraging companies to investigate their policy history and shareholders demand that companies aggressively pursue insurance companies," says Ms Mulrennan. "And municipalities argue that the taxpayer has paid the premium and so why should they pay twice."

"Lloyd's was the predominant market for excess of loss insurance in North America before 1980 when many of the claims we find date from," says Ms Mulrennan.

Since IAG started, a number of other companies have entered the US insurance archaeology business. They all rely on digging in a company's old accounting and insurance records, legal files, records of former auditors and also documents lodged in National Archives in Washington.

Ms Mulrennan says courts have also been very impressed by the drafting history of insurance policies. These record what insurers actually meant by pollution, for example, and what Lloyd's policies excluded, or as the market is flooding to its peril, frequently did not exclude.

Lex, London market, Page 18

Brisk decision making is what managing is all about. Every entrepreneur chooses his level of risk and safety. In every case, risk containment is vital. Right now, there looms a challenge that compels many companies to rethink strategies: the European Single Market.

For us, 1992 has already arrived. To assist those managers who look to the European Single Market as promising new opportunities but also posing new insurance problems, we've come up with a distinctive European solution: the Zurich Europolicy. Its advantages for you?

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firmly established in more than 80 countries. We are one of the world's leading insurance groups. Our AAA rating attests to our financial muscle. There is virtually no type of industry in which we are not involved. We provide comprehensive insurance packages instead of incoherent covers. Protecting major international risks is part of our everyday business.

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MANAGEMENT

James Buxton explains how the UK manufacturer of storefittings benefited from a just-in-time factory reorganisation

Havelock: running counter to tradition

Havelock Europa is a store-fitting company. In its factories it builds counters, shelves and cupboards for shops and banks, then sends out teams of men to install them. Until recently these factories were fairly inefficient.

When Havelock examined the way it built one of its most common products, a sloping front counter for shops, it found it used 116 steps in the process including moving the semi-finished product and collecting components in fit to it. Yet only 22 of these steps actually added value to the product.

Furthermore, each counter was travelling 1712 metres – almost a mile – on its way round the factory. And the lead time needed to produce a counter, from the moment the factory began to organise its manufacture in the time it left the plant, was seven weeks. Yet the actual process time, during which work was actually being done on the counter, was only 4.15 hours.

Havelock discovered these disconcerting facts about its Nottingham factory when it was taking the decision to move to just-in-time (JIT) manufacturing. It also found that the number of steps involved in production could theoretically be cut from 116 to 94, though 68 was a more realistic target, and that the distance travelled could be trimmed to about 300 metres. An ideal lead time is just one day, Havelock set a target of one week.

Havelock is now beginning to enjoy the benefits of introducing JIT manufacturing at Nottingham and at its other main plant at Dalgety Bay, Fife. It has not all gone smoothly, and not all the promised advantages have been realised. On the other hand, Havelock has achieved some unexpected gains, not least in improved staff motivation.

"It's not been an easy ride but we're getting converts to JIT every day. People realise it's more efficient and their work's often easier," says Archie Barr, senior production manager, who was part of the team which planned and introduced JIT at Dalgety Bay.

Havelock realised the need to improve its manufacturing efficiency in 1989 when financial institutions forced out the old top management and installed Lewis Robertson (since knighted) as chairman. Robertson brought in Hew Balfour as chief executive.

Consultants had already identified the fact that very high levels of overtime were being worked throughout the year. Because lead times were so long and because, as Balfour says, "the customer was not always prepared to wait for up to nine weeks," the company held a large buffer stock of finished goods, many of which never found buyers.

"At Nottingham alone we had £2m locked up in work-in-progress and surplus stock," says Balfour. "That's equal to £300,000 worth of interest that we could have saved."

He points out: "It's no good top

management imposing JIT from above; the middle management will see it as a threat." Instead the Nottingham plant put together a team of half a dozen people to study the possibilities of JIT. The most senior member was the plant's chief engineer; the most junior was a machine operator.

The team was relieved of other responsibilities. It studied how the plant worked and devised targets and methods of achieving them, helped by consultants from Coopers & Lybrand Deloitte. It identified the benefits, which included a 22m reduction in stock, the release of a 43,000 sq ft warehouse costing £228,000 in annual rent, and the freeing of 42,000 sq ft of production space.

They made a presentation to the board, asking for £281,000 to cover changing the layout of the plant, new equipment and training, plus consultants' fees of £120,000. The plan was accepted.

A similar plan was devised last winter at Dalgety Bay, where the lead time was a less excessive 25 working days, to be cut to five. First it identified the choke points where production was held up.

Sandy Robertson, managing director at the plant, says the factory grew up in an ad hoc way which meant that, as at Nottingham, equipment was in an illogical order. In particular the press, used early in the process to press and glue pieces of board together, was located in the middle rather than at one end.

Time was wasted in the joinery shop where each joiner did most of the work on an entire unit himself, spending much of his time "scurrying around to get the material and tools," says Balfour.

Every piece of woodwork had to pass through the Giben saw, a two-way power saw which cuts the panels to the desired size. "Material was often held up for weeks there," says Robertson. "Every time a new batch of panels came along the operator had to alter the settings of the saw. But often he found that when he'd finished sawing the new batch, another batch came along which required him going back to the original lot of settings." Changing settings had taken up to an hour; that is now down to nearer 10 minutes.

Robertson admits: "A lot of the changes you have to make are elementary once you start examining the way you've been doing things." The



Hew Balfour: "JIT has prevented margins being reduced as much as they otherwise would have been"

layout of the plant was changed and heavy equipment moved. Production flow was reorganised to avoid unnecessary setting time at the main machines. In the joinery-shop work was broken down into cells for different types of wood with each joiner concentrating on one process at a time. The materials, tools and glue are now brought to him on trolleys.

The project team made presentations to the employees to convince them of the benefits of change. Video cameras were brought in (against some opposition) to demonstrate to individual workers how they could save time. "When you've been working the same machine for 20 years you don't automatically think of ways of doing it differently," says Balfour.

Peter Latham, who runs the metal shop, says: "The minute we had the strategy there and realised the company would back it up with money we saw it made sense. We said let's go for it."

Some staff took longer to be con-

vinced. "In any organisation you get 10 per cent who latch on to a new idea at once," says Balfour. "Another ten per cent refuse and the remaining 80 per cent are floating voters who wait to see which way the wind is blowing. That is why converts to JIT are still being enrolled."

Willie Anderson, one of the joiners who now works on a cell system, says: "The work's a lot easier and a lot more efficient. There's none of that walking about getting the materials." He adds: "It's a bit less satisfying, though, because you never complete an entire unit yourself."

Through JIT was introduced fairly smoothly at Dalgety Bay the earlier implementation at Nottingham ran into problems after a few months. A new product for TSB bank branches was introduced, productivity halved and disaffection with JIT set in.

It turned out that part of the problem was with the computer system which handled production planning. It had to be re-programmed. A new

production manager came in who identified the choke points created by the TSB product. Eventually productivity recovered and is now higher than before.

Now that production at Havelock Europa is on a JIT basis some of the pressure has shifted elsewhere in the production cycle. "We say to ourselves: we will try to make it just a week before it has to be delivered," says Balfour. But having eliminated the lead times it is now more important to have a steady flow of work. Havelock is trying to work with customers so as to be able to forecast orders before they are placed.

Assessing the results so far, Balfour says that only half the reductions in stock have been realised at Nottingham, partly because not all the surplus stock has found buyers, but he hopes to achieve the full savings by the end of the year.

Production space has been liberated at Nottingham. Production has ceased at the group's third plant, Inchinnan near Glasgow, with the loss of 126 jobs, and the work moved to Dalgety Bay.

"We had hoped to improve our profit margins with JIT," says Balfour. "But in the last few months the recession has hit us. Instead JIT has prevented margins being reduced as much as they otherwise would have been."

Now that the factories have rationalised their production systems it is possible for the first time to make accurate measurements of production. "We can now calculate the 'drumbeat' of production in terms of square metres of wood processed per hour at different points," says Sandy Robertson.

An unexpected bonus is that, as well as lead times being cut, Havelock believes that for most products the process time may have fallen by half at Dalgety Bay. In the original calculations it was assumed that process time would not be reduced.

Balfour makes the caveat that previously process time was estimated rather than measured. Nevertheless, he thinks that changes in the system are enabling people to work more quickly. "For example, by raising the height of the trolley carrying the board to be machined, the machine operator doesn't have to bend down so far to pick it up. So he saves time, sets less time and works faster."

As for the workforce, Balfour says JIT has helped workers to become more involved in the production process and for some of them in take more responsibility. No jobs have gone at Nottingham or Dalgety Bay. Overtime has been reduced because of higher productivity but that has partly been counteracted by recession, which would have reduced overtime anyway.

"The loss of overtime has not been as unpopular as one might have expected," Balfour says. "After working seven day weeks people have found having the extra time a rather pleasurable experience."

The key to product differentiation

Simon Holberton explains why keeping customers happy is increasingly important

Customer service is looming as one of the most important competitive issues for companies in the 1990s.

This is especially so for companies – from transatlantic airlines to office equipment manufacturers – whose products have virtually become commodities.

Product differentiation has therefore become a key determinant of competitive success. For many of these companies, service – the way the product is delivered and maintained over its life – is the product differentiation.

"Service with a smile" is an oft-heard injunction but it is still the case that few companies have thought systematically about what service is, how to deliver it and once done, how to measure its impact.

A revealing study* of managers' attitudes to service spanning the US, Japan, continental Europe and the UK underlines the importance top managers attach to service in the 1990s.

It also exposes the gulf between awareness of service as a competitive weapon, and measures to recruit organisations.

While 90 per cent or more of the nearly 4,000 executives surveyed thought that service was the most important way in which a company could differentiate its products from those of its competitors, only half reserved regular reports concerning customer satisfaction. About the same number thought that their own organisation's bureaucracy got in the way of delivering good service.

Furthermore, the survey showed that few companies are

investing in training for service. In the UK, for example, just 36 per cent of managers and 24 per cent of non-manual staff receive training in customer service. Britain is by no means the worst offender; in continental Europe only 36 per cent of managers and 28 per cent of non-manual staff receive training in customer service.

The conclusions of the survey read like a check list for managerial action. They are:
• Successful delivery of quality and service calls for painstaking effort in many areas, ranging from market research to training.

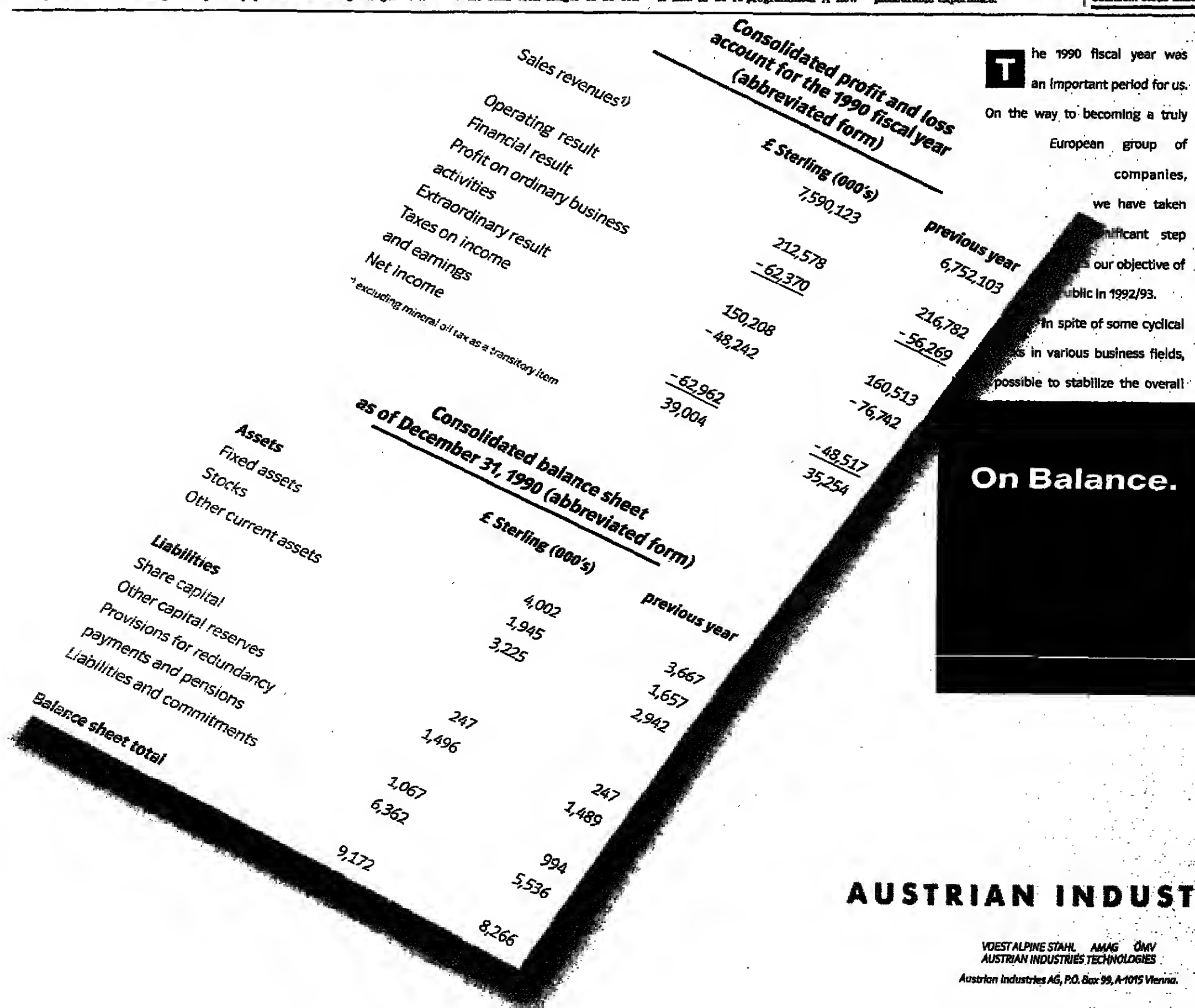
• Superior delivery depends crucially on the attitudes and behaviour of all employees. Moving from a product-driven to customer-driven culture is a profound change in mindset. Employees need training if they are going to accept full "ownership" of customer service; they also need more freedom to make the best decision when they meet the customer.

• Companies need to recognise that if they believe customers are the real asset of the business, then they should set in place systematic ways to measure customer satisfaction. Companies should also take the time to find out what their competitors are doing. They should buy their products and test their services.

• Be aware that the Japanese, as the survey appears to confirm, are bringing to bear on service the same intensity, precision and detailed implementation that they brought to product quality in the 1980s.

Service: the new competitive edge, available from: Digital, DEC, Park, Imperial Way, Reading, Berks RG3 0TE.

MEETING CUSTOMER NEEDS: Effective methods	Per cent			
	Europe	USA	Japan	UK
Regular discussions with the salesforce	88	88	88	88
Regular meetings between customers & senior management	65	62	68	68
Market research of potential customers	85	74	86	84
Customer questionnaires	73	73	80	74
Customer "offices" on products/services	65	64	60	65
Comment cards attached to products	64	66	69	47



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*Based on consumer complaint statistics compiled by the U.S. Department of Transportation. ©1991 Delta Air Lines, Inc.

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FT LAW REPORTS

One-party arbitration is invalid

BAYTUR SA v FINAGRO HOLDING SA
Court of Appeal (Lord Justice Lloyd, Lord Justice Fargher and Lord Justice Nolan)
June 13 1991

THE EQUITABLE assignee of a right to participate in a pending arbitration is not automatically a party, but must first notify the arbitrators and submit to their jurisdiction. If he fails to do so and the assignee ceases to exist before an award is made, the arbitration is a nullity in the absence of two parties and he cannot claim damages awarded in the assignor's favour.

The Court of Appeal so held when dismissing an appeal by the defendant, Finagro Holding SA, from a decision of Mr Kenneth Rokison QC sitting as a deputy High Court judge, that an appeal award by the Gaffa Board of Appeal in Finagro's favour against the plaintiff, Baytur SA, was a nullity.

LORD JUSTICE LLOYD giving the judgment of the court, said that by a contract dated July 24 1988 Baytur of Geneva agreed to sell a quantity of Turkish vetches to a French company.

Baytur failed to ship any goods of the contract description. The buyers claimed damages. The dispute was referred to arbitration.

The parties presented their cases in writing between April 1988 and October 1987. The arbitrators published their award on April 12 1989. They found in the buyers' favour and awarded \$1.5m damages.

Meanwhile, the buyers had ceased to exist.

By an agreement known as a *traité de scission* dated October 24 1986, shareholders of the buyer company had agreed that it should be split in two.

The effect of a *scission* in French law was that the assets and liabilities of one company were transferred to two or more other companies. As soon as the transfers were completed, the transferor company was dissolved.

In the present case the effect of the *scission* was to transfer all the buyer's rights and obligations to Claeys Luck International SA, including rights and obligations in the pending arbitration.

The transfers took effect on December 15 1986. The buyers ceased to exist on that date, long before the award in their favour. On January 1 1989 Claeys Luck changed its name to Finagro Holdings.

In the present proceedings Mr Merriman for Finagro argued that it became equitable assignee of the benefit of the buyers' claim against Baytur on December 15 1986, and that as equitable assignee of a legal chose in action it was entitled to arbitrate against Baytur in its own name.

He contended that since Finagro could have joined in the pending arbitration as soon as the equitable assignment took effect on December 15, it should be treated as having been a party to the arbitration from that date. The arbitration was therefore still alive when the arbitrators published their award in April 1989.

Mr Legh-Jones for Baytur submitted there was a crucial distinction between possessing a right in equity, and exercising that right. He said the fact that Finagro might have applied to become a party to the arbitration did not mean it was already a party. It had, he said, bought a ticket. It had not yet joined the train.

The deputy High Court judge decided the point in Baytur's favour. Finagro appealed.

Mr Legh-Jones's objection was well-founded. It had never been suggested that the assignee of a cause of action became party to pending litigation simply by virtue of the assignment. There was nothing automatic about it. To become a party to litigation, the assignee must first apply to the court under RSC Order 15 rule 7.

There was no reason why a different rule should apply to arbitrations.

Mr Merriman argued that an arbitrator's authority was based in contract and that that made a difference.

That, if anything, should make it more difficult for the assignee to join in an existing arbitration, not less.

In the *Peckle* (1989) 2 Lloyd's Rep 21 Mr Justice Phillips found it a startling proposition that a third party could become party to an arbitration without giving notice to anyone.

He was concerned with a transfer of rights under the Third Parties (Rights Against Insurers) Act 1930. It would be equally startling in the case of an equitable assignment.

In the *Jordan* (1989) 2 Lloyd's Rep 11 Mr Justice Hobhouse held that a legal assignee could succeed in the rights of an assignor in a pending arbitration. But he made it

clear that two steps were necessary. First, the assignee must give notice to the other side to perfect the legal assignment. Second, he must intervene in the arbitration, by giving notice to the arbitrators.

He said, with regard to costs that intervention clearly was a submission to the jurisdiction of the arbitrators.

In the present case not only was there no submission to the jurisdiction, there was not even any notice of the assignment.

An assignee did not automatically become party to a pending arbitration on the assignment taking effect in equity. Something more was required. He must at least give notice to the other side, and submit to the jurisdiction of the arbitrators.

That was never done.

The immediate consequence was that the arbitration lapsed. An arbitration required two or more parties. There could not be a valid arbitration when one of two parties had ceased to exist.

The award published on April 12 1989 was a nullity.

Baytur did not know it was a nullity since it did not know that the buyers had ceased to exist.

On May 11 1989 it gave notice of appeal. Gaffa fixed August 10 for hearing before the Board of Appeal. The following day Baytur asked to be allowed legal representation.

On August 3 it found out that the buyers had been dissolved. On August 7 it took issue with Finagro's title to sue.

On August 10 the request for legal representation was granted. Baytur was ordered to pay £15,000 on account of the Board's fees.

On October 4 the substantive hearing began. Mr Legh-Jones made it clear at the outset that his appearance was without prejudice to Baytur's contention that the Board of Appeal had no jurisdiction, since the arbitrators' award was a nullity.

The Board of Appeal went ahead and made an award dated December 20 1989. It upheld the arbitrators but reduced the damages.

On January 17 1990 Baytur issued the notice of motion in the present proceedings, claiming a declaration that the appeal award was a nullity.

Finagro argued that as the Board of Appeal had decided it had jurisdiction to determine the appeal, the only remedy open to Baytur was now to make an application for leave to appeal on a question of law under section 1 of the Arbitration Act 1979.

There was nothing in that point. If the arbitrators' award was a nullity, there was nothing to appeal about. The Board of Appeal could not confer on itself jurisdiction to decide the issue.

Mr Merriman accepted that, but argued that the dispute whether the arbitrators' award was a nullity was a dispute arising out of the contract of sale, and therefore the Board had jurisdiction under the contract coupled with rule 10(7) of the arbitration rules.

There were two answers to that.

In the first place, the dispute was not a dispute arising out of the contract, but a dispute arising on the award.

Second, an arbitration clause, however widely drafted, did not itself confer jurisdiction on an arbitrator. There must first be a reference of the dispute. There was no such reference to the Board of Appeal.

It was said that Baytur was estopped from denying the Board's jurisdiction.

Mr Merriman conceded that Mr Legh-Jones reserved his position at commencement of the October 4 hearing. But he submitted that by then it was too late, and that Baytur's conduct prior to the hearing was enough to create an estoppel.

He relied on the application for legal representation, and the £15,000 payment.

The argument was rejected. Nothing in what Baytur said or did could amount to a clear and unequivocal representation that it was accepting the Board's jurisdiction.

On the contrary, it made it clear from as early as August 7 that it was accepting no such thing.

It followed that Baytur was entitled to the declaration sought.

The court was conscious that the point taken by Baytur was highly technical and against the merits. Nevertheless it must apply the law as it found it.

The result, however regrettable, was that Finagro must start the arbitration again, assuming it was in time or could get an extension.

For Finagro: Nicholas Merriman QC (Taylor Johnson Garrett).

For Baytur: Nicholas Legh-Jones QC (Clifford Chance).

Rachel Davies

Barrister

FINANCIAL TIMES

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Wednesday June 26 1991

The challenge for Yugoslavia

YESTERDAY, the Yugoslav experiment came to an end with the "declarations of independence" by Croatia and Slovenia. Thus ends the wishful thinking of western governments that this multi-ethnic, multi-lingual and multi-cultural state should succeed, and be preserved. It was easy to do this when the instruments of coercion available to the ruling Communist party were used to suppress ethnic identity and stifle economic development. But spurred on by events across eastern Europe, Yugoslavia's six republics last year held free elections. At first, western governments could breathe a sigh of relief; the country was on the path towards democratisation. But what these governments failed to acknowledge is that unity and democracy may be incompatible in Yugoslavia. They have never co-existed for any sustained period since its foundation in 1918.

It is easy to understand why Mr James Baker, the US secretary of state, and officials from the European Community, have publicly pleaded for the six republics to remain together in a peaceful, united Yugoslavia. They fear that if they lend support to Slovenia's or Croatia's independence it will send out the wrong signals to the Baltic states, to Georgia, and to Slovakia. They have defended their position by saying a united Yugoslavia contributes to stability at home and throughout the Balkans. This is not necessarily so.

Maintaining a united Yugoslavia under the present status quo is contributing to instability. The public rhetoric of western governments reinforces the position of Serbia, the largest republic, at the expense of the fragile democratic governments in the other republics.

Greater Serbia

Serbia's authoritarian president, Mr Slobodan Milosevic, opposes any breakup of the federation essentially because it would erode Serbia's influence. His determination to keep the country together on his terms has exacerbated the tensions between the republics. He has reawakened the idea of a Greater Serbia in which all Serbs living outside Serbia's borders would be united. This has rekindled the deep hatred and mutual suspi-

cion between Serbs and Croats. Croatia, in all but name, has suspended its democratic institutions under the pretext of defending itself against Serbia's ambitions. Slovenia wants nothing to do with a Yugoslavia dominated by Serbia, or one in which ethnic rivalries dictate the agenda.

Western response

Western policy statements contribute to instability in another way. The governments of Croatia and Slovenia were democratically elected last year. These republics have also held a referendum on independence. Slovenia out of desperation, it had repeatedly tried to negotiate the terms of a looser confederation with the federal government, but the government refused to listen. The federal army then tried to intimidate the republic, but Slovenia's government is understandably disappointed by the western response.

Sooner or later, western governments will have to respond in a radically different way to these declarations of independence. That means addressing the position of ethnic minorities, not only in Yugoslavia, but in eastern Europe and the Soviet Union. Without this, the independence debate is meaningless.

The conditions under which independence will be recognised should be clearly spelled out: governments should be democratically elected; ethnic minority rights should be fully respected; external borders should not be violated; internal borders should not be changed, except through peaceful negotiations; an explicit commitment should be made to political and economic pluralism.

Western governments, and others which favour the status quo in Yugoslavia, will balk at these conditions. But the time has come to apply both courage and imagination in confronting the rise of ethnicity in eastern Europe and the Soviet Union. Fear and self-interest has in the past often allowed both the central authorities and the republics to shelve their own minorities. The CSCE meeting in Berlin opened the window of opportunity to intervene. It should now be used. It could save Yugoslavia.

Silent watchdog

THE National Rivers Authority has been repeatedly described by ministers as the "strongest environmental agency in Europe". Set up after water was privatised, it has responsibility for enforcing environmental standards set by ministers. A separate Office of Water Services ensures that no matter how stringent the environmental objectives, water companies do not raise charges excessively. This is meant to avoid the conflict of interests repeatedly experienced when water was in state hands, with ministers failing to force water companies to clean up the UK's water because they were also responsible for water charges.

Now midway through his five-year term, the NRA's chief executive Mr John Bowman has suddenly left office "by mutual agreement". The news took the industry by surprise. Has Mr Bowman fallen out with the NRA's high profile chairman - the former cabinet minister Lord Crichton - over the pace of the clean-up of rivers? Or was it, as one report alleged, a confrontation with the Inspectorate of Pollution which had irritated ministers?

A Royal liberty

THE MOST important member of the Queen's staff is undoubtedly the least known. He is the Most Excellent Finder and Sorter of the Royal Dividend Vouchers. If he does not exist, Her Majesty would do well to invent him, since under an arrangement made by her father the Inland Revenue refunds tax deducted at source. No wonder people imagine they hear the cry "what has happened to my dividend?" ringing through the railings at Buckingham Palace. This right royal liberty is worth some £2.5m a year according to current rumours. The figure is a guess, since no outsiders know what is held through Bank of England nominees, and how much income tax is paid.

Mr Phillip Hall has produced a new book, *Royal Fortune*, on the subject. Mr Simon Hughes, Liberal Democrat MP, proposes to introduce a bill obliging the royal family to pay tax on its private wealth. Polling evidence suggests that there is widespread support for the proposition. The Queen and her relatives receive indexed pay-

ments from the civil list; these should cover the costs of being royal. Taxpayers cheerfully finance the upkeep of the royal palaces, the yacht, and the like.

A private investment portfolio is another matter. The constitutional argument that the monarch cannot tax herself is anachronistic: in real life the government, not Her Majesty, raises taxes and spends the proceeds. In any event it appears from Mr Hall's researches that it was not until some time between 1937 and 1939 that George VI started the practice of reclaiming income tax deducted at source.

This would not have happened if there were more transparency in the conduct of our affairs. The government should make clear about the Queen's sources of income. Perhaps the Audit Commission might essay a value-for-money report. The Queen has little to fear from such an exercise. She is an asset to the country, not least to its tourist and publishing industries. But her father's little tax dodge should be discontinued.

In Mexico they do it by lottery. North Koreans spend at least five years doing it, while for Swedes it may be only five months. South Africa only makes whites do it, but others may volunteer. Paraguay has people doing it in the navy, even though the sea is 400 miles away.

Compulsory military service: in most countries it is part of the way of life - including most of Europe. But the various European conscription systems are now being increasingly called into question. Post-cold war arms reductions mean fewer conscripts are needed; post-cold war military planning raises the question of what conscripts would be used for, anyway. Conscription itself may well be on the decline.

Other west European countries stuck with military service when the UK dropped it. The final registrations for UK national service took place 30 years ago, and the last man was demobbed in May 1963. Three times this century Britain has introduced conscription - in 1916, 1939 and 1947 - and three times discontinued it.

Although military obligations were part of its feudal customs, Britain has tended to regard conscription with distaste. This attitude is shared by most of its one-time colonies and dominions. Very few of these now enforce military service. By contrast, there is conscription not only in most of the world's poorer countries but throughout the non-English-speaking industrialised world, with the exception only of Japan and little countries such as Luxembourg.

Out of 140 sovereign countries with their own armed forces, 83 have conscription in some form, obliging all or some of their young men (and in a few cases young women, too, in Israel for instance) to serve in uniform or, where the alternative is permitted, to perform community work. Worldwide, it makes a commanded workforce of about 10m.

Defence has made this into another area of excess manpower. In Europe, military service has been undergoing changes in line with declining defence needs. The war in the Gulf has now prompted further re-examination. The lesson it brought home was that in most kinds of conflict in which western countries might foreseeably be involved, conscript forces would have little or no role to play.

No conscripts were among western combat troops sent to fight against Iraq. France, which unlike the US or Britain does have compulsory military service, dispatched only professional conscripts to the Gulf. As a result, it had difficulty getting complete army units together. It had some conscripts on warships, but ordered them to be moved out of the Gulf itself just before the war began.

Rethinking about the use of conscripts is going on in Germany, too, where it is linked to a debate about the cent of the country's military responsibilities and possible future participation in UN operations. Any such new role would be assigned to a "core" of professional servicemen. Both the French and Germans are working towards a distinction between conscript units dedicated to home defence, and all-volunteer forces available for foreign operations.

The length of military service is already being reduced in most west and east European countries. Up to two years ago, the Bonn government was pressing ahead with an unpopular plan to reduce the period from 18 to 16 months in order to maintain force levels. But it retreated, and then cut the requirement to 12 months with effect from last October, on the eve of unification. The Dutch have also come down to a 12-month minimum and in the UK the period of conscripts is by almost half by 1995.

Greece has reduced its minimum requirement to 15 months, and plans for reduction are afoot in Turkey, France and Spain, where conscripts serve 12 months unless they volunteer for an extension, are both due to reduce the period, to 10 months and nine months respectively. Polls in favour of abolishing military service altogether. Portugal has already cut its minimum to eight months and plans a further reduction.

Neutral Sweden is experimenting with the time spent by conscripts in training - mainly to help curb the government's budget deficit. About a third are taking part in a trial five-month minimum stint while others do up to 15 months. More will be brought into the experiment this summer.

Since the beginning of last year, Romania, Bulgaria, Czechoslovakia, Hungary and Poland have all made reductions, so that the norm in eastern Europe is now between 12 and 15 months. Even Cuba recently cut its requirement from three years to two. But it is in the Soviet Union, with its 3m conscripts, that the greatest challenges to the system are being faced. Moscow has begun to test the merits of moving towards a more professional structure. The experiment is being undertaken in the navy, where up to now sea-going conscripts have had to serve for three years. The compulsory period is being reduced to two years, but with the option of serving the extended period under contract, with a salary in place of the conscript's monthly allowances, as low as 10 roubles a month. In the other services, a reduction in the current two-year stint has been under consideration, along with plans for alternative service for people unwilling to join the armed forces.

Either 64-year-old Castro is no great student of marxist history, or he must feel himself immune from the threat of historical coincidences. He died, Joseph Stalin had several doctors arrested on charges that they had plotted to poison him.

These days publishing is a bit like bookmaking - all about laying off risk. And, unlike Hamlyn, Sinclair-Stevenson is not a businessman above all else.

About turn

Was it only four years ago that Reed was prepared to pay £50m to bag Paul Hamlyn's Octopus, Britain's biggest independent publisher? Now Reed has shipped in Hamlyn for a 30 per cent stake in Sinclair-Stevenson, perhaps the best known of the current clutch of fledgling independent

The end of the cold war in Europe has changed attitudes to military conscription. David White looks at a system in flux

When Johnny marches away



The faces of military service: 83 countries conscript in one form or another

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The idea of moving to all-volunteer forces has been tried in the last year. But it appears unlikely to happen in the near future. Colonel Valery Ochiyev, deputy chairman of the Soviet parliament's defence committee, says there would not be enough volunteers for the army if there was no conscription to serve.

"The armed forces have been discredited quite seriously in ideological and political terms," he says. Unless total numbers were to be drastically

reduced, the country could probably not now afford the cost of paying a professional army.

Arguments for and against conscription go to the heart of ideas of nationhood on the one hand, and of individual liberty on the other.

The case against it is that it is a waste of human resources, usually seen as a waste of time by those who take part. Avoidance of national service has frequently been a cause of emigration: for example, many young Portuguese who want to France to escape the four-year draft in force during the country's African wars. South African whites until quite recently faced a two-year draft, plus follow-up obligations, until the basic period was halved.

In military terms, some see drawbacks, others benefits. "Conscription tends to produce good soldier material," Gen Sir John Hackett, a former British army commander in Germany, wrote in a book called *The Profession of Arms*. "But this is only available for a short time in service. It probably reduces volunteer potential in the general community. It also probably makes it harder to build up a cadre of non-commissioned officers in the service." The British army had become more "professional" after National Service was ended. Conscription inhibited professionalism in obliging junior and middle-ranking officers to spend much of their time training people in elementary skills.

Senior German officers counter with the argument that conscription brings a "good average" of the population into the services - not always

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Senior German officers counter with the argument that conscription brings a "good average" of the population into the services - not always

the case, they say, in a volunteer army. It injects skills from outside, keeps officers on their toes, and provides a big reserve of trained soldiers who could be mobilised rapidly in an emergency.

Conscription is seen by its advocates as the means for defending both a state itself and its political values. "Conscription," said Napoleon, "is the vitality of a nation, the purification of its morality, the real foundation of all its habits." Friedrich Engels was another supporter, stating 100 years ago that "contrary to appearances, compulsory military service suppresses general franchise as a democratic agency". The turn-of-century French Socialist Jean Jaurès also believed (wrongly) that conscript armies would restrain governments from undertaking military adventures.

Even where its usefulness is widely challenged, conscription is not easily abandoned. In Sweden, for instance, there is concern about rising youth unemployment and the impact if the numbers taken into military service are reduced.

In Switzerland, bastion of the citizens' militia principle, the obligations are among the most onerous: after 17 weeks basic training, all males have to keep training for periods in uniform over the next 30 years, with objects doing medical service. The higher ranking one is, the more time one spends. In November 1989, the Swiss got a chance to abolish their army but voted against it.

French and German youth does not necessarily like military service, but both countries have yet to shake off their ideological attachment to it. In France it is linked to the early days of the republic. In November 1989, the Swiss got a chance to abolish their army but voted against it.

The present Socialist government stands by the system, against former President Valéry Giscard d'Estaing, who declared himself two years ago in favour of scrapping it. Some in the Socialist party agree with Mr Giscard, but they tend to keep quiet about it. Others think the idea of a period serving the community should stay, but should be organised more usefully.

In Germany conscription also has a history going back to the Napoleonic wars. It was established in Prussia from 1814 and in all Germany from 1871. It did not exist during the interwar Weimar Republic, but that is a period of unpleasant memories. The belief that citizens in uniform are more trustworthy than professional standing armies is firmly entrenched. On the other hand, military service is increasingly unpopular. Recent years have seen an upsurge in the number of conscientious objectors, who can do other kinds of service but have to spend three months extra. No political leader is championing the idea of abolition. But it is a latent theme. German officers say that cutting the time of service much more, on the Swedish model, would make it hard to provide proper training. Another way, in which countries might respond to lower requirements would be to restrict the intake, but this would risk building up resentment against an unequal system.

Countries like France and Germany may not keep up conscription for ever. But the moment when they decide to drop it in favour of all-regular armies may have to wait until their force requirements are very much smaller than the levels they are already being reduced to. The odds of the present situation is that the same trend towards defence cuts that allows conscription periods to be reduced also - because of pressures on costs - works against the abolition of compulsory service. In the last analysis, it is always cheaper to presser youth into service than hiring them off the streets.

Additional reporting by Lejla Boulton in Moscow and Robert Taylor in Stockholm.

Out east, but not gone west

There is life after resignation in Japan. Apart from the few executives so overcome by shame that they resort to ritual disembowelment, disgraced company officials can generally look forward to a post as an adviser with company car, reasonable income and, perhaps, a lingering reputation as an elder statesman of the corporate world.

Both Yoshihisa Tabuchi, ex-president of Nomura Securities, and his Nikko counterpart Takuya Iwasaki will be given the consolation prize of "vice-chairman", having taken the rap for their companies' misbehaviour.

While executives are generally expected to maintain a lower profile after taking their resignation bow, politicians are more resilient. Take for instance two of the more prominent figures during the Recruit stocks-for-favours scandal in 1989: Yasuhiro Nakasone and Noboru Takeshita.

Nakasone - who left the ruling Liberal Democratic Party and became an independent candidate at the last election - now feels he has done his time in political purgatory. So he has rejoined the party, to the apparent surprise of Prime Minister Toshiki Kaifu.

Meanwhile Takeshita, who was forced to resign as premier, feels ripe for another term at the top, and has joined the queue of LDP factional heads waiting their turn.

Monopoly

Can any economist, market-maker or street trader make sense of the prices paid in yesterday's auction of the City of London's most famous street signs?

It is perhaps not surprising that Fleet Street went for

OBSERVER

£16,000 given all the publicity hype, and maybe secret Bank of England intervention had something to do with the inflated £12,000 tag put on Threadneedle Street. But why was Moorgate, first port of call for so many of the American euro-market pioneers, worth only £800?

Cheapside lived up to its name, commanding a measly £850, and Watling Street did even worse. Once upon a time US banks would have fallen over themselves to hang that one on their wall. Lombard Street, the snootiest banking address in town, went for less than the price of a second-hand car. And why is Pudding Lane deemed twice as valuable as Foulry - because London's Great Fire started there?

Fidel's bulletin

The clearest sign that Cuban dictator Fidel Castro's days are numbered has emerged. His government yesterday decided to bring to trial four medical workers arrested last October charged with plotting to blow up their leader with dynamite.

Either 64-year-old Castro is no great student of marxist history, or he must feel himself immune from the threat of historical coincidences. He died, Joseph Stalin had several doctors arrested on charges that they had plotted to poison him.

About turn

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Weekend flit

This weekend removal vans will arrive at Saatchi & Saatchi's opulent headquarters on Berkeley Square in Mayfair to shift the group to dowdier

offices at the back of its advertising agency in Fitzrovia.

The move is part of the cost-cutting initiative unveiled earlier this year by Saatchi's chief executive Robert Lord-Dreyfus as part of the financial rescue of the ailing advertising group.

All its main board directors will move to Fitzrovia except for Charles and Maurice Saatchi themselves. The brothers are staying in their expensive offices on the seventh floor of Berkeley Square, together with the team handling the sensitive Tory Party advertising account.

The group hopes to sub-let the rest of the floor, but will keep the master lease. So the enormous Saatchi & Saatchi logo emblazoned across the building's Berkeley Square facade is there to stay.

Helsinki vocans

Latin is unlikely to become the lingua franca of the new Europe but it is staging a revival at the moment in all of places - Finland, a country with one of the most impenetrable languages.

Since September 1989 Finnish radio has been broadcasting five minutes a week of news in Latin on its shortwave channels at a modest cost of £100,000. To judge by its mail the Latin service has a growing number of listeners among the 15m Europeans who are believed to be able to understand the language.

The idea seems to be catching on. Austria is believed to be planning to do the same.

PR speak

A new low in prose style has been recorded by Scottish Widows. Launching a school-fee plan yesterday, the life company referred in its press release to helping parents with the cost of "educational

Presumably the plan does not cover English language lessons.

THE ROYAL OPERA

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LETTERS

Encouraged to sell to Japan

From Mr John D Rolfe
Sir, British businessmen seeking a firmer path through the present economic morass would do well to look eastward to Japan.

The recently-launched Priority Japan Campaign promoting opportunities for British companies trading with Japan is a timely move by the DTI.

In my experience, the Japanese offer financial incentives extremely attractive to British companies wishing to sell there, with Japanese buyers ready to give all the advice needed, not to mention, in our case, the offer of an expenses-paid visit to Japan to see local markets at first hand.

We found the Japanese pouring \$1m a year into tax breaks to encourage their home-based manufacturers to bring in foreign goods.

We found massive tariff reductions on large-scale imports to Japan and over \$100m spent on import promotion.

All this and much, much more as they say.

My company is among the most diversified in the UK, so this was music in our ears.

Our appearance on the Japanese scene is beginning to pay dividends. Sales of our fashion knitwear have doubled, year to year, and we expect they will reach \$2m-plus in the next 12 months.

And we are currently processing a flood of enquiries for our wheelchair products after participating in a Japanese medical exhibition.

I can only say that if Japan is intent on becoming the world's import superpower, let's give a helping hand!

John D Rolfe,
marketing director,
Bembridge,
415 Edgware Road, NW2

Something awry in allied defence procurement

From Lord Inglewood MEP

Sir, I found your account of the background to the government's purchase of the Challenger 2 Main Battle Tank ("Big guns hit the target", June 25) most revealing. While naturally I wish Western allies with the Challenger 2, surely the story you tell suggests something awry in allied defence procurement.

The fact is that, over a four year period, if not longer, four companies, three of them European, spent vast amounts of money chasing an order that in the end was for only 140 or so tanks. But the result of this decision, regardless of the merits of the individual tanks, is that the four main front line national forces are now set to deploy four different tanks, with three different guns and sets of ammunition. And this out of a total allowed under the CFE agreement of 10,573 tanks on the central European front for the four countries.

The need for European level rationalisation of the defence industry, and European level defence procurement, seems to me to scream from the columns of your article.

Lord Inglewood,
Barton-in-the-Forest,
Penrith,
Cumbria

Real culprits in Davy's demise

From Mr Derrick L Thornley

Sir, Your reports and analyses of the beleaguered Davy Corporation (June 21) take a typically "City" view, blaming mismanagement and small size for the demise of this once great British engineering group to which we all owe much for past innovation, skill and export effort.

Perhaps the most reprehensible element was your advice to shareholders to forsake the company, leaving the banks to "pick up the pieces".

Surely the real culprits are the fixed price tender employers (of whom there are too many in the construction and engineering industries) which refuse to take a share in the high risk ventures that will yield their future profits.

Derrick L Thornley,
Keystones,
Eastly Green,
Beaconsfield, Bucks.

Truth, politics and research

From Mr William Pitt

Sir, Your Leader, "The price of Labour" (June 21), ascribes the plausibility of Conservative costings of Labour pledges to the work of civil servants. You also rather sentimentally give credit to the Conservatives for seeking to support "that faintest of all plumes, truth in politics".

In truth, the Conservatives have arrayed their highly disputable predictions in the liver of an official government White Paper, having enlisted the help of supposedly impartial civil servants to lend credibility to party political propaganda.

The research you so warmly praise should have been carried out by party workers at Smith Square, not civil servants in Whitehall.

William Pitt,
8 Galsborough Gardens,
London NW3 1BJ

Competition for top jobs

From Mr James McFarlane

Sir, If, since privatisation, the jobs of the top managers in the public utilities have really become so much more arduous and demanding as to justify their astounding salary increases, it seems to me that these jobs should have been opened to competitive applications, rather than simply awarded to the sitting tenant.

I am sure there are many in the private sector who would have jumped at the chance of offering themselves for such well-paid jobs in businesses that are fortunate enough to supply essential commodities to tied customers with minimal competition.

The operation of such a free market in the jobs, if not in the products, would be the best possible match between the job to be done, the salary to be paid for it and the person to do it.

James McFarlane,
24 Broad Street,
Ludlow,
Shropshire

Guessing game

From A F G Lewis

Sir, Your Observer talisman ("Bottom line", June 20) prompts me to ask whether anyone can define the meaning of "second-guess". Perhaps, like weather conditions, pre-empting, pre-empting and pre-empting, it is part of the modern disease of taxonomy.

A F G Lewis,
16 Baitings Wood Gardens,
Naphill,
High Wycombe

Fax service
LETTERS may be faxed on 071-975 3000. They should be clearly typed and not handwritten. Please send us your machine for the faxing.

Lloyd's: archaic and declining or just seeking equitable treatment?

From Ms Diane Abbott MP

Sir, The recent attempts to obtain tens of millions of taxpayers' money in tax relief for Lloyd's are, thank goodness, politically dead in the water.

To date, Lloyd's has had 23 unbroken years of profit. The cumulative value of Lloyd's profit over these years is \$3,305m in 1990-1991 prices. So there was never any reason why, despite certain and individual cases, Lloyd's as a whole could not absorb a few bad years. But much of the sympathy for Lloyd's, in certain political quarters, was based on a notion of the significance of Lloyd's to the economy, this owed more to Lloyd's public relations department than current reality.

The insurance sector generally is in decline. Its overseas income has dropped by 56 per cent since 1986. And, within the sector, Lloyd's itself is in even sharper decline. In 1986 Lloyd's overseas insurance income as a percentage of the UK's total overseas insurance income was 100 per cent. By the mid-1970s it had dropped to 80 per cent. In 1989 it was only 35 per cent.

Total income of Lloyd's as a percentage of GDP has also plummeted. There was a brief rally in 1967-1968 but in 1989 it had slumped to 0.04 per cent. Friends of Lloyd's will say these problems are cyclical, but the pattern of figures suggests that they are systemic and are probably due to the liberalisation of the financial markets since 1979.

Far from being a glorious legacy of empire, Lloyd's is an archaic part of a declining sector and it neither needs nor deserves indirect subsidy from the taxpayer.

Diane Abbott,
House of Commons,
Westminster, SW1

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House of Commons,
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House of Commons,
Westminster, SW1

of Lloyd's Names that on no account may they be allowed to suffer too much financial loss or indeed the ultimate indignity of bankruptcy. But what of all the thousands of small businessmen who, as a result of economic conditions beyond their control (but well within the control of the government), are going into bankruptcy every day? What of all those who are daily losing their jobs? Are they not just as worthy to be bailed out? It seems to us that there is something of a double standard operating here and one which lacks a certain morality and justice.

Jonathan Fox,
Sandra Fox,
Marion Lodge,
Marion-in-the-Forest,
Sittington, York

Jonathan Fox,
Sandra Fox,
Marion Lodge,
Marion-in-the-Forest,
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PERSONAL VIEW

Why Britain can afford a European-style welfare state

By Bob Rowthorn

The level of public spending and taxation in Britain is to be a principal political battleground in the run-up to the next British general election. Labour will accuse the government of deliberately starving the public sector of funds; the Tories will attack Labour spending plans and argue that their own policies will both make the public sector more efficient and provide scope for tax cuts from the economies, the Liberal Democrats will denounce the other parties for either callousness or wishful thinking.

What is missing from the debate so far, however, is a sense of the international and historical context. The fact is that over the past 20 years, Britain has fallen behind its main European partners in two important areas: government spending and government revenues both as a share of gross domestic product. As European political and economic integration gathers pace, the UK is seen as increasingly out of line with its partners in these crucial areas. Yet this need not be so, notwithstanding the bogus claims and misleading statistics currently being circulated, Britain is rich enough to reverse these anomalies.

In 1989 the UK had the third highest ratio of government spending to GDP in the west, surpassed only by the Netherlands and Sweden. It now has one of the lowest ratios in Europe and the government accounts for a lower share of total spending in the UK than

in any other country in the European Community. Taxes and other kinds of government revenue provide a similar picture. The share of government revenue in GDP in the UK is now much the same as it was 20 years ago, while in most other western countries there has been a big increase.

A decline of heavy tax policies has been the huge net in taxes on upper incomes. When the Thatcher government took office, tax rates at the top end of the scale were among the highest in the west. Now they are among the lowest. Nine OECD countries now have a top rate of personal income tax significantly higher than in the UK. Only in the US, Iceland and New Zealand do the well-off pay a lower marginal rate of income tax than in Britain. Most notable, perhaps, is the case of Japan where a top rate of 65 per cent actually seems to have dampened the people's economic dynamism.

It is sometimes argued that other European countries can afford high levels of government expenditure because they are richer than the UK. This argument is not supported by the evidence. According to the latest OECD statistics, GDP per capita in the UK is now greater than in Austria, Belgium, Italy and the Netherlands, and is only marginally less than in Denmark or France. All these countries have levels of government expenditure well in excess of the UK. And in most of them, taxes absorb a much greater share of GDP than in Britain.

The contrast between the welfare state in Britain and continental Europe does not

result from relative levels of wealth; it is the outcome of a deliberate policy of the Thatcher government to hold down public spending and reduce taxes during the 1980s. Employment in education was reduced; growth in employment in the health service was less than required; salaries for government employees rose more slowly than their equivalents in the private sector; public sector investment was severely curtailed in areas such as housing, schools and railways; the link was broken between social security benefits and average earnings. Through these measures the Thatcher government saved more than £20bn a year in public expenditure, sufficient to allow for large cuts in taxes.

Given the rise in average real earnings which occurred during the 1980s, there was no need to reduce the overall tax burden. On the contrary, it would have been relatively painless, and politically feasible, to increase this burden gradually, thereby generating the funds required to support a European-style welfare state. In the event, for its own ideological reasons, the Thatcher government did the opposite.

It seems inevitable that the pressures of European political and monetary convergence will eventually force the UK to upgrade its welfare state to the European norm, and this will require a big rise in the share of taxes in national income.

So how will it be achieved? The Tories are promising to combine a European-style welfare state with US-style tax rates, which is clearly impossible. With current tax rates the

crisis in the welfare state will continue indefinitely, and if the Tories cut taxes still further the result will be disaster.

For its part, mainly for electoral reasons, Labour decided some time ago to accept the broad outlines of the Thatcher tax reforms. With an election due at the latest in June 1992, it would be electoral suicide for Labour to switch policies and start advocating a significant rise in taxation.

It is conceivable that events beyond the control might force a future Labour government to raise taxes. Persistent high unemployment, for example, would severely strain the finances of a Labour government. The obvious solution would be to borrow heavily; but this might force up interest rates and exacerbate an already bleak economic situation. Labour would thus face a stark choice between unpopular tax increases or unpopular cuts in public spending. Under these conditions, it might well choose the former.

In any event, it is likely that political opinion at home, together with the wider pressures of European integration, will eventually force improvements in the welfare state which can only be financed by increased taxes. The debate will then be not whether taxes should be increased, but in what form these increases should be implemented and on whose shoulders the burden should fall.

The author is professor of economics at Cambridge University. This is an abridged version of an article in the July edition of *Marxism Today*.

Edward Mortimer

Take your leader to us

It is time for more forceful direction at the UN. The world's disadvantaged depend on it



FOREIGN AFFAIRS

Something is badly wrong with the international system.

Billions of dollars were spent, tens of thousands of lives sacrificed, and

(most difficult of all) the work schedules of many world leaders turned upside down, in order to rescue the 2m inhabitants of Kuwait, many of whom have never left the country while others seem to be little or no better treated by the restored "legitimate" government than they were by the invading Iraqis.

Only a tiny fraction of that expense and effort is being devoted to the much larger and more difficult task of rescuing 80m Africans from death by starvation.

Not surprisingly the director of the British charity Oxfam, Francis (who took his seat in the House of Lords yesterday), feels that priorities have gone wrong somewhere, and that at least some of the technical and organisational brilliance displayed in the Gulf war should now be devoted to dealing with famine. He has called for a "humanitarian Schwarzkopf".

But Lord Judd is not only good at headline-catching phrases. As a former politician he also knows the virtue of putting forward practical proposals, and of citing precedent to prove they are realistic. He recalls that in 1965 - the last time there was a big African famine - the United Nations secretary-general set up an Office for Emergency Operations in Africa (OEOA) to co-ordinate the relief efforts.

This was necessary because there are too many different operational agencies within the UN system: the UN Development Programme (UNDP), the UN Children's Fund (UNICEF), the UN High Commissioner for Refugees (UNHCR), the World Food Programme (WFP), the UN Disaster Relief Organisation (UNDRR), and so on. All of these have a role to play in coping with emergencies, but each tends to operate in its own way and often in isolation.

But it is particularly late, when so many people are already starving. Clearly the world needs a capacity to respond promptly to crises whenever and wherever they happen, without waiting to get its act together each time. Such a job description makes it clear that governments are now at last facing up to the close connection between humanitarian and security issues. Most famines are at

least partly the result of conflict, and refugee crises are almost entirely so. War is the greatest and most frequent of the large-scale disasters afflicting the human race. As in the case of famine, even more so in the case of war, the UN should be able to act preventively rather than waiting to cope with the disaster, at great expense in human life, after it has happened.

That need not mean keeping a standing army encamped in mid-town Manhattan. It probably does mean asking member states, including the five permanent members, to keep units available in be sent to areas of crisis by the Security Council at short notice. A small force sent to Kuwait last July, for instance, might have prevented many subsequent horrors.

But of course sending such a force would require political foresight. The UN needs above all a leader, capable of drawing the attention of the great powers and getting them to take crises seriously before they explode. That leader can only be the secretary-general. On the identity and calibre of the person holding that office depend, as much as on anything, the chances of the much-proclaimed new world order. The expiry of the incumbent's term at the end of this year provides a golden opportunity for the five permanent members to show they are going to take the UN seriously, by conducting an organised search and selection process - as any large private corporation would when choosing a new chief executive.

Unhappily there is so far little sign that they are doing that. Reports filtering out of New York suggest that, as in the past, the issue is being discussed only in secret and will probably be settled at the last minute by a compromise on the candidate to whom there are fewest objections. The issue may even be shelved by a two-year prolongation of Mr Perez de Cuellar's mandate, though he has already served 10 years and is visibly exhausted.

His merits should not be underestimated: he has served the UN with tact and discretion through many very difficult crises. But the time is surely ripe for a more forceful style of international leadership. It should not be missed.

On the identity and calibre of the secretary-general depend, as much as on anything, the chances of a new world order

frontiers, as well as refugees proper (who have to have crossed an international boundary). He would have some degree of military or paramilitary force at his disposal to ensure the security of aid workers, so that they do not have to be withdrawn from regions of conflict (as happened recently in Ethiopia and Somalia) at the very time when the civilian population needs them most. And he should be able to bring heavy diplomatic pressure to bear on governments that try to obstruct relief efforts or manipulate them for political ends (the present Sudanese government is the most frequently cited example). Such a job description makes it clear that governments are now at last facing up to the close connection between humanitarian and security issues. Most famines are at

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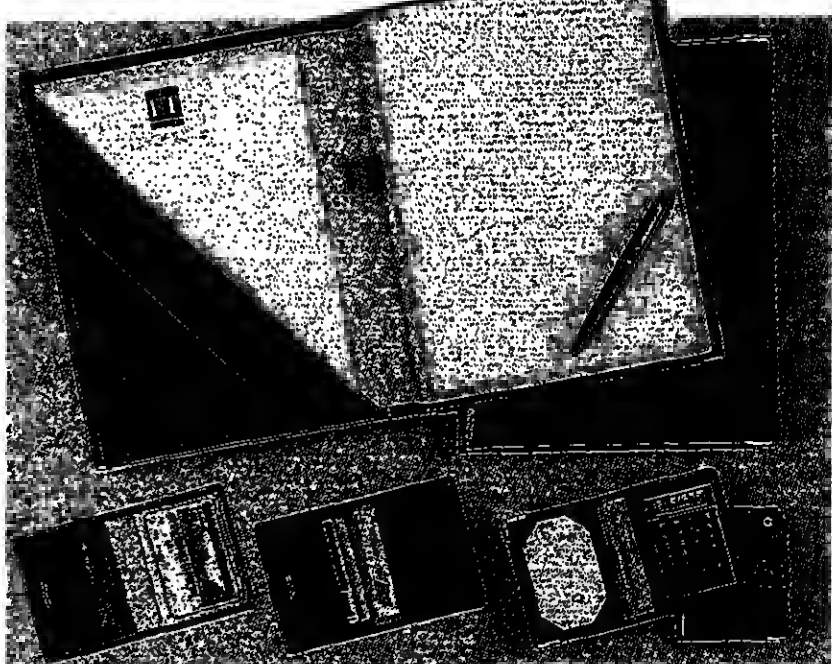
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INSIDE

BSN bid values Jacob at £59m

BSN, the giant French foods group, is to bid for W & R Jacob, the Irish biscuit maker. The French company already has a 29.6 per cent stake. It said yesterday it will offer 500 Irish pence a share for the remainder of W & R Jacob, valuing the company at £59m. (BSN 59m); W & R Jacob controls around 50 per cent of the biscuit market in Ireland. Page 29

Shareholders told to oust Walker

Shareholders in Brent Walker, the UK leisure group, were told yesterday that the company would go into receivership if they did not vote to remove George Walker (left), former chairman and chief executive, and John Hemmings, non-executive director, from the board. Page 25

Chilean miners to vote on strike

More than 9,000 miners at Chuquibambilla, the world's biggest copper mine, vote today on whether to strike for a 9.95 per cent wage increase following the collapse of pay talks with CODESA, the Chilean state copper corporation. Chile's largest company, struggling to remain competitive with aging and overmanned copper mines, says the workers' demands would increase CODESA's wage bill at Chuquibambilla by 163 per cent. Page 27

Life in the slow lane



The London International Financial Futures Exchange is launching a futures contract on the FTSE-Eurotrack 100 Index, made up of 100 continental European stocks. Although investors are making increasing use of index products generally, demand is expected to be weak at first. Dealers and investors will be unfamiliar with the technical complexities of the new contract and the present softness of European stock markets is likely to discourage futures trading. Tracy Corrigan reports. Page 23

Flying pickets after course



A noisy protest by de Havilland of Canada workers outside trade minister Mr Michael Wilson's Toronto constituency office last Thursday turned into an unexpected celebration. Just as the pickets were raising their placards showing a de Havilland Dash-8 aircraft tearing a Maple Leaf flag apart, word came from Ottawa that Mr Wilson had blocked the proposed sale of the commuter aircraft maker to Aerospaciale of France and Italy's Alenia. Page 21

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Chief price changes yesterday

FRANKFURT (DM)		PARIS (FF)	
Alcoa	570	Alcoa	550
Alcoa	570	Alcoa	550
Alcoa	570	Alcoa	550
Alcoa	570	Alcoa	550
Alcoa	570	Alcoa	550
Alcoa	570	Alcoa	550
Alcoa	570	Alcoa	550
Alcoa	570	Alcoa	550
Alcoa	570	Alcoa	550
Alcoa	570	Alcoa	550

New York prices at 12.30.

LONDON (pence)		LONDON (pence)	
Alcoa	14	Alcoa	14
Alcoa	14	Alcoa	14
Alcoa	14	Alcoa	14
Alcoa	14	Alcoa	14
Alcoa	14	Alcoa	14
Alcoa	14	Alcoa	14
Alcoa	14	Alcoa	14
Alcoa	14	Alcoa	14
Alcoa	14	Alcoa	14
Alcoa	14	Alcoa	14

Trafalgar House in cash bid for Davy

By Roland Rudd and Andrew Baxter in London

TRAFALGAR HOUSE yesterday announced a recommended cash offer worth up to £114m (£186m) for Davy Corporation, the beleaguered UK engineering contractor.

The UK shipping, engineering and construction conglomerate also said it was planning to raise £300m in a one-for-three rights issue at 150p. Its share price fell by 32p to close at 211p.

Trafalgar House will become Britain's biggest engineering and construction group, linking Davy McKee and John Brown in process plant contracting, and Monk and Cementation in construction.

The deal will end 180 years of independence for Davy. The company, hit by a £114m loss on an oil rig conversion contract, said last week it could no longer operate in its present form.

Davy's shareholders are being offered an initial 50p per share followed by another 40p if the conversion of the Ocean Emerald rig into an oil platform is completed. Davy's shares rose 12p to close at 80p yesterday.

By making the second instalment contingent on finishing the contract, Trafalgar House is asking Davy shareholders to share the risk of further delays. On completion, Davy can draw upon £88m it is entitled to under a letter of credit.

The Trafalgar House rights issue shares will not pay a dividend before October 1992. The company said it did not want to make its unrelieved advanced corporation tax (ACT) worse by paying out any earlier.

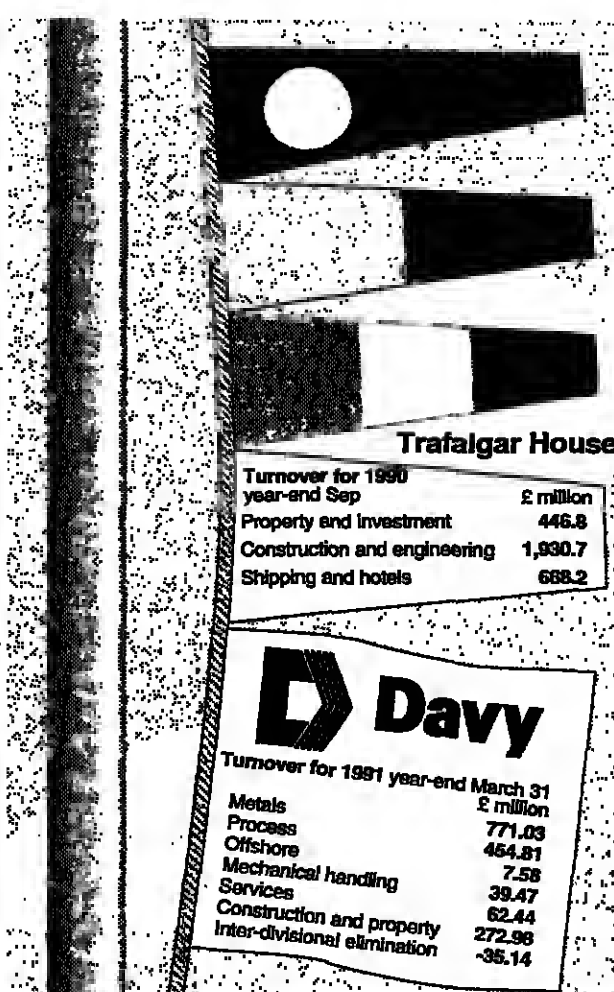
ACT is a tax payable on dividends in the UK. But Trafalgar House is not earning enough profit in the UK to generate a corporation tax charge to offset against ACT.

Instead of being offered a cash dividend, holders of the new shares will be entitled to a scrip dividend in the form of new shares. It will be calculated by the grossed-up value of the cash dividend declared on the ordinary shares, making it more attractive to institutions, which will be able to reclaim tax already paid.

Kleinwort Benson and Barclays de Zoete Wedd are sub-underwriting the cash call. Cazenove, Trafalgar House's normal bankers, turned down the offer to become involved in the deal.

Trafalgar House intends to keep all the main parts of Davy. This will disappoint Spie Batignolles, the French engineering group which owns 14.9 per cent of Davy, and had wanted to buy its process plant side.

Davy hopes to join a strong engineering force, write Roland Rudd and Andrew Baxter A problem aired is a problem sold



Last October, Davy's directors told Sir Eric Parker (above) that they did not need to do a deal (Photograph: Colin Beere)

SIR Eric Parker knows a thing or two about negotiations.

The chief executive of Trafalgar House, the UK construction, property, shipping and hotels group, has wanted to buy Davy, the independent UK engineering contractor, for the last nine years but refused even to consider a price until after the engineering group announced its disastrous results last week. "You do not negotiate until the full significance of the problems are out in the open," said Sir Eric yesterday.

After just three days of negotiations, which ended successfully on Sunday, a new force in world-wide engineering and construction has emerged. A complex two-part deal will create Britain's largest engineering contractor with a technology base to challenge the big US and continental European contractors.

According to Sir Eric, the full impact of Davy's problem - a £114m (£186.9m) loss on the unfinished conversion of the Ocean Emerald rig into an oil platform - was only fully appreciated by its board in the last two months.

As late as last October, when Trafalgar House started its most recent approaches to Davy, the directors gave Sir Eric the impression that they had no need to do a deal with anyone. Some argued that they would rather go under than lose their independence.

The enormity of the corporation's loss dawned on Davy's board six weeks ago when it

gave Trafalgar House permission to examine the whole business in detail.

Sir Eric said he persuaded Mr Patrick McFlighe, Davy's chief executive, that an agreed bid by Trafalgar House was the only solution to Davy's problems.

Sir Eric then stepped back from the deal, waited for Davy's results to be announced to the public, and then hammered out a price during 10 hours of talks last Sunday. Davy's board only finally approved the deal yesterday.

Once Davy had announced on Thursday that it could no longer operate in its present form, speed became essential.

The uncertainty created by Davy's statement could very quickly have caused it to lose its key asset - the design and engineering skills of its 14,000 employees - and a contractor run by a consortium of banks would have had immense difficulty winning and financing big orders.

City attention has focused on the "break-up route" as potential acquirers, including Mannesmann, the German engineering group, examine the jewel in Davy's crown - its metals division which accounted for nearly half of last year's turnover.

Mr McFlighe yesterday pointed to the inherent risks of declaring that Davy was for sale piecemeal and seeing order books dry up without necessarily winning a premium on the individual sales.

For Davy, the deal with Trafalgar House avoids the messiness of a break-up and solves the short-term drain on its finances

caused by Ocean Emerald as well as a more intractable long-term issue.

The company was simply not big enough to handle the risk of big contracts in modern process plant contracting and that, says Mr McFlighe, "has been a matter of some concern to us".

Over the past decade UK process plant contractors have felt the need for the financial security offered by big broad-based companies such as Trafalgar House.

John Brown, bought by Trafalgar House in 1986, has been one of the conglomerate's more successful acquisitions. "It never made sense to have so many UK process contractors. What was needed was a strong UK contractor with the critical mass to 'front-end' big overseas contracts," says Mr Pete Deighton of County NatWest Securities.

Davy's metals division, which had operating profits of £20.5m last year, is a prize for Trafalgar House, and gives it world leadership in major sectors of the market for designing and engineering plant for the steel and metals industry.

In the City there is a suspicion that Kleinwort Benson, which is advising Trafalgar House, brought the Davy deal to the conglomerate as a means of getting over a £157m unrelieved advanced corporation tax.

This is a tax payable on dividends in the UK, an advance payment of mainstream UK corporation tax. Trafalgar House, like many big international companies, is not earning enough profit in the UK to generate a corporation tax charge which would use up the ACT so it needed another deal to earn greater UK profits, for its tax rate to drop.

Sir Eric denied that the deal was driven by his desire to mitigate his ACT problem. Yet he freely admitted that the deal would bring Trafalgar House's tax rate down from 33 per cent to below 30 per cent by the end of the year.

There is still plenty of time for Trafalgar House's agreed bid to be trumped by an outside party - Spie-Batignolles, the French engineering group which owns 14.9 per cent of Davy, has yet to respond. Mannesmann said yesterday it did not plan a counter-bid for the entire Davy group.

Sir Eric says a rival bid is a scenario far too pessimistic to contemplate. If Trafalgar House were to lose Davy, it would itself become more vulnerable to a bidder. The £310m rights issue Trafalgar House announced yesterday will bring gearing below 40 per cent, making the company more attractive as a target.

Wells Fargo plans \$350m provision against loan losses

By Nikk Tait in New York

WELLS Fargo, the large West Coast commercial bank, warned yesterday that it expected to make a \$350m provision to cover loan losses in the second quarter of 1991, reducing its after-tax profits in the period to just \$15m.

The announcement underlines the shaky state of the Californian economy. The bank, which appeared to fare relatively well in 1990 compared with some of its East Coast-based competitors, has considerable exposure to the sagging West Coast commercial property market, and to highly leveraged transaction (HLT) loans.

First-half earnings would stand at around \$165m, or about \$3 a share, compared with a net profit of \$392.2m in the first six months of 1990. In earnings per share terms, the second-quarter forecast works out at just 20 cents,

compared with \$2.56 in the first three months of the year.

Wells said yesterday it expected loan losses of about \$180m for the second quarter alone, more than double the \$77m of the first three months. It surprised analysts by saying it was placing \$400m of commercial loans on "non-accrual" - about half being HLT-related.

This means Wells' portfolio of non-performing assets will rise by \$450m, a 23 per cent increase on the \$1,590m reported at the end of March. The bank blamed the jump on "national economic trends". "At year-end 1990, we said that it would be difficult to anticipate how some of our credits - HLTs especially - would perform in a recession," said Mr Carl Reichardt, chairman. "There is some indication of an upturn in the economy," he continued, "but we remain cautious and expect continued pressure on the loan portfolio at this point in the business cycle."

Mr Reichardt also stressed that "underlying earnings" were strong, and without this loan loss provision - which would have topped \$3 a share in the second quarter.

Shares in the San Francisco-based bank, the 10th largest in the US on the basis of end-1990 assets, were suspended ahead of the announcement, but subsequently fell by 84¢ to \$7.74.

Many analysts were still digesting the news yesterday morning. The second-quarter earnings projection is well below recent forecasts - centring on earnings per share of about \$2.24. Nevertheless, some suggested it was the timing of the announcement, rather than its substance, which had caught them on the hop.

Hanson board 'did not discuss' ICI

By Robert Peston in London

HANSON's plan to buy a £240m (£391.2m) stake in ICI, the chemicals group, was not raised at a full board meeting of the conglomerate, although the decision to buy the shares had been made.

The Hanson board met on Tuesday, May 14. The previous evening, Lord Hanson, the chairman, placed an order with Smith New Court, the leading brokers, to buy 20m ICI shares.

On the Tuesday, Smith New Court raided the market and acquired the 2.8 per cent stake. A board meeting of Hanson was taking place at the same time, but there was no mention of the investment at the meeting.

Mr Rudolph Agnew, then a non-executive director of Hanson, attended the meeting. Friends say he learned of the ICI investment two days later in the press. Mr Agnew declined to comment.

Hanson's board meetings rarely discuss strategy. The formal board meetings take place four times a year, at the time of the financial results, and concentrate on reviewing business performance against budget.

Mr Agnew has resigned from the board which he joined in autumn 1989 after Hanson's £2.5bn takeover of Consolidated Gold Fields, the mining company of which he was chairman.

It is understood that he had planned to leave Hanson for some time, though he had originally wanted to stay as a non-executive for three years. "The ICI investment was the occasion rather than the cause of his resignation," said a friend. Mr Agnew opposes hostile bids for companies unless he sees a clear industrial logic. Hanson's board now has only

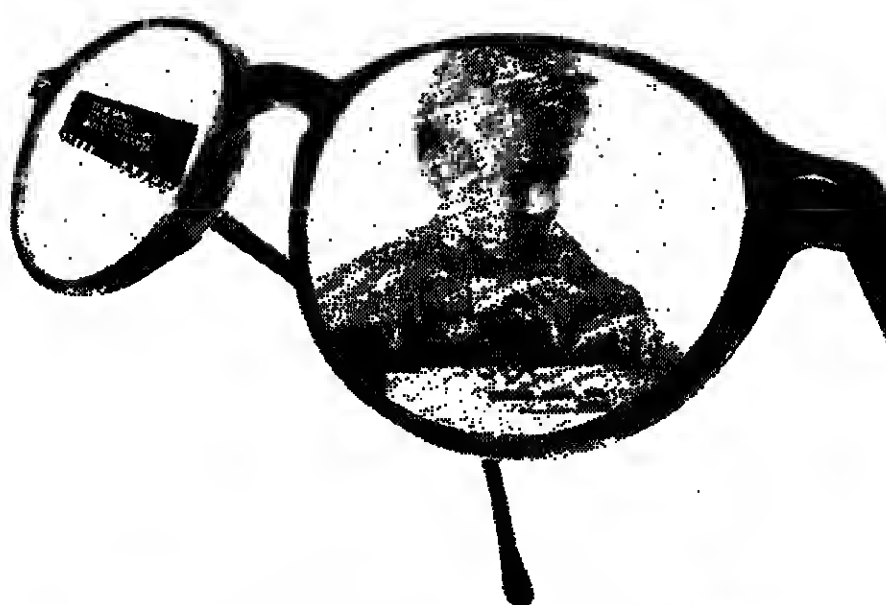
one non-executive director: Mr Charles Price, former US ambassador to London.

Hanson said yesterday it planned to appoint additional non-executives. Mr Martin Taylor, vice chairman, said this was not a response to Mr Agnew's departure.

Investment institutions have been pressing companies to appoint non-executives to guard shareholders' interests. The institutions want non-executives to vet remuneration packages of executive directors and scrutinise company accounts.

At Hanson there is no remuneration or audit committee consisting of non-executive directors. Leading fund managers say they would be reluctant to see Hanson acquire ICI unless it appoints more outsiders to the board.

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INTERNATIONAL COMPANIES AND FINANCE

BSN bid values Irish biscuit maker at I£59m

By George Graham in Paris

BSN, the giant French foods group, is to bid for W&R Jacob, the Irish biscuit maker.

The French group already holds a 22.6 per cent stake which was acquired when it bought Jacob's Bakery, the UK biscuit group, two years ago along with the other biscuit subsidiaries of RJR Nabisco.

An offer of 500 Irish pence a share for the 70.4 per cent of W&R Jacob it does not already own will be made, valuing the company at I£59m (\$89m).

W&R Jacob controls around 50 per cent of the biscuit market in Ireland, which accounted for around 60 per cent of its I£69m sales last year, and also has a significant market position in Northern Ireland. BSN said its offer was made in agreement with the board and management of W&R Jacob.

The two companies have already begun to work together since BSN first acquired its stake, with the introduction of a number of BSN biscuit lines into W&R Jacob's range.

Speculation that the French company would eventually seek to take control has persisted for some time, and contributed to a surge in W&R

W & R JACOB RESULTS			
	1990	1989	% change
Turnover	IR£69.9m	IR£54.8m	+28
Operating profit	IR£4.0m	IR£3.4m	+18
Profit before taxation	IR£3.9m	IR£3.0m	+28
Earnings per share	25.4p	22.5p	+13
Div per ordinary share - paid	10.25p	9.5p	+8
- adjusted	10.25p	9.25p	+11

* Adjusted for Rights Issue, December 1989

Jacob's share price last October.

Mr Antoine Riboud, BSN's chairman, first took his group into the biscuit market in 1986 with the takeover of Générale Biscuit, the French market leader.

It was in 1989, however, that BSN cemented its position as the largest biscuit producer in Europe, and the second largest in the world - through the acquisition of the European biscuit operations of RJR Nabisco.

Mr Riboud initially paid \$2.5bn for five businesses, including Jacob's in the UK, Belin in France and Salwa in Italy. Quickly, however, he sold on Smiths and Walkers, two British crisp and potato snack businesses which had

come with the Nabisco package, to PepsiCo of the US for \$1.35bn.

Outside Europe, BSN has only attempted to expand its biscuit operations where it felt it had the requisite size. Last August, for example, it sold its US biscuit business, including the Mother's and Salerno brands, to Belgium's Inves group, on the grounds that its 5 per cent market share was an inadequate base for growth.

In India and the Far East, on the other hand, it has teamed up with Mr Rajan Pillai's Britannia Industries to acquire many of RJR Nabisco's biscuit operations in the region.

W&R Jacob reported net attributable profits of I£2.68m last year, up 22 per cent on 1989.

Guinness offers £29m for Union Cerveceria

By Tom Burns in Madrid

GUINNESS, the UK drinks group, is attempting to strengthen its position in the Spanish beer market through a £29m (\$47m) bid for Union Cerveceria, a loss-making domestic company that is controlled by the Carlsberg group of Denmark.

If the offer is successful, Guinness' stake in the fast-growing Spanish beer market will rise to 28 per cent. Guinness took a 22 per cent stake in the market last November when it paid \$533m for Cruzcampo, Spain's largest brewer.

It would put Guinness well ahead of its nearest competitor, El Aguilón, which is controlled by Heineken of the Netherlands and has a 18 per cent share of the market. The purchase is subject to the approval of Spain's monopolies authorities.

As part of the deal, Carlsberg will acquire 10 per cent of Cruzcampo for an undisclosed price.

Trading of Union Cerveceria's shares on the Madrid stock market was suspended yesterday at Ptas275 and Cruzcampo will be offering Ptas250 a share - their nominal value.

Carlsberg bought its first stake in Union Cerveceria in 1985 and has invested more than \$60m in the company, raising its shareholding to 68 per cent.

The Skol brand name, produced at Union Cerveceria's three brewing plants, has failed to impress the domestic consumer, and the company's relatively small size has hampered the distribution. Union Cerveceria's accumulated losses over the past two years totalled more than £13m.

German bank to expand in leasing

RAYKRISCH, Vereinsbank is to buy a 33.3 per cent stake in Hanseatische Investitionsbank, the German investment bank from Deutsche Bank Leasing for undisclosed terms, Reuters reports.

Bayrische Vereinsbank will expand its range of leasing products, the bank said.

Adia decides to get down to basics

By William Dulfors in Geneva

ADIA is to be slimmed down to its basic employment and personnel business through the sale of companies with a combined annual turnover of SFr2.4bn (\$1.6bn) and 1990 operating profits of SFr195m.

Some of the companies for sale were bought in the belief that diversification would balance earnings from its cyclical employment business; others were acquired almost fortuitously during the group's dealings with Mr Werner Ray, its former leading stakeholder, whose parent company, Omni Holding, is under protection from its creditors.

A single buyer is unlikely to be found, and conditions do not offer the best climate for selling enterprises. Mr Nico Isenmann, Adia's new chief executive, foresees a one-by-one sale over the next 18 months.

"We need to release capital soon, but we are not under pressure," he says. "The price and the quality of the buyer are more important to us."

Adia operates independent computer leasing businesses in the US and Europe under the Meridian name. They will almost certainly be sold separately. During the fiscal year ending on June 30 1990, Meridian US continued its steady five-year profit growth, posting a 15.8 per cent increase to \$7.1m in pre-tax earnings and a climb of 38 per cent to \$58m in turnover. Its net worth at the end of June was \$154m. In the full-year 1990, Meridian US's net contribution to Adia's results rose to SFr33m from SFr32m in 1989.

Meridian International in Europe contributed SFr7m. This result marked a turnaround from the SFr29m loss recorded in the previous year. It was achieved through a restructuring which trimmed sales to SFr57m from SFr93m in 1989. Operations were reduced on leasing and trading in mainframe systems. Other activities were abandoned, the head office was moved from London to Paris, and staff reduced to 210 from 330.

IBM leads in computer leasing in both the US and Europe and has been pursuing a particularly aggressive approach as recession cuts into its main computer business. In the US, Meridian ranks third after Comdisco; in Europe, Meridian International comes fourth after ECS and Promodata, but most European leasers are in bad shape and it will not be easy for Adia to find a buyer.

Computer leasing demands considerable financing. Adia has invested SFr1.2bn in the two Meridians since 1985, of which it has written off some

THE new controlling shareholders at Adia, the Swiss services group, have chosen a bold strategy, writes William Dulfors. They intend to make the company the uncontested leader in the world market for temporary employment and personnel services.

Mr Klaus Jacobs, Swiss businessman, and his friend, Mr Klaus Wiegand, chief executive of Asko Deutsche Kaufhaus, the big German retailing group, have so far invested a little over SFr1bn (\$670m) in acquiring 65 per cent of the Adia stock.

Their part will decline to 56 per cent, if all other shareholders follow them in subscribing to the newly announced capital increase.

More capital will be raised by selling off all Adia's computer leasing, inspection, quality control and security service companies in what amounts to a reversal of the strategy followed by the Adia management in the last few years.

This new diversification as a means of evening out the fluctuations in earnings which are a feature of so cyclically dependent a business as employment services.

Instead, Mr Jacobs and Asko intend to bank on Adia's growth prospects in the market for temporary help and personnel services which they estimate amounts to some SFr56bn a year in the 25 countries in which Adia is currently active.

By way of comparison, Adia puts the world markets for television and luxury products at SFr70bn each, while car hire amounts to only SFr20bn.

Allowing for a 10 per cent margin of error in Adia's estimate, the market for employment services must currently be between SFr50bn and SFr60bn a year. Of this, Adia accounted for SFr3.3bn last year. The leader, Manpower of the US, was about SFr1bn bigger at

current exchange rates.

The temporary help market remains extremely fragmented. Mr Nico Isenmann, Adia's new chief executive, estimated that the five principal operators on the US market controlled only 29 per cent of the total; in the UK, the top five had 26 per cent and in Germany 21 per cent. The Netherlands was the most concentrated, with the leading five companies accounting for 69 per cent; in France the proportion was 61 per cent.

Growth potential is illustrated, firstly, by the advance in Adia's own revenues from temporary help - admittedly boosted by a policy of acquisitions - from SFr78m in 1970 to SFr1.1bn in 1990.

Secondly, Mr Isenmann points out that, while the percentage of temporary employees to the total active population is 2 per cent in the Netherlands, it is still only 1 per cent in the US, 0.7 per cent in the UK, 0.45 per cent in Germany and a mere 0.13 per cent in Japan. In the US, the percentage climbed from 0.4 per cent in 1961 to 1 per cent last year, when the US accounted for more than 40 per cent of the SFr50bn-SFr60bn total. It was also Adia's largest market, contributing 32 per cent of group revenues from employment services.

Boston Consulting Group, asked by Mr Jacobs and Asko to advise on strategy, cited several social and industrial factors likely to promote demand for temporary help. It offers openings for the growing number of young people who have finished their education but have not found permanent jobs and it provides re-entry opportunities for long-term unemployed. It can supply part-time work for two other expanding social groups, elderly people who did not want to retire completely and women with family commitments.

Some SFr175m should be added to equity from the capital increase announced last week. More capital could flow in over the next 18 months from the sale of the non-core companies. The new management promises to follow the old in investing strongly in computerised information services in branch offices, to improve quality and efficiency.

But it is obvious that, if it is to meet its set target of becoming world market leader in temporary employment and personnel services, Adia will have to hit the takeover trail again.

For employers, temporary help means added flexibility. It assists current trends in manufacturing towards smaller inventories, shorter product life cycles and optimal use of costly equipment. A growing number of service companies find they need to support customers outside normal working hours, when temporary help can be invaluable.

Adia's own experience shows that immediately after periods of recession, when they have made workers redundant, companies tend to increase temporary staff faster, as they start re-employing.

Mr Jacobs and Asko appear to be unworried about taking charge when the employment business is at an ebb. After a 27 per cent plunge to SFr149m last year, operating profit fell by some 70 per cent in the first quarter of this year, as recession hit into Adia's leading markets. Manpower suffered an almost identical fall. Predictions of when the recovery will begin are tentative.

Adia's new controlling partnership is taking the long-term view of market potential and its managerial resources. With shareholders' equity of SFr195m equal to only 14 per cent of total liabilities at the end of 1990, Adia, they decided, was undercapitalised.

Some SFr175m should be added to equity from the capital increase announced last week. More capital could flow in over the next 18 months from the sale of the non-core companies. The new management promises to follow the old in investing strongly in computerised information services in branch offices, to improve quality and efficiency.

But it is obvious that, if it is to meet its set target of becoming world market leader in temporary employment and personnel services, Adia will have to hit the takeover trail again.

Koipe asked to drop takeover of Elosua

THE Spanish Ministry of Agriculture called on the Italian-controlled vegetable oil company Koipe to withdraw its bid to take over olive oil maker Elosua, Reuters reports from Madrid.

Koipe, part of the Ferruzzi group of Italy, bought a 24.9 per cent stake in Elosua 10 days ago and launched a bid for remaining shares. This prompted warnings by the government that it should not try to gain control of the strategic olive oil sector.

"Withdrawal of the [Koipe] bid would make talks easier," a ministry spokesman said after Elosua met two leading shareholders - the ministry itself and Banco Pastor to define a strategy to stave off the bid.

At stake is control of Spain's olive oil market.

Two Copenhagen stores come under same owner

By Hilary Barnes in Copenhagen

MAGASIN du Nord and AC Illum's, Copenhagen's two biggest department stores, will come under the same ownership from September 1, it was announced yesterday.

A Danish consortium will buy a 23.7 per cent of Magasin's owner, the listed company Wessel & Vett, from Nordiska Kompaniet, the Swedish stores group.

Some of these shares will be exchanged for shares in a new holding company and will be offered to Danish and foreign investors, Baron Ebbe Wedell-Wedellsborg, Wessel & Vett chairman said.

The group will be owned through a new holding company in which the Magasin du Nord Foundation will own 45.2 per cent of the shares (50.2 per cent of the voting rights),

Illum's 23.7 per cent and a Danish consortium of institutional investors 31.3 per cent.

A stock exchange listing for the holding company is planned in two or three years. The holding company will own 23.7 per cent of the shares (73.7 per cent of the votes) in Wessel & Vett.

Wessel & Vett will pay Dkr30m (\$12m) in shares for Illum's, but will also take over Dkr200m in debts.

"The real price is close to Dkr300m," Mr Jordan said. The Magasin group has a turnover of Dkr2.64bn and 2,400 employees to Illum's Dkr550m and 373 employees.

The two stores, a few metres from each other on Copenhagen's main pedestrian shopping street, will retain their separate commercial concepts.

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Data source: BMRC 1990 (weighted by company size)

FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

INTERNATIONAL COMPANIES AND FINANCE

Minorco seeks to sell its 47.6% stake in Adobe

By Mikki Tait in New York

MINORCO, the Luxembourg quoted investment company which is 50 per cent owned by the Anglo American De Beers group of South Africa, is seeking to dispose of its 47.6 per cent holding in Adobe Resources, the US-based oil and natural-gas explorer and producer.

At yesterday's mid-day price in New York, Adobe is capitalised at \$200m. Its shares rose by 3% to \$74 on the news.

Adobe said yesterday it had called in two US investment banks, Goldman Sachs and Leazard Frères, to "review the

company's options since its largest shareholder no longer considers its 47.6 per cent investment in Adobe Resources as a long-term holding."

Adobe added that Minorco's "passive holding" had failed to meet the group's objective of increasing its role as an operating entity in mining, metals and related businesses.

However, Adobe said that its principal shareholder had promised to "co-operate" while it explores alternatives with its bankers.

There was no one available to comment at Minorco USA in

Denver. However, the company has been under pressure recently to deliver on its promise to transform into a world class natural resources group.

Following its unsuccessful bid for Consolidated Gold Fields, Minorco has continued to all on a substantial cash pile.

Adobe was created in the mid-1980s by a link-up between Adobe Oil and Gas, an independent natural resources group, and Madison Resources, a former investment company which had restructured itself into an operating entity.

Black may make bid for Fairfax chain

By Bernard Simon in Toronto

MR CONRAD BLACK, the Canadian proprietor of the UK's Daily Telegraph group, is considering making a bid for Australia's troubled Fairfax newspaper chain.

Mr Black, whose other publishing interests include the Jerusalem Post and several small-town papers in North America, told the Toronto Financial Post: "We are looking at Fairfax but haven't come to a final determination."

The Australian government is unlikely to allow a foreign investor to buy a majority stake in Fairfax. But Mr Black, through his Toronto-based holding company, Edinger, is understood to have teamed up with a partner for a possible bid for Fairfax.

The privately-owned Fairfax group, which publishes the Sydney Morning Herald, the Australian Financial Review and several other newspapers, was put into receivership in December with debts of A\$1.7bn (US\$1.35bn).

The banks moved after the company failed to generate sufficient cash-flow to service debts built up during a 1987 takeover by Mr Warwick Fairfax, who bought out the rest of the family and minority shareholders for A\$1.1bn.

Mr Black told Edinger's annual meeting in Toronto last week that the company had been in receivership since 1987. He said the company had debt capacity to spend up to C\$600m (US\$438.5m) on an acquisition.

Mr Black said he was looking at several targets.

De Havilland deal hits turbulence

Bernard Simon looks at Canadian concerns over the company's sale

A NOISY protest last Thursday by de Havilland of Canada workers outside the Toronto constituency office of the trade minister, Mr Michael Wilson, turned into an unexpected celebration.

Just as the pickets were raising their placards showing a de Havilland Dash-8 aircraft tearing a Maple Leaf flag apart, word came from Ottawa that Mr Wilson had blocked the proposed sale of the commuter aircraft maker to Aerospatiale of France and Italy's Alenia.

Mr Wilson's rejection of the European bid has found favour in Canada far beyond the de Havilland workers. Few Canadians relish the prospect of their government paying huge subsidies - as Aerospatiale and Alenia had suggested - to a company controlled by the French and Italian governments.

Now has the European consortium been able to satisfy Canadians that it will not turn the company famous for the Tiger Moth and the Twin Otter into a mere supplier of components for its own ATR 42 and 72 aircraft.

The precise terms of the Alenia-Aerospatiale bid have not been revealed. But investment Canada, the government agency which vets foreign investments, concluded that it would not bring a "net benefit" to Canada.

Nonetheless, while Mr Wilson's decision to block the investment raised a cheer among the protesters last week, a nagging worry remains. Will the slogan on their placards - "Canadian jobs going, going..." - yet mean to be an empty one?

Aerospatiale and Alenia have 30 days to come up with a revised proposal. Ottawa is gambling either that they will



The Dash-8: its solid reputation is a draw

return with a more acceptable offer or that de Havilland's owner, the US aircraft maker Boeing, will find another suitable buyer.

The Canadian government is well aware that de Havilland has little future as an independent aircraft maker. Investment Canada says in a background paper that it recognises that "international alliances are important and de Havilland needs to diversify its activities to survive."

It adds that "global rationalisation, through consortia, strategic alliances and other co-operative arrangements on projects, will continue as the commuter aircraft industry shakes out internationally."

A number of other aerospace companies - British Aerospace is one - have nibbled at de Havilland. However, the option held by Aerospatiale and Alenia has so far barred Boeing from serious negotiations with other bidders.

Ottawa would be happiest if Bombardier, Canada's other aircraft builder, would join in a bid for de Havilland. However, the Montreal-based company, which has expanded rapidly in the past three years by buying Short Brothers of Belfast and the US business jet

maker Learjet, has so far not taken the bait. Bombardier may reveal its intentions at its annual meeting today.

De Havilland undoubtedly has a number of drawbacks for an international commuter aircraft alliance.

The Dash-8 has won a solid reputation among airlines, with 275 already delivered and another 81 firm orders. Some of the Dash-8's technological features, such as its landing gear and de-icing equipment, are said to be the best offered by any commuter aircraft maker.

De Havilland would also provide a useful production and marketing base in North America for a European or Japanese group.

Boeing has spent over C\$400m (US\$250.1m) on de Havilland's Toronto factory since it bought the company from the Canadian government for a song in 1986. It has installed computerised machinery tools, integrated design and manufacturing, and greatly improved the flow of aircraft along the production line. While output has been held at five aircraft a month, the workforce has shrunk from a 1985 peak of 5,200 to a current total of 4,800.

For all de Havilland's attractions, however, neither the Canadian government nor the company's workers appear to be in a powerful bargaining position.

De Havilland last made a profit in 1982. According to a company official, it is now "nearly at a break-even point in operations". Facing cut-throat competition, it has not been able to raise prices for several years.

Boeing has repeatedly put off plans to develop a stretched, 70-seat version of the Dash-8. Approval would be required within the next few months for this Series 400 model to be delivered by the mid-1992.

A new owner would also be taking over a restless workforce represented by the Canadian Auto Workers union, one of the highest profile unions in the country.

The current labour contract, negotiated last year, was the first in two decades to be concluded without a strike. The suspicion lingers that Boeing took a soft line with the union, knowing that it would be putting the company on the block a few months later. With an average plant wage of just over C\$18 an hour, de Havilland workers are highly paid even by North American standards.

The Alenia-Aerospatiale consortium has already warned that some belt-tightening may be necessary if and when it takes over de Havilland. The same would probably apply if another buyer steps forward.

The workers and the Canadian government now face the delicate task of finding a trade-off between sacrifices and demands which is generous enough to attract rather than repel the new owner which de Havilland badly needs.

Pan Am confirms Pritzker talks

By Mikki Tait

PAN AM, the financially troubled US carrier which filed for Chapter 11 bankruptcy protection earlier this year, has confirmed that it has had talks with Mr Jay Pritzker, a member of the wealthy Chicago family and chief executive of Hyatt Corporation.

The talks are thought to have centred on a possible acquisition of the airline by Pritzker interests and a provision of further financing.

Mr Pritzker is reported to be considering a proposal which would involve the provision of "debtor-in-possession" financing. This would aim to help keep the company running

until a reorganisation could be effected. Such financing is standard in bankruptcy cases, and places the lender towards the head of the creditors' queue should the company collapse.

Pan Am also said that its discussions with Delta Air Lines, a larger and much stronger US carrier, are continuing. These first came to light in April, whilst confirming that it had held talks with Pan Am, fell short of saying that it was interested in acquiring the group as a whole.

Pan Am, on the other hand, has stressed repeatedly that it

would prefer to be bought as a single entity rather than sell its remaining assets piecemeal.

Most industry observers are sceptical about the airline's long-term future if a buyer cannot be found.

Nevertheless, Mr Tom Pleskett, Pan Am chairman, said last week that business is "running ahead of plan" and suggested that the airline will show a profit this summer - traditionally the busiest season. He also implied that reorganisation efforts were continuing, saying that "Pan Am will emerge from reorganisation as a stronger airline".

AT&T names overseas co-ordinator

By Alan Cane

AMERICAN Telephone & Telegraph (AT&T), the telecommunications company in the US, confirmed yesterday it would shortly announce the appointment of Mr Randall Tobias to co-ordinate all its overseas business activities, including joint ventures and acquisitions.

Mr Tobias, 49, is an AT&T vice-president. His appointment will be seen as part of a trend by telecommunications companies worldwide to accelerate the development of their international activities.

Some 15 per cent of AT&T's annual revenues of \$57bn come

from outside the US, and the plan is to raise the proportion to 20 to 25 per cent by 1995.

The group recently acquired NCR, the US computer manufacturer, in its bid to become an aggressive supplier of computer systems. It has been investing heavily over the past few years to regenerate its overseas business activities, abandoned in the 1920s for anti-trust reasons.

Among the possibilities for growth outside the US which will be directed by Mr Tobias are the sale of telecommunications switches and transmission equipment to east Euro-

pean countries, now in the early stages of developing competent telecommunications networks.

At the same time as Mr Tobias' appointment, AT&T is expected to announce that a new operations committee has been established to supervise day-to-day activities.

It will include Mr Robert Kanner, head of data systems, and Mr Victor Pelton, chief of communications services. The committee will also include Mr Gilbert Williamson, president of NCR. The NCR acquisition is expected to be completed later this year.

Esselte in move to restructure activities

By Robert Taylor in Stockholm

ESSELTE, the troubled Swedish office products group, is to restructure its business activities as part of a plan to improve its efficiency and competitive position. The company is also to make further job cuts.

The changes will involve an organisational shake-up, dividing the company into four distinctive business sectors - office products, information systems, retail supplies and entertainment.

An additional 1,400 jobs are to go. This follows last year's decision to reduce the number

of employees by 2,400, 11 per cent of the payroll. Certain head office functions located in London and New York are being moved to Stockholm.

Esselte is to concentrate its office machine and computer selling activities on the whole-sale sector in Denmark and Finland. It has discontinued retailing in those areas after the divestment of the Datatime chain in Finland.

The company is also to introduce a plan designed to reduce the amount of capital tied up in the group by just over SKr1bn (\$150m).

In the first quarter of the year, Esselte enjoyed a 26 per cent growth in profits after financial items to SKr88m, although its operating profit fell by 30 per cent to SKr158m and sales by 5 per cent to SKr4,058m.

The latest moves at Esselte reflect the determination of the group's Mr Rune Andersson, new chairman, and Mr Bo Lundquist, the recently appointed president and chief executive, to pull the company out of its troubles that began two years ago and led to a 76 per cent drop in its profits for 1990.

Warner to lose distribution rights

By Karen Zager in New York

WARNER Brothers, the Hollywood arm of Time Warner, will lose its rights to distribute Disney and Touchstone films overseas when its pact with Walt Disney expires at the beginning of 1993.

In the notoriously volatile film business, foreign distribution is considered one of the few relatively low-investment, low-risk ways of generating revenues. Warner Brothers, which also distributes Universal's films, has been the sole overseas distributor for Disney and Touchstone films since 1987.

Analysts said the decision not to renew the pact was bad news for Warner Brothers, which has had a slow start to the year.

Although the revenues from the Disney deal are small, compared with Time Warner's 1990 earnings before interest, taxes, depreciation and amortisation of \$2.55bn, on revenues of \$11.52bn, analysts believe they make a significant contribution to the Warner Brother operations.

Australian flotation in doubt

By Mark Westfield in Sydney

NATIONAL Foods of Australia said it would either issue a supplementary prospectus for shareholders to vote on a public flotation or abandon the offering because of the unexpected deterioration of the company's main business, Alloway Farmers.

Directors of National Foods told the Australian Stock Exchange yesterday they would decide which course of action they would take by the end of the week.

Poor earnings from the manufacturing division of the Alloway business meant it might not achieve the profit forecast contained in the prospectus issued last month.

Mr Graham Reaney, National Foods' managing director, said yesterday that shareholders have been deposited in a trust account and are earning interest at market rates. If a supplementary prospectus was issued, subscribers would be able to withdraw their applications, Mr Reaney said.

The original prospectus would remain open until the board resolved the situation. In the prospectus directors predicted that earnings before interest and tax would improve in 1992 because of a change in product mix away from reliance on exports towards sales into the domestic market.

Foods, will meet tomorrow to discuss the situation.

Money sent by prospective shareholders has been deposited in a trust account and is earning interest at market rates. If a supplementary prospectus was issued, subscribers would be able to withdraw their applications, Mr Reaney said.

The original prospectus would remain open until the board resolved the situation.

In the prospectus directors predicted that earnings before interest and tax would improve in 1992 because of a change in product mix away from reliance on exports towards sales into the domestic market.

Brierley spin-off to list on NZ bourse

GPG, the cash-rich investment company which is 40 per cent owned by Brierley Investments and run by Sir Ron Brierley, the founder and president of BIL, said it would list on the New Zealand Stock Exchange tomorrow. Reuters reports from Wellington.

BIL agreed in April to reduce its GPG stake from 63 per cent by placing 74m shares, at 10p each, mainly in Australia and New Zealand.

Sir Ron will own 5 per cent of the investment company. GPG, with \$22.4m (US\$36.7m) cash and share investments of \$10.4m, is regarded as Sir Ron's personal vehicle. He has recently scaled down his involvement with BIL, which he founded in 1961.

GPG's investments, acquired from BIL, combine his interests in postage stamps, travel and gas companies.

Mr Guy Hallwright, an analyst with CS First Boston, which organised the placement, said it was likely the company would list at a premium to its share issue price of 45 cents. If GPG, with 522m shares on issue, listed at its issue price it would be about the 50th biggest company in New Zealand in terms of market capitalisation.

Westpac one of Australia's largest trading banks, said its New Zealand operations had achieved a profit after tax of NZ\$44.5m (US\$25.5m) in the six months to end-March, compared with a loss of NZ\$15m in the year-earlier period, AP-DJ reports.

The turnaround reflects a decline in bad and doubtful debts to NZ\$18.9m in the first half, against NZ\$297m for all of the bank's last fiscal year.

Mr George Stoopa, general manager for Westpac in New Zealand, said the result was a dramatic improvement.

Tata Tea posts record earnings

By Emiko Terazono in Tokyo

TATA Tea of India, the world's largest tea-growing company with more than 24,000 hectares under cultivation, has declared record earnings of Rs518m (\$24.9m) for its fiscal year, reports Gita Pirmal in Bombay.

Mr Darbari Seth, chairman, said net earnings this year "were the highest ever in its history, 25 per cent higher than the remarkable earnings achieved last year".

On sales of Rs3,07bn, the company made a net profit of Rs518m for the year to end-March. Last year's sales were Rs2,70bn, while net profit stood at Rs418m.

Tata has also completed its acquisition of the Madras-based Consolidated Coffee. It now holds 52.4% of the company, which is reportedly the largest coffee-growing operation in Asia.

The company is likely to benefit from the diversification. Though demand for tea has been strong, the uncertain political situation in Assam, where Tata Tea has large tea plantations, could affect its operations.

Nissan affiliate set back by stock investment losses

By Emiko Terazono in Tokyo

IKEDA Bussan, a leading vehicle components maker affiliated with Nissan Motor, posted consolidated pre-tax losses of Y22.5bn (\$161.5m) for the year to end-March, due to setbacks on its investments and a heavier burden of interest payments.

The company, which invested Y70bn, or seven times its capital, at the height of the bull market, said that appraisal losses on its stock investments totalled Y12.4bn.

Ikeda posted Y35.2bn in after-tax losses, but sales rose 18.8 per cent to Y145bn, due to rising demand from Nissan and other big customers.

Earlier this year, Nissan Motor, which holds a 43 per cent stake in Ikeda Bussan, announced a 40 per cent fall in consolidated net profits for the year to end-March, partly reflecting losses at Ikeda.

Nissan said it would send employees to Ikeda to assist with its financing and sales.

On a non-consolidated basis, Ikeda posted Y21.4bn in pre-tax

profits on sales of Y131.2bn and after-tax losses of Y34.2bn.

For the current year to end-March 1992, the company projects unconsolidated pre-tax losses of Y2.1bn, on sales of Y137.5bn and after-tax profits of Y1.2bn.

Kawasho, Japan's leading trading company specialising in steel, said its consolidated pre-tax profit for the fiscal year to end-March came to Y10.85bn. It was the first year that the company released a report of consolidated earnings.

Earlier-year figures for comparison were not available, officials said.

Net income totalled Y8.37bn, or Y39.90 a share.

For the current fiscal year, Kawasho predicted its consolidated net earnings would decline but its revenues and pre-tax profits would increase.

Profits should slip to Y5.85bn, the company said, but revenue should climb to Y1.850bn and pre-tax profit rise to Y11.5bn.

LAWSON MARDON GROUP LIMITED

(Incorporated with Limited Liability in the Province of Ontario, Canada)

7,800 Class A Subordinate Voting Shares
8,182,830 Class B Shares

The above securities, representing 28.4% of the share capital and 52.0% of the voting rights attached thereto, have been acquired by Cragnotti & Partners Capital Investment.

CRAGNOTTI & PARTNERS
CAPITAL INVESTMENT

Prices for securities distributed for the purposes of the above offer, according to the provisions of the Securities Act (R.S.O. 1990, c. 51) and the Securities Regulation (R.S.O. 1990, c. 52).

Class	Quantity	Price	Total
1/2	100	10.00	1,000.00
1/4	200	10.00	2,000.00
1/8	400	10.00	4,000.00
1/16	800	10.00	8,000.00
1/32	1,600	10.00	16,000.00
1/64	3,200	10.00	32,000.00
1/128	6,400	10.00	64,000.00
1/256	12,800	10.00	128,000.00
1/512	25,600	10.00	256,000.00
1/1024	51,200	10.00	512,000.00
1/2048	102,400	10.00	1,024,000.00
1/4096	204,800	10.00	2,048,000.00
1/8192	409,600	10.00	4,096,000.00
1/16384	819,200	10.00	8,192,000.00
1/32768	1,638,400	10.00	16,384,000.00
1/65536	3,276,800	10.00	32,768,000.00
1/131072	6,553,600	10.00	65,536,000.00
1/262144	13,107,200	10.00	131,072,000.00
1/524288	26,214,400	10.00	262,144,000.00
1/1048576	52,428,800	10.00	524,288,000.00
1/2097152	104,857,600	10.00	1,048,576,000.00
1/4194304	209,715,200	10.00	2,097,152,000.00
1/8388608	419,430,400	10.00	4,194,304,000.00
1/16777216	838,860,800	10.00	8,388,608,000.00
1/33554432	1,677,721,600	10.00	16,777,216,000.00
1/67108864	3,355,443,200	10.00	33,554,432,000.00
1/134217728	6,710,886,400	10.00	67,108,864,000.00
1/268435456	13,421,772,800	10.00	134,217,728,000.00
1/536870912	26,843,545,600	10.00	268,435,456,000.00
1/1073741824	53,687,091,200	10.00	536,870,912,000.00
1/2147483648	107,374,182,400	10.00	1,073,741,824,000.00
1/4294967296	214,748,364,800	10.00	2,147,483,648,000.00
1/8589934592	429,496,729,600	10.00	4,294,967,296,000.00
1/17179869184	858,993,459,200	10.00	8,589,934,592,000.00
1/34359738368	1,717,986,918,400	10.00	17,179,869,184,000.00
1/68719476736	3,435,973,836,800	10.00	34,359,738,368,000.00
1/137438953472	6,871,947,673,600	10.00	68,719,476,736,000.00
1/274877906944	13,743,895,347,200	10.00	137,438,953,472,000.00
1/549755813888	27,487,790,694,400	10.00	274,877,906,944,000.00
1/1099511627776	54,975,581,388,800	10.00	549,755,813,888,000.00
1/2199023255552	109,951,162,777,600	10.00	1,099,511,627,776,000.00
1/4398046511104	219,902,325,555,200	10.00	2,199,023,255,552,000.00
1/8796093022208	439,804,651,110,400	10.00	4,398,093

NOTICE OF REDEMPTION
US\$125,000,000

Hydro-Québec

9% Debentures, Series DR, Due 1st August, 1992

NOTICE IS HEREBY GIVEN that Hydro-Québec will redeem all of the US\$125,000,000 debentures outstanding on 1st August, 1991 (the "Redemption Date") at a price of 100% of the principal amount together with interest on such principal amount accrued and unpaid to the said date of redemption.

The redemption price on the Debentures shall be payable on or after the Redemption Date on presentation and surrender thereof with all unexpired coupons at any one of the following Paying Agents:

Bank of Montreal	Bank of Montreal	Bank of Montreal Trust Co.
11 Westbank	Main Office	77 Water Street
London	119 St. James St. West	New York
BOA SED	Montreal H2Y 1H6	NY 10005
England	Canada	U.S.A.

Bank of Montreal Trust Co.
16 Boulevard des Indes
75450, Paris
France

Commerzbank AG
32-36 Neue Mainzer Strasse
D-6000 Frankfurt (Main) 1
Germany

Credit Suisse
8 Paradeplatz
8001 Zurich
Switzerland

Kreditbank N.V.
7 Rue d'Arnhem
1000 Brussels
Belgium

Kreditbank S.A.
Luxembourgerstrasse
43
L-2995 Luxembourg
Luxembourg

Union Bank of Switzerland
45 Indusstrasse
8021 Zurich
Switzerland

S.G. Warburg & Co. Limited
Paying Agency
25 Abchurch Lane
London EC4N 3TR
England

Westdeutsche Landesbank
Grenzstrasse
15
D-4000 Düsseldorf 1
Germany

Debentures should be presented for payment together with all unexpired coupons, falling which the face value of any missing unexpired coupon will be deducted from the sum due for payment. Any amount so deducted will be paid against surrender of the missing coupon within a period of 10 years from the Redemption Date.

On and after the Redemption Date interest on the Debentures shall cease to accrue and all coupons maturing after this date shall be void.

HYDRO-QUÉBEC

Dated: 26th June, 1991

The Prudential
Insurance Company of America
U.S. \$500,000,000

Collateralized Mortgage Obligations
Series 1986-1

For the period 25th June, 1991 to 25th July, 1991 the Bonds will carry an Interest Rate of 6.5125% per annum with an Interest Amount of U.S. \$92.50 per U.S. \$50,000 (the original Principal Amount) Bond, payable on 25th July, 1991. The Principal Amount of the Bonds outstanding is expected to be \$4,088,910,444, the original Principal Amount of the Bonds, or U.S. \$17,944.46 per Bond until the Fifty Fifth Payment Date.

Bankers Trust
Company, London

Agent Bank

ALLIANCE AND LEICESTER
BUILDING SOCIETY

Japanese Yen 10,000,000,000
Floating Rate Notes due 1993

In accordance with the provisions of the Notice, notice is hereby given that for the six month period 27th June, 1991 to but excluding 27th December, 1991 the Notes will carry an interest rate of 7.15 per cent. per annum. The Coupon will be Japanese Yen 388.479 on the Notes of Japanese Yen 10,000,000. The relevant interest payment date will be 27th December, 1991.

Mitsui Taiyō Kōbō Trust
International Limited
(Agent Bank)

International Bank for Reconstruction and Development
HK\$500,000,000

10 1/8% Bonds due 1995

We hereby give notice that BT Asia Limited will be replaced as Fiscal Agent, & Paying Agent by Bankers Trust Company, London, in respect of the above bond issue.

Agent
BT ASIA LIMITED

NIHON DORO KODAN
— JAPAN HIGHWAY PUBLIC CORPORATION —
(Incorporated in Japan pursuant to the Nihon Doro Kodan Law)

U.S. \$300,000,000

8 1/2% per cent. Guaranteed Bonds Due 2001

unconditionally and irrevocably guaranteed as to payment of principal and interest by

JAPAN

Issue Price 99.34 per cent.

IBJ International Limited

Bank of Tokyo Capital Markets Group	Credit Suisse First Boston Limited
Deutsche Bank Capital Markets Limited	Goldman Sachs International Limited
UBS Phillips & Drew Securities Limited	
DKB International	KOKUSAI Europe Limited
Lehman Brothers International	LTCB International Limited
Merrill Lynch International Limited	Mitsui Taiyō Kōbō International Limited
J. P. Morgan Securities Ltd.	Morgan Stanley International
The Nikko Securities Co., (Europe) Ltd.	Nomura International
Paribas Capital Markets Group	S.G. Warburg Securities

French bank and Italian broker in joint venture

By Haig Simonian in Milan

SOCIÉTÉ Générale de France has teamed up with Studio Albertini, one of Milan's top stockbrokers, to establish a joint venture Società di Intermediazione Mobiliare (SIM), Italy's new form of stockbroker-fund manager hybrid.

The move brings to six the number of brokers forming a SIM with banking partners. At least two more deals are expected to be announced once the definitive regulations governing SIMs are published next month.

The Société Générale-Albertini venture should start operations in January 1992 when the new regulations come into force.

Albertini will control 50.01 per cent of the venture, to be called Albertini & C, with Société Générale taking the rest. The bank will take its stake through a capital increase by the new company,

which will initially be capitalised at more than 1,300bn (\$22.8bn). A further 1,000bn will be available in the form of convertible loan capital.

Studio Albertini is widely believed to have a strong foreign client list. Although no precise figures exist, the firm claims to account for around 5 per cent of turnover on the Milan bourse.

According to Société Générale, the Italian securities market was "very interesting, especially for its future prospects".

Société Générale is one of the biggest foreign banks in Italy, with around 400 staff. It has four branches or representative offices, a leasing subsidiary, and a 21-branch consumer credit operation.

Studio Albertini said Société Générale had been chosen because it offered a wide foreign network while not threatening its own client base.

Banca Cremi is sold

By Damian Fraser in Mexico City

THE Mexican government has sold Banca Cremi, one of the strongest of Mexico's state-owned banks, to a financial group headed by the Multivalores brokerage house for \$248m.

The group bought 66.7 per cent of the bank at 18,000 pesos a share, valuing the bank at 3.4 times book value. The first two banks to be privatised, Multibanco de Mercantil and Banpa, changed hands at 2.66 and 3.04 times book value.

The winning financial group hopes to use Banca Cremi's

extensive branch network to sell Multivalores' brokerage products and the bank's deposit base as a source of low-cost funding. The deal will enable Multivalores to sell banking services directly to clients.

The next three banks to be privatised are Compa, Banorte, and Bancomer, for which bids have to be submitted in August. After that, the government will sell Banamex, the country's largest bank, which could be worth up to \$38m.

Finance firms change roles

THE SOUTH Korean government has approved the business conversion of five short-term finance firms into securities companies, AP-DJ reports from Seoul.

The five firms — Commercial Securities, Kijik Securities, Donga Securities, Dongbu Securities and Chobung Securities — plan to invest a total of

Won100bn (\$140m) in stocks during the first two months of their operations, according to company officials.

The approval brings to eight the number of short-term financing companies to have converted their business under a government programme to improve competitiveness among local institutions.

INTERNATIONAL CAPITAL MARKETS

Treasuries trading mixed as data give confused picture

By Karen Zagor in New York and Simon London in London

BAD NEWS for the bond market, in the form of a revival in consumer confidence in June, depressed US Treasury prices in early trading yesterday. The negative impact of the consumer confidence report, however, was offset by news of a drop in Ford Motor's car sales for mid-June.

The Treasury's benchmark 30-year bond lost ground on the release of the consumer confidence index, which rose to 78 in June from 75.4 in May. This came on top of a 6 per cent rise in existing home sales in May, and a 3.8 per cent rise in durable goods orders.

By mid-session, however, the long bond had clawed its way back to a 3 1/2 to 3 3/4, yielding 8.51 per cent on news of a 1.4 per cent drop in Ford Motor's mid-June car sales. At the short end of the yield curve, the three-year note was

down at 7.39 per cent. The Federal Reserve arranged two-day system repurchase agreements when Fed funds were trading at 5 1/2 per cent. The move, which adds liquidity to the banking system, was widely expected, given the recent tightness in the funds rate.

UK government bond prices moved lower ahead of today's auction of £1.5bn in 10-year government stock as market professionals sold stock to accommodate the fresh supply.

The benchmark 11 1/2 per cent government bond issue closed the day at 107 1/2, for a yield of 10.61 per cent, down 1/4 point on the day.

The September gilt futures

BENCHMARK GOVERNMENT BONDS									
	Coupon	Face	Price	Change	Yield	Week	Month	Year	
AUSTRALIA	10.000	11/01	104.1281	-0.254	11.51	11.14	10.96		
BELGIUM	10.000	08/00	103.5000		9.59	9.28	9.16		
CANADA	8.750	06/01	97.7700	-0.475	10.11	9.82	9.61		
DEMARK	8.000	11/00	96.1700	-0.250	9.28	9.23	9.07		
FRANCE	8.000	08/98	96.5000	-0.252	9.88	9.38	9.58		
GERMANY	8.000	07/01	101.2100	-0.220	8.27	8.17	8.15		
ITALY	12.000	09/01	97.8100	-0.300	13.51	13.37	13.25		
JAPAN	No 119	4.000	09/90	+0.059	7.30	7.26	7.08		
NETHERLANDS	8.500	03/01	96.7500	-0.100	8.60	8.52	8.25		
SPAIN	11.000	07/98	96.0000	-0.100	11.59	11.50	11.38		
UK GILTS	10.000	11/95	97.30	-0.552	10.51	10.41	10.20		
US TREASURY	8.000	09/01	97.22	-0.192	8.35	8.27	8.22		
	8.125	05/01	95.21	-0.532	8.58	8.48	8.22		

contract on the London International Financial Futures Exchange closed at 89.14, having opened the day at 89.19 and closed on Monday at 89.24. Volume was thin at 10,000 contracts.

Analysts said the market would probably show a strong reaction to the results of today's auction, with sentiment being the level of overseas participation. Continental European buying of gilts has supported the market for much of this year.

On the Matif, the Paris futures market, the September bond futures contract closed at 104.94, above the lowest point of the day but below the opening level of 104.12.

The fall came despite better-than-expected trade figures for May, which showed a deficit of FF1.85bn against a revised FF1.85bn in April. Market forecasts had centred on a

worsening deficit of around FF2bn.

German bonds were subdued, with prices little changed in thin trading. The benchmark 8 1/2 per cent 10-year bond closed on a yield of 8.35 per cent on Monday.

Sentiment was buoyed by Bundesbank money market activities as the central bank injected funds to hold call money 15 basis points below the Lombard rate.

JAPANESE government bond prices moved higher overnight in Tokyo as the market reacted positively to an auction of ¥800bn 10-year government paper.

The Bank of Japan auctioned paper with a coupon of 6.1 per cent, the coupon level favoured by market participants. Bids were accepted at an average yield of 6.66 per cent.

The benchmark government bond issue No 129 closed the day on a yield of 6.84 per cent, against 6.56 per cent on Monday.

Canadian bonds sales to foreigners soar

A HEARTY appetite for funds among Canadian provinces and public utilities helped drive sales of Canadian government bonds to a near-record C\$3.5bn (US\$4.2bn) in April, says Bernard Simon.

Statistics released yesterday show that bond sales to non-residents rocketed to C\$1.2bn in the first four months of 1991,

from C\$480m a year earlier. A monthly record of C\$4.1bn was set in February.

In April alone, the provinces and utilities floated nine international issues averaging C\$400m apiece. At the same time, investment by Canadians abroad has also been rising sharply, partly because of relaxed rules on foreign assets

held by pension funds and other institutions, and also as a result of recent political jitters in Ontario.

Purchases of foreign securities by Canadians jumped to C\$1.6bn in the four months to April, up from C\$930m a year earlier. The April outflow of C\$1bn was the second highest monthly total on record.

FT/IBD INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is no adequate secondary market. Latest prices as at 2:00 pm on June 26

U.S. DOLLAR STRAIGHTS	Issued	Face	Offer	Day	Yield	OTHER STRAIGHTS	Issued	Face	Offer	Day	Yield
ALBERTA NATIONAL 7/8 95	150	100	101.1	101	7.78	BARBADOS GOVT 1991 7/4 Lf	600	600	94.4	94	9.23
ALBERTA PROVINCIAL 3/8 95	600	600	101.1	101	7.78	BELGIUM GOVT 1991 7/2	100	100	94.4	94	9.23
ALBERTA 1/2 95	400	400	101.1	101	7.78	BELGIUM GOVT 1992 7/2	600	600	94.4	94	9.23
ALBERTA 3/4 95	100	100	101.1	101	7.78	BELGIUM GOVT 1993 7/2	100	100	94.4	94	9.23
BELGIUM 1/2 92	400	100	101.1	101	7.78	BELGIUM GOVT 1994 7/2	300	300	94.4	94	9.23
BELGIUM 3/4 94	100	100	101.1	101	7.78	BELGIUM GOVT 1995 7/2	100	100	94.4	94	9.23
BELGIUM 1 1/2 96	300	300	101.1	101	7.78	BELGIUM GOVT 1996 7/2	150	150	94.4	94	9.23
BP CAPITAL 3/8 95	150	150	101.1	101	7.78	BELGIUM GOVT 1997 7/2	100	100	94.4	94	9.23
CANADA 1/2 95	100	100	101.1	101	7.78	BELGIUM GOVT 1998 7/2	100	100	94.4	94	9.23
CANADA 3/4 95	100	100	101.1	101	7.78	BELGIUM GOVT 1999 7/2	100	100	94.4	94	9.23
CANADA 1 1/2 95	100	100	101.1	101	7.78	BELGIUM GOVT 2000 7/2	100	100	94.4	94	9.23
CANADA 2 1/2 95	100	100	101.1	101	7.78	BELGIUM GOVT 2001 7/2	100	100	94.4	94	9.23
CANADA 3 1/2 95	100	100	101.1	101	7.78	BELGIUM GOVT 2002 7/2	100	100	94.4	94	9.23
CANADA 4 1/2 95	100	100	101.1	101	7.78	BELGIUM GOVT 2003 7/2	100	100	94.4	94	9.23
CANADA 5 1/2 95	100	100	101.1	101	7.78	BELGIUM GOVT 2004 7/2	100	100	94.4	94	9.23
CANADA 6 1/2 95	100	100	101.1	101	7.78	BELGIUM GOVT 2005 7/2	100	100	94.4	94	9.23
CANADA 7 1/2 95	100	100	101.1	101	7.78	BELGIUM GOVT 2006 7/2	100	100	94.4	94	9.23
CANADA 8 1/2 95	100	100	101.1	101	7.78	BELGIUM GOVT 2007 7/2	100	100	94.4	94	9.23
CANADA 9 1/2 95	100	100	101.1	101	7.78	BELGIUM GOVT 2008 7/2	100	100	94.4	94	9.23
CANADA 10 1/2 95	100	100	101.1	101	7.78	BELGIUM GOVT 2009 7/2	100	100	94.4	94	9.23
CANADA 11 1/2 95	100	100	101.1	101	7.78	BELGIUM GOVT 2010 7/2	100	100	94.4	94	9.23
CANADA 12 1/2 95	100	100	101.1	101	7.78	BELGIUM GOVT 2011 7/2	100	100	94.4	94	9.23
CANADA 13 1/2 95	100	100	101.1	101	7.78	BELGIUM GOVT 2012 7/2	100	100	94.4	94	9.23
CANADA 14 1/2 95	100	100	101.1	101	7.78	BELGIUM GOVT 2013 7/2	100	100	94.4	94	9.23
CANADA 15 1/2 95	100	100	101.1	101	7.78	BELGIUM GOVT 2014 7/2	100	100	94.4	94	9.23
CANADA 16 1/2 95	100	100	101.1	101	7.78	BELGIUM GOVT 2015 7/2	100	100	94.4	94	9.23
CANADA 17 1/2 95	100	100	101.1	101	7.78	BELGIUM GOVT 2016 7/2	100	100	94.4	94	9.23
CANADA 18 1/2 95	100	100	101.1	101	7.78	BELGIUM GOVT 2017 7/2	100	100	94.4	94	9.23
CANADA 19 1/2 95	100	100	101.1	101	7.78	BELGIUM GOVT 2018 7/2	100	100	94.4	94	9.23
CANADA 20 1/2 95	100	100	101.1	101	7.78	BELGIUM GOVT 2019 7/2	100	100	94.4	94	9.23
CANADA 21 1/2 95	100	100	101.1	101	7.78	BELGIUM GOVT 2020 7/2	100	100	94.4	94	9.23
CANADA 22 1/2 95	100	100	101.1	101	7.78	BELGIUM GOVT 2021 7/2	100	100	94.4	94	9.23
CANADA 23 1/2 95	100	100	101.1	101	7.78	BELGIUM GOVT 2022 7/2	100	100	94.4	94	9.23
CANADA 24 1/2 95	100	100	101.1	101	7.78	BELGIUM GOVT 2023 7/2	100	100	94.4	94	9.23
CANADA 25 1/2 95	100	100	101.1	101	7.78	BELGIUM GOVT 2024 7/2	100	100	94.4	94	9.23
CANADA 26 1/2 95	100	100	101.1	101	7.78	BELGIUM GOVT 2025 7/2	100	100	94.4	94	9.23
CANADA 27 1/2 95	100	100	101.1	101	7.78	BELGIUM GOVT 2026 7/2	100	100	94.4	94	9.23
CANADA 28 1/2 95	100	100	101.1	101	7.78	BELGIUM GOVT 2027 7/2	100	100	94.4	94	9.23
CANADA 29 1/2 95	100	100	101.1	101	7.78	BELGIUM GOVT 2028 7/2	100	100	94.4	94	9.23
CANADA 30 1/2 95	100	100	101.1	101	7.78	BELGIUM GOVT 2029 7/2	100	100	94.4	94	9.23
CANADA 31 1/2 95	100	100	101.1	101	7.78	BELGIUM GOVT 2030 7/2	100	100	94.4	94	9.23
CANADA 32 1/2 95	100	100	101.1	101	7.78	BELGIUM GOVT 2031 7/2	100	100	94.4	94	9.23
CANADA 33 1/2 95	100	100	101.1	101	7.78	BELGIUM GOVT 2032 7/2	100	100	94.4	94	9.23
CANADA 34 1/2 95	100	100	101.1	101	7.78	BELGIUM GOVT 2033 7/2	100	100	94.4	94	9.23
CANADA 35 1/2 95	100	100	101.1	101	7.78	BELGIUM GOVT 2034 7/2	100	100	94.4	94	9.23
CANADA 36 1/2 95	100	100	101.1	101	7.78	BELGIUM GOVT 2035 7/2	100	100	94.4	94	9.23
CANADA 37 1/2 95	100	100	101.1	101	7.78	BELGIUM GOVT 2036 7/2	100	100	94.4	94	9.23
CANADA 38 1/2 95	100	100	101.1	101	7.78	BELGIUM GOVT 2037 7/2	100	100	94.4	94	9.23
CANADA 39 1/2 95	100	100	101.1	101	7.78	BELGIUM GOVT 2038 7/2	100	100	94.4	94	9.23
CANADA 40 1/2 95	100	100	101.1	101	7.78	BELGIUM GOVT 2039 7/2	100	100	94.4	94	9.23
CANADA 41 1/2 95	100	100	101.1	101	7.78	BELGIUM GOVT 2040 7/2	100	100	94.4	94	9.23
CANADA 42 1/2 95	100	100	101.1	101	7.78	BELGIUM GOVT 2041 7/2	100	100	94.4	94	9.23
CANADA 43 1/2 95	100	100	101.1	101	7.78	BELGIUM GOVT 2042 7/2	100	100	94.4	94	9.23
CANADA 44 1/2 95	100	100	101.1	101	7.78	BELGIUM GOVT 2043 7/2	100	100	94.4	94	9.23
CANADA 45 1/2 95	100	100	101.1	101	7.78	BELGIUM GOVT 2044 7/2	100	100	94.4	94	9.23
CANADA 46 1/2 95	100	100	101.1	101	7.78	BELGIUM GOVT 2045 7/2	100	100	94.4	94	9.23
CANADA 47 1/2 95	100	100	101.1	101	7.78	BELGIUM GOVT 2046 7/2	100	100	94.4	94	9.23
CANADA 48 1/2 95	100	100	101.1	101	7.78	BELGIUM GOVT 2047 7/2	100	100	94.4	94	9.23
CANADA 49 1/2 95	100	100	101.1	101	7.78	BELGIUM GOVT 2048 7/2	100	100	94.4	94	9.23
CANADA 50 1/2 95	100	100	101.1	101	7.78	BELGIUM GOVT 2049 7/2	100	100	94.4	94	9.23
CANADA 51 1/2 95	100	100	101.1	101	7.78	BELGIUM GOVT 2050 7/2	100	100	94.4	94	9.23
CANADA 52 1/2 95	100	100	101.1	101	7.78	BELGIUM GOVT 2051 7/2	100	100	94.4	94	9.23
CANADA 53 1/2 95	100	100	101.1	101	7.78	BELGIUM GOVT 2052 7/2	100	100	94.4	94	9.23
CANADA 54 1/2 95	100	100	101.1	101	7.78	BELGIUM GOVT 2053 7/2	100	100	94.4	94	9.23
CANADA 55 1/2 95	100	100	101.1	101	7.78	BELGIUM GOVT 2054 7/2	100	100	94.4	94	9.23
CANADA 56 1/2 95	100	100	101.1	101	7.78	BELGIUM GOVT 2055 7/2	100	100	94.4	94	9.23
CANADA 57 1/2 95	100	100	101.1	101	7.78	BELGIUM GOVT 2056 7/2	100	100	94.4	94	9.23
CANADA 58 1/2 95	100	100	101.1	101	7.78	BELGIUM GOVT 2057 7/2	100	100	94.4	94	9.23
CANADA 59 1/2 95	100	100	101.1	101	7.78	BELGIUM GOVT 2058 7/2	100	100	94.4	94	9.23
CANADA 60 1/2 95	100	100	101.1	101	7.78	BELGIUM GOVT 2059 7/2	100	100	94.4	94	9.23
CANADA 61 1/2 95	100	100	101.1	101	7.78	BELGIUM GOVT 2060 7/2	100	100	94.4	94	9.23
CANADA 62 1/2 95	100	100	101.1	101	7.78	BELGIUM GOVT 2061 7/2	100	100	94.4	94	9.23
CANADA 63 1/2 95	100	100	101.1	101	7.78	BELGIUM GOVT 2062 7/2	100	100	94.4	94	9.23
CANADA 64 1/2 95	100	100	101.1	101	7.78	BELGIUM GOVT 2063 7/2	100	100	94.4	94	9.23
CANADA 65 1/2 95	100	100	101.1	101	7.78	BELGIUM GOVT 2064 7/2	100	100	94.4	94	9.23
CANADA 66 1/2 95	100	100	101.1	101	7.78	BELGIUM GOVT 2065 7/2	100	100	94.4	94	9.23
CANADA 67 1/2 95	100	100	101.1	101	7.78	BELGIUM GOVT 2066 7/2	100	100	94.4	94	9.23
CANADA 68 1/2 95	100	100	101.1	101	7.78	BELGIUM GOVT 2067 7/2	100	100	94.4	94	9.23
CANADA 69 1/2 95	100	100	101.1	101	7.78	BELGIUM GOVT 2068 7/2	100	100	94.4	94	9.23
CANADA 70 1/2 95	100	100	101.1	101	7.78	BELGIUM GOVT 2069 7/2	100	100	94.4	94	9.23
CANADA 71 1/2 95	100	100	101.1	101	7.78	BELGIUM GOVT 2070 7/2	100	100	94.4	94	9.23
CANADA 72 1/2 95	100	100	101.1	101	7.78	BELGIUM GOVT 2071 7/2	100	100	94.4	94	9.23
CANADA 73 1/2 95	100	100	101.1	101	7.78	BELGIUM GOVT 2072 7/2	100	100	94.4	94	9.23
CANADA 74 1/2 95	100	100	101.1	101	7.78	BELGIUM GOVT 2073 7/2	100	100	94.4	94	9.23
CANADA 75 1/2 95	100	100	101.1	101	7.78	BELGIUM GOVT 2074 7/2	100	100	94.4	94	9.23
CANADA 76 1/2 95	100	100	101.1	101	7.78	BELGIUM GOVT 2075 7/2	100	100	94.4	94	9.23
CANADA 77 1/2 95	100	100	101.1	101	7.78	BELGIUM GOVT 2076 7/2	100	100	94.4	94	9.23
CANADA 78 1/2 95	100	100	101.1	101	7.78	BELGIUM GOVT 2077 7/2	100	100	94.4	94	9.23
CANADA 79 1/2 95	100	100	101.1	101	7.78	BELGIUM GOVT 2078 7/2	100	100	94.4	94	9.23
CANADA 80 1/2 95	100	100	101.1	101	7.78	BELGIUM GOVT 2079 7/2	100	100	94.4	94	9.23
CANADA 81 1/2 95	100	100	101.1	101	7.78	BELGIUM GOVT 2080 7/2	100	100	94.4	94	9.23
CANADA 82 1/2 95	100	100	101.1	101	7.78	BELGIUM GOVT 2081 7/2	100	100	94.4	94	9.23
CANADA 83 1/2 95	100	100	101.1	101	7.78	BELGIUM GOVT 2082 7/2	100	100	94.4	94	9.23
CANADA 84 1/2 95	100	100	101.1	101	7.78	BELGIUM GOVT 2083 7/2	100	100	94.4	94	9.23
CANADA 85 1/2 95	100	100	101.1	101	7.78	BELGIUM GOVT 2084 7/2	100	100	94.4	94	9.23
CANADA 86 1/2 95	100	100	101.1	101	7.78	BELGIUM GOVT 2085 7/2	100	100	94.4	94	9.23
CANADA 87 1/2 95	100	100	101.1	101	7.78	BELGIUM GOVT 2086 7/2	100	100	94.4	94	9.23
CANADA 88 1/2 95	100	100	101.1	101	7.78	BELGIUM GOVT 2087 7/2	100	100	94.4	94	9.23
CANADA 89 1/2 95	100	100	101.1	101	7.78	BELGIUM GOVT 2088 7/2	100	100	94.4	94	9.23
CANADA 90 1/2 95	100	100									

Innovative \$600m issue from GM

By Sara Webb

shares while the Arison Family Foundation is selling 2.85m of its shares. The money will be used for expanding Caribbean itineraries.

The recent fall in the Italian stock market has led to speculation that the planned international offering of shares in STET, Italy's state-controlled telecommunications holding company, may be called off or postponed.

IRI, the Italian state holding company which controls STET, plans to sell some of its non-voting shares in STET to foreign investors. Lehman Brothers, the lead manager, and IRI emphasised yesterday that investors were showing

considerable interest in the forthcoming issue.

IRI has stressed that the pricing is still "a long way off" and will be fixed in the week

National Power paper programmes

By Simon London

NATIONAL Power, the largest of the UK electricity generating companies, has set up a \$500m Euro-commercial paper programme and a \$750m US commercial paper programme to fund working capital requirements.

The programmes have been rated A-1 by Standard & Poor's and P-1 by Moody's Investors Service, the US credit ratings agencies.

S&P said that the ratings reflected National Power's "aggressive cost control and conservative financial management". Earlier this year the company announced plans to cut its workforce by 2,000, saving around £100m (£164m) a year in fixed costs.

The rating agency also commented that it expected National Power's capital expenditure programme, with only modest external borrowing over the medium term.

● Akzo, the Dutch pharmaceuticals group, has signed a \$200m Euro-commercial paper programme, arranged by UBS

Options	CALLS					PUTS					Options	CALLS					PUTS				
	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct		Nov	Dec	Jan	Feb	Mar	Apr	May	Jun		
AME Lines (959)	500	47	67	75	34	11	17	-	-	-	-	-	Disc	200	84	17	21	2	2	15	
ASDA (977)	500	47	67	75	34	11	17	-	-	-	-	Disc	200	84	17	21	2	2	15		
ASDA (977)	600	20	12	16	22	5	6	-	-	-	-	Engrment (949)	400	35	60	75	3	22	29		
ASDA (977)	90	10	12	16	22	5	6	-	-	-	-	Engrment (949)	400	35	60	75	3	22	29		
ASDA (977)	110	14	15	16	15	17	18	-	-	-	-	Globe (1248)	1200	17	78	113	6	50	62		
ASDA (977)	110	14	15	16	15	17	18	-	-	-	-	Globe (1248)	1200	17	78	113	6	50	62		
BK Alarms (934)	140	20	13	33	34	1	34	-	-	-	-	Worldwide (948)	600	34	55	70	1	1	1		
BK Alarms (934)	140	20	13	33	34	1	34	-	-	-	-	Worldwide (948)	600	34	55	70	1	1	1		
BK Alarms (934)	140	20	13	33	34	1	34	-	-	-	-	Worldwide (948)	600	34	55	70	1	1	1		
BK Alarms (934)	140	20	13	33	34	1	34	-	-	-	-	Worldwide (948)	600	34	55	70	1	1	1		
BK Alarms (934)	140	20	13	33	34	1	34	-	-	-	-	Worldwide (948)	600	34	55	70	1	1	1		
BK Alarms (934)	140	20	13	33	34	1	34	-	-	-	-	Worldwide (948)	600	34	55	70	1	1	1		
BK Alarms (934)	140	20	13	33	34	1	34	-	-	-	-	Worldwide (948)	600	34	55	70	1	1	1		
BK Alarms (934)	140	20	13	33	34	1	34	-	-	-	-	Worldwide (948)	600	34	55	70	1	1	1		
BK Alarms (934)	140	20	13	33	34	1	34	-	-	-	-	Worldwide (948)	600	34	55	70	1	1	1		
BK Alarms (934)	140	20	13	33	34	1	34	-	-	-	-	Worldwide (948)	600	34	55	70	1	1	1		
BK Alarms (934)	140	20	13	33	34	1	34	-	-	-	-	Worldwide (948)	600	34	55	70	1	1	1		
BK Alarms (934)	140	20	13	33	34	1	34	-	-	-	-	Worldwide (948)	600	34	55	70	1	1	1		
BK Alarms (934)	140	20	13	33	34	1	34	-	-	-	-	Worldwide (948)	600	34	55	70	1	1	1		
BK Alarms (934)	140	20	13	33	34	1	34	-	-	-	-	Worldwide (948)	600	34	55	70	1	1	1		
BK Alarms (934)	140	20	13	33	34	1	34	-	-	-	-	Worldwide (948)	600	34	55	70	1	1	1		
BK Alarms (934)	140	20	13	33	34	1	34	-	-	-	-	Worldwide (948)	600	34	55	70	1	1	1		
BK Alarms (934)	140	20	13	33	34	1	34	-	-	-	-	Worldwide (948)	600	34	55						

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UK COMPANY NEWS

Bison pushes NSM down to £3.8m

By Richard Gourlay

NSM, the debt-laden mining and building materials group, reported a collapse in pre-tax profits from £28.2m to £3.7m in the year to March 31 1990.

Debt rose from £13.1m to £64.5m, taking balance sheet gearing to 124 per cent.

Including leases and other loans, gearing finished the year at 175 per cent.

Mr John Jermaine, chief executive, said the fall in profits followed a collapse in margins at Bison, the reinforced concrete supplier, lower volume and margins in coal extraction, and a failure to make any disposal of refurbished coal sites in the second half of the year.

NSM had the support of its bankers, Hill Samuel and the Bank of Scotland, for a business plan involving sales of assets including the waste division, he added.

Sales increased 8 per cent to £185.9m and the shares closed

up 1½p at 14p after Mr Jermaine bought 500,000 shares at 13p.

Earnings per share fell from 9.75p to 0.84p and the final dividend is omitted.

The company also reported extraordinary losses of £8.2m, some £5m of which related to losses on the fencing and plastics divisions.

Had £2.5m of operating losses in these divisions been taken above the line before the businesses were sold, NSM would have actually barely broken even for the year, analysts said.

The plastics and fencing businesses were bought after the open-cast coal mining group, which emerged from the Burnett and Hallamshire group in 1988, tried to exploit the successful Bison name by diversifying into building materials.

However, profits at Bison fell from £1.2m to £0.1m and the cashflow it spun off to fund the

development of the waste business also ran out.

After making a £3.5m profit in the first half, Bison went into losses in the second half of 1991.

Mr Jermaine, who joined NSM as chief executive after conducting a study for the company in January, said no-one at Bison had any idea they were facing such a precipitous fall in business demand.

Interest charges rose from £8.5m to £9.0m - and this despite receiving the proceeds of a £48m rights issue in February last year.

Debt rose largely as a result of £10m spent on acquiring coal assets in the US, capital expenditure of £10m on the US coal businesses, £10m spent on the UK waste businesses, and £9m acquiring Monoliet, a Dutch pre-cast concrete flooring company.

● **COMMENT**
This is one for investors who,

like NSM's bankers, are looking for long term recovery.

For, as the company says, it could be as late as 1993 before Bison sees a recovery in the building market.

And, in the meantime, NSM will have to pay about 36m in interest this half-year, a tall order given Bison's problems unless coal turns around sharply.

What NSM needs is a bit of luck reducing debt by finding an early buyer for the waste division, for which it can expect to receive £20m, and an upwards tick in coal prices in the US.

It also needs a recovery in demand for land and building services sooner than almost everyone is anticipating.

Without these blessings, NSM is looking at break even for the year at the pre-tax level, no dividend this year and no real attractions to support the stock.

TI takes control of Japanese seals group

By Michio Nakamoto in London and Robert Thomson in Tokyo

TI GROUP, the specialised engineering, has acquired a 50.14 per cent stake in Dover Japan, a publicly-quoted Japanese company which produces engineered seals for the commercial shipping market, from US-based Dover Corporation for ¥5.7bn (£35m) cash.

TI is also acquiring Dover Corporation's complementary US and European marine seals activities for about \$34m (£21m).

The moves are part of a planned expansion of John Crane International, TI's engineered seals business, which is already represented in Japan through a joint venture.

Dover Japan, which is traded on the Japanese over-the-counter market, said that TI would make a good partner because "it is easy for us to see that the company has an active attitude to doing business".

The company added that it had ambitions to expand its international business and the TI purchase would allow expansion on a "big scale".

It is a world leader in the manufacture of stern tube sealings for ships, which account for about 72 per cent of sales, and has 134 employees.

Last year it had sales of ¥3.3bn and pre-tax profits of ¥600m. Net assets at the end of December 1990 were ¥2.5bn.

TI's purchase represents a rare case of a foreign company acquiring control of a publicly-quoted Japanese business. Its fellow shareholders are headed by several Japanese banks which each have stakes of 5 per cent.

Greenwich Resources

Greenwich Resources cut losses from £385,000 to £66,000 after tax for the six months ended March 31. There was an improved contribution of £308,000 (£293,000) from the Australian Peabody mine and the ending of losses in Sudan (£118,000 in 1990).

Southern Water will not pass on environmental spending

By Clare Pearson

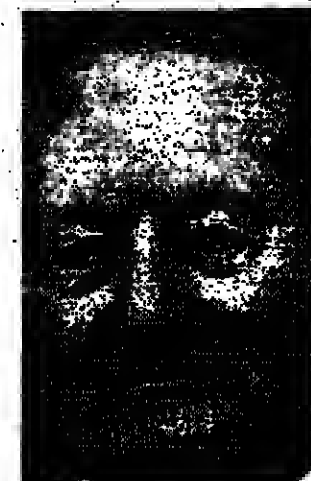
SOUTHERN WATER yesterday ruled out seeking permission from the Office of Water Services this year to impose extra charges on customers to meet environmental spending not foreseen at privatisation.

Mr William Courtney, chairman, said Southern had decided not to make such a "cost pass through" application because of its strong financial position. It had also had to hold up some capital spending until implications of a new EC directive on waste water were sorted out.

Mr Courtney said Southern was unable to design, let alone start work upon, a number of long sea-outfalls until the government had sorted out exactly what was wanted.

He was speaking as Southern unveiled pre-tax profits of £97.1m (£84.1m) for the year to end-March. It is recommending a final dividend of 11.8p for a 17.7p total.

Mr Courtney said that profits before interest in the core subsidiary were "in line with



William Courtney: Capital spending delayed

forecast profits agreed with the government." He added that Southern had not increased charges by the full amount allowed.

Turnover was £251.2m (£225.5m). Earnings worked

through at 53.4p (46.4p).

Comparative profits were notional, calculated on the basis that Southern had been privatised for a full 12 months.

● **COMMENT**

As the water sector is overwhelmingly preoccupied with working what nasty shock Mr Ian Byatt, the economic regulator, will spring on the companies next, Southern's decision not to seek a cost-pass-through brought sighs of relief in the City yesterday. The Southern to have made such an application - as it is perfectly entitled to do - would have been voluntarily to put itself under the regulatory microscope at a highly inopportune moment. This way, it has avoided doing so probably until after the next general election. That worry out of the way, the shares look rather attractive. Pre-tax profits this year should reach £100m. That means the prospective yield is right at the top end for the sector at about 8.8 per cent.

£8m ASIT bid for Lanes & London fails

Anglo Scandinavian Investment Trust's £8.2m bid for Lancashire & London Investment Trust failed yesterday with ASIT owing to having acceptances for just 45.1 per cent of the target company's equity, writes Philip Coggan.

However, ASIT now owns outright a stake of about 41 per cent in Lancashire & London, which still leaves a question mark over the long term future of the trust, which mainly invests in small companies.

ASIT had built up a stake of 27 per cent in Lancashire & London and had clashed with the latter's board prior to the bid, over the management of the trust, and over a "smoking fume" which would have allowed shareholders to vote on winding up the trust in 1995, and at subsequent annual meetings.

The defeat of the bid was largely ensured by a 38 per cent plus holding controlled by companies associated with the business empire of the late Sir Walter Salomon.

Lanes & London shares fell 9p to 100p yesterday, while ASIT shares were unchanged at 79p.

Capital spending fall hits Halma

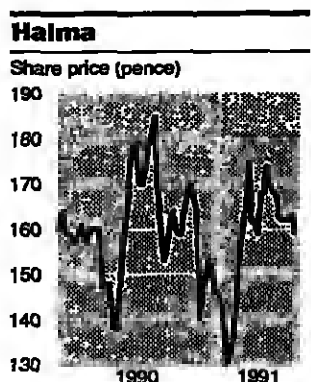
By Michio Nakamoto

THE DOWNTURN in capital investment in the UK hit profits at Halma, the safety, security and environmental control group, which suffered a 6 per cent decline in taxable income from the previous year's record level.

In the year to March 30 1991, the group reported pre-tax profits down from £14.14m to £13.26m, on turnover up 5 per cent at £81.87m (£78.08m). Out of 30 group companies, 12 reported record profits over the year.

The group was shielded from the downturn in UK activity and to some extent in the US, by an increase in business overseas. Growth in continental European sales was particularly pronounced and turnover there increased by 30 per cent to £13.84m. Overall sales to overseas markets rose by 13 per cent to £4.63m.

UK sales were flat although this was partly due to the closure of businesses which had predominantly UK-based activities. In the summer it closed A&G Security Electronics, which made control panels, and Post Glover Medical Products, which manufactured hospital monitoring equipment and incurred an extraordinary



Source: Datastream

loss of £1.06m (£850,000).

The group continued its ambitious acquisition policy with the purchase of four companies during the year, including Smith Flow Control, a manufacturer of safety devices used in the petrochemical field, which had a record year.

Halma has a net cash position of £10.2m despite spending £4.53m last year on acquisitions and a further £4.2m on capital investment.

Earnings per share slipped to 9.8p (9.74p) and a final dividend of 1.42p (1.38p) is recommended for a total payment up

from 1.83p to 2.34p. A further 1-for-3 scrip issue is also recommended.

● **COMMENT**

Halma will have its fans, even after a set of results that were disappointing in the light of the group's previous sparkling performance. The results show that while its diversity helps it escape the worst effects of the recession it is not immune from the slowdown, particularly in capital expenditure activity. The present management's track record suggests that Halma will swing back into its profits growth mode fairly quickly, as it has done under the guidance of the present team in the only two occasions it failed to increase income in the past. Capital investment has been maintained at a strong level. Profit as a percentage of sales was a commendable 16.2 per cent while the overall return on net assets employed was 41 per cent. However, a strong performance this year will depend to some extent on the timing of economic recovery in the UK.

Prospective pre-tax profits of £15.5m place the shares on a multiple of 15, which is a premium worth considering.

SOUTHERN WATER

Preliminary results for the year ended 31 March 1991

"I am pleased with our robust financial performance."

We are on schedule to meet all commitments to higher standards?"

WILLIAM COURTNEY, CBE
CHAIRMAN

Turnover increased by 11.2% to £251.2 million.

Capital expenditure increased from £126 million to £141 million.

Pre-tax profits up by 15.5% to £97.1 million on a pro-forma basis.

Earnings per share up 15.1% to 53.4p.

Proposed final dividend of 11.8p making a total for the year of 17.7p.

Our 1991 Report and Accounts will be sent to shareholders at the end of July. Copies will also be available from: The Company Secretary, Southern Water plc, Southern House, Neuman Road, Worthing, West Sussex BN13 3NX.



Southern Water plc

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Flextech seeks £6.8m via rights

FLEXTECH, the oil services company with media and communications interests, is raising about £6.8m by way of a 2-for-7 rights issue.

Over 7m new ordinary shares at 100p each will be issued and the proceeds used for the costs of further investment in Starstream - The Children's television Channel - and the purchase of the outstanding 16 per cent minority interest in Expro, its oil services subsidiary.

This will in total absorb about £4.7m after allowing for part payment in shares. The balance will contribute towards Flextech's share of the working capital needs of Starstream and IVS.

The company also announced that pre-tax profits for the year to March 31 would be not less than £6.1m, representing a 23 per cent improvement. Total dividends are forecast to be at least 50 per cent higher at 1.5p per share.

The rights issue is fully underwritten by NM Rothschild.

Debenham Tewson Chinnocks down

Debenham Tewson & Chinnocks, the architect, surveyor and consulting engineer, reported pre-tax profits down from £9.3m to £4.06m in the year to April 30, and is cutting the dividend.

The final is 3.8p to make 6p, compared with 7.7p last time. Earnings fell to 7.57p (18.96p).

Turnover fell 9 per cent to £40.82m (£44.5m), but Mr Richard Lay, chairman, said it had stood up well in the face of the current state of the property market.

Extending the range of services and geographical spread had given some measure of protection. The greatest emphasis had been placed on Europe, where Mr Lay believed there were substantial opportunities.

The rise in costs was restricted to under 3 per cent. Mr Lay said there would have been a reduction but for more bad debts, significantly higher rent and rates, and closure and redundancy costs.

Platon tumbles £484,000 into loss

Platon International, the USM-quoted instrumentation group, suffered a £800,000 turnover, from profits of £408,000 to a loss of £484,000 for the year

to March 28. The result was struck after exceptional rationalisation costs of £410,000.

Mr Robin Meyer, chairman, blamed the recession in the UK for the setback, and although progress was made in the rest of Europe, he said that could not prevent an overall fall in profitability.

He added that virtually every aspect of the company's operations had been subject to scrutiny, with a refocusing of strategy based on organic growth.

Turnover increased 27 per cent to £6.58m (£5.18m), with overseas sales doubled to £3.08m (£1.6m). Losses per share were 5.1p (5.7p earnings) and again there is no dividend.

Jones & Shipman

£960,000 in loss

Jones & Shipman, the maker of standard and computer-controlled precision grinding and honing machines, fell £960,000 into the red in the year to March 31. For the previous 15 months there were profits of £2.07m.

Turnover dropped to £22.88m (£30.88m) and the taxable result came after redundancy costs of £1m and interest underwritten by NM Rothschild.

Losses per share amounted to 8.3p (10.4p earnings) and there is no final dividend proposed, making 1p for the year (6p for 15 months).

Exceptionals leave Bulgfin in red

Exceptional costs of £563,000 left AF Bulgfin, the maker of electronic and electrical components and power supplies, in the red for the year to end-January.

Pre-tax losses were £505,000 compared with profits of £386,000 which included exceptional profits of £10,000.

The charge related to the costs of moving the power conversion division to Lincoln and

setting up the German operation.

Turnover was £14.14m (£12.39m). Losses per share were 1.21p (earnings 0.96p) and the proposed single final dividend is halved at 0.1p.

77.3% acceptance for Granada rights

The rights issue by Granada Group has been taken up as to 92.7m new ordinary shares, representing 77.36 per cent.

These shares for which valid acceptances were not received will be sold at a 5p premium to the 140p issue price.

Micrelec fall bears out profit warning

Shares of Micrelec Group fell 8p to 102p as annual profits from the USM-quoted control and instrument company confirmed the directors' warning issued in March.

The taxable outcome for the 12 months to March 31 amounted to £1.83m, a 12 per cent decline on the previous year's £2.1m. Mr Peter Beck, chairman, said the slowdown in business, reflecting reduced

investment by international oil companies, Micrelec's main customers, was still continuing, although market share had been retained.

Turnover improved to £19.97m (£17.98m), although this increase was mainly attributable to a full year's contribution from OCP Automation and its CMS subsidiary.

Earnings per share dipped to 9.32p (12.07p) but the final dividend is maintained at 2.8p for a total of 12.12p (4p).

Birmingham Airport static at £8.46m

Birmingham International Airport, owned by local authorities in the West Midlands, achieved pre-tax profits of £8.46m in the year to end-March, little changed from the previous year. Turnover rose some 15 per cent to £241.6m.

There was a downturn in business during the last quarter as the aviation industry came under pressure from the effects of the Gulf war. Passenger and aircraft movements over the year showed a small increase, but aircraft cargo operations rose 43 per cent over the 1989-90 year.

This notice is issued in compliance with the requirements of the Council of the United Kingdom (The London Stock Exchange). It does not constitute an invitation to the public to subscribe for or purchase any shares.

United Friendly Group plc has been admitted for registration in accordance with Section 140 of the Financial Services Act 1986 to the Register of Companies in England and Wales.

Application has been made to the Council of the London Stock Exchange for the listing of Ordinary Shares of 10p each and the 100,000,000 (One Hundred Million) Shares of 10p each to be admitted to the Official List. Dealings in both classes of shares are expected to commence on 6th July 1991.

Details of the above mentioned shares are included in the Companies' Fitch Service available for collection from The London Stock Exchange.

Copies of the Listing Particulars relating to United Friendly Group plc are available for collection during normal office hours for the next two business days from The London Stock Exchange, Companies Announcements Office, 45-50 Pinbury Square, London EC2A 3DU and on any weekday (Sundays and public holidays excepted) up to and including 10th July 1991, from:

Courtesy New West Wood Machine & Co. Limited, 136 Bishopsgate, London EC2M 3ST.

United Friendly Group plc
42 Southwark Bridge Road
London SE1 9HE

26th JUNE 1991

SHARE CAPITAL			
Authorized	Number	Issued and to be issued fully paid	Reserves
£10,000,000	1,000,000	Ordinary Shares of 10p each	141,000,000
		100,000,000	1,410,000,000
£10,000,000	1,000,000	5 (Restricted Voting) Shares of 10p each	5,000,000
		500,000	5,000,000

*On the basis that the Scheme of Arrangement becomes effective and that conditions of offer are met in respect of options over a total of 1,000,485 (One Thousand Four Hundred and Eighty Five) Restricted Voting Shares in United Friendly Group plc are not withdrawn before the close of business on 26th July 1991.

UK COMPANY NEWS

Warning from Brent Walker chief

By Maggie Urry

A WARNING that Brent Walker would go into receivership if shareholders did not vote to remove Mr George Walker and Mr John Hemingway from the Leisure group's board was delivered at a special meeting of shareholders yesterday.

The group's shares fell 1p to 24p.

Mr Walker used the meeting to open his campaign to remain on the board; his supporters were handing out letters to shareholders stating his case.

He, Mr Hemingway, and Mrs Jean Walker, his wife, who are still non-executive directors, sat on the platform with the rest of the board.

Yesterday's meeting was to consider technical legal points arising from the sharp fall in the group's share price.

Lord Kindersley, chairman, told shareholders that the removal of the two men was a condition of the banks' approval of a restructuring plan aimed at saving the group from receivership. "If you want the company to survive the choice is obvious," he said.

Mr Walker pooh-poohed suggestions that the banks would push the group into receivership. He said he had the support of three of the banks, which held shares, to stay on the board and claimed that the banks as a whole had not demanded his removal.

He said shareholders should ask the banks to state categorically that they wanted him to go, adding "I'll go rather than hurt the company."

After the meeting Lord Kindersley said the banks had asked Mr Walker and Mr Hemingway's removal "such a cardinal point" of the restructuring plan that he seriously thought they would put the group into receivership if the

two men did not go. He said the group's business plan, which envisaged it selling assets and trading its way out of heavy debt over a period of years, "is unlikely to be fulfilled with George Walker and John Hemingway still on the board. The task of getting the plan fulfilled is hard enough as it is without having a split board," he said.

Lord Kindersley repeatedly tried to stop shareholder discussion of Mr Walker's position saying that only questions relating to the agenda for yesterday's meeting could be raised.

However, Mr Walker belatedly discussed, telling shareholders at one point: "I'm staying on the board of Brent Walker not only to look after my interests but yours."

He said the other directors had less than 1 per cent of the group but under the restructuring plan the board would receive shares giving it a 10 per cent holding in five years time.

Lord Kindersley later said this incentive to management had been watered down in recent negotiations.

Birdcage Walk, the Walker family company, was shown as holding 12.4m shares last November, nearly 25 per cent of the group, and has preference shares and convertible bonds which give the family 27 per cent of the equity on a fully diluted basis.

Lord Kindersley said the banks were due to give approvals to the restructuring plan by the end of this week, although there was some "allow room".

The aim was to send out a circular detailing the plan in time for a further special meeting around the end of July, when shareholders will vote on the restructuring.

Lord Kindersley said an announcement of a deal to expand the pub chain, which would indirectly inject some cash into the group, was close. The group said six weeks ago it was in talks with several major brewers on the issue.

George Walker: fighting to retain his non-executive seat on the board. Shareholders will be asked to decide at a meeting on Tuesday next week



George Walker: fighting to retain his non-executive seat on the board. Shareholders will be asked to decide at a meeting on Tuesday next week

Morland seeks £10.8m to expand pubs chain

By Philip Rawstone

MORLAND, the Thames Valley-based regional brewer, is to make its first cash call on shareholders to help fund the £16.4m acquisition of 101 pubs from Courage.

It proposes to raise £10.8m via a 1-for-4 rights issue of 4.2m new shares at 265p - a 55p discount on yesterday's opening price.

The balance of the deal, which will increase Morland's estate by 50 per cent to 300 pubs, will be financed through a medium term bank facility.

Whitbread Investment Company, which has a 43.6 per cent stake, is taking up its full entitlement. The rest of the issue has been underwritten by Baring Brothers.

The WIC stake could cause problems for both Whitbread and Morland if it remains above 15 per cent after November next year.

Under the terms of the government's tied estate order, Morland's pubs would then be added to those of Whitbread in calculating the number - half the excess above 2,000 - to be freed from tied beer supplies.

Mr Jasper Clutterbuck, Morland's chief executive, said yesterday that the company was working to resolve the situation.

The deal would leave Morland with gearing of about 10 per cent and the financial flexibility to grasp further opportunities, Mr Clutterbuck added.

The package of tenanted pubs from Courage has been tailored to fit Morland's present trading region, extending it into more densely populated areas such as Slough, Woking, Guildford, Aldershot and Farnham.

NEWS DIGEST

Danka advances to £9.35m

DANKA BUSINESS Systems, the US-based business equipment supplier formerly known as American Business Systems, yesterday announced a 10.5 per cent rise in annual profits and said that in view of its strong growth pattern, it intended to move up from the USM to a full listing.

Pre-tax profits for the year to March 31 increased from \$2.6m to \$2.95m, on turnover up 6 per cent to \$93.3m (\$88.75m). Earnings per share were 23.1p (20.7p) and the dividend totals 3p (2.4p) with a recommended final of 2p.

Mr Dan Doyle, chief executive, said the decline in the dollar meant that group performance was affected by translation. In dollar terms, turnover increased 21 per cent, while pre-tax profits, reflecting improved margins, gained 26 per cent.

An extraordinary charge of \$2.2m included \$2.0m for the special buy-out - 70 per cent - of Mr Doyle's performance-related bonus entitlement.

Westport dives into £1.08m deficit

Reduced demand for exhibition, photographic and marketing services knocked Westport Group down from pre-tax profits of £2.08m to a loss of £1.08m for the year ended April 30, one of "major restructuring and significant change".

The figure was struck after exceptional charges of £998,000 relating mainly to redundancy costs and stock write-downs.

Charges amounting to £2.24m, also relating to the restructuring, were taken below the line.

The only sector of the group remaining strongly profitable was its Town and Country open air markets business.

Northumbrian Fine Foods accelerates

The return to profitability at Northumbrian Fine Foods, the snack food maker, has gathered momentum since February and the group made \$264,000 pre-tax for the year to March 31 1991.

Looking forward to "an excellent" 1991-92, directors are lifting the dividend from 1.5p to 1.75p, with a final of 1p.

Earnings were 0.51p, against losses of 0.05p on £275,000 pre-tax in the previous year.

Mr Richard Adams, chairman, said sales forecasts for the current year showed a 40 per cent increase, excluding the sold Danish National Foods.

After three months the group was ahead on sales and profits. Country Fitness Kitchens, which was bought last year and is the largest producer of flapjacks in the UK, was experiencing unprecedented demand. It had been behind with orders for three months but Mr Adams hoped that additional capacity now installed would solve that within a few weeks.

Turnover rose to £7.89m (\$6.51m), some 40 per cent of that was private label to a wide spread of customers.

USH venture with French company

United Scientific Holdings and Société de Fabrication d'Instruments de Mesure are to become partners in Soplem, the French electro-optics company.

USH will sell 15 per cent of its 49 per cent holding to SFIM, which has also purchased the 51 per cent owned by the other French shareholders. USH will apply proceeds of the sale to reducing its bank borrowings.

As well as becoming partners, the three companies will

market each other's products in certain cases and team on specific programmes.

Expedier swinging into loss of £1m

A warning of a first half loss of some £1m was sounded by Expedier, the USM-quoted group which provides services to the sporting, entertainment and exhibition industries.

It would compare with a profit of \$584,000 for the opening six months, and with £1.27m for the whole of 1990.

Directors said there had been a considerable reduction in trading during the latter part of April and in May, normally two of the group's stronger months.

They were continuing with the repositioning of the group, and trying to reduce borrowings through asset sales and cost reductions.

Losses mount to £2.07m at EFG

EFG reported a taxable loss of £2.07m for the 26 weeks to March 31, compared with profits of £295,000. The loss at the year end was \$84,000.

The result was struck after exceptional costs of £584,000 and increased interest charges of £244,000, against £457,000.

During the year the USM-quoted company sold its core forestry management and timber businesses, a move which prompted an unsuccessful attempt by some shareholders to remove Mr Alan Joyner, the chief executive. The sale left EFG concentrating on the garden leisure market and an extraordinary charge of £125,000.

A charge of £318,000 on the write-down of its Great Haseley Trading Estate was also taken above the line.

Turnover fell to £22.82m (\$25.41m). Losses per share were 12.55p (earnings 2.31p). No interim dividend is declared (1.25p), following the passing of last year's final.

The dividend is held at 0.85p as the group was confident of meeting targets. Earnings per share fell to 1.28p (2.44p).

Sims Food ahead as BSE scare recedes

By Michio Nakamoto

A GRADUAL recovery in consumer confidence in UK meat helped Sims Food Group report higher annual profits despite a 21 per cent fall in the first half.

The receding scare over mad cow disease enabled the company to reaffirm its view that "most of the adverse effects of BSE were now behind us."

As a result Sims enjoyed a strong second half which took pre-tax profits for the year to March 31 up to £8.22m from a previous £5.07m.

The improvement was achieved on turnover up 36 per cent at £227.99m (£167.91m). This included contributions from several acquisitions made during the year at an estimated cost of £5m.

The company increased boning and other activity for the Intervention Board, where payments tend to be made later than in other businesses. Together with an

increase in low-margin turnover in the trading division this took operating margins for the year down from 5.1 per cent to 4.2 per cent.

The retail division, which provides customer-ready packs of meat to supermarkets, benefited from their move away from in-store butchery. Turnover rose from \$94m to £149m.

The catering division, however, suffered from a reduction in the amount spent by consumers on dining out which resulted in a 12 per cent decline in underlying turnover. The group believes this is a temporary setback and remains confident that the trend to eat away from home will continue.

The trading division, which comprises TS & W, a meat import and export company, increased turnover from £2m to £28m, mainly on low margin business.

All divisions made a profit contribution. The group announced several changes to the board, including the resignation of Mr Ron Randall, chief executive.

Mr John Stone, chairman, becomes chief executive while Mr Charles Lennox-Conyngham is appointed non-executive chairman.

Mr Randall and his wife will retain 1m of their 2m (8.22 per cent) beneficial shareholding in the company. The balance was placed yesterday with institutional shareholders.

Borrowings increased to £11m giving higher gearing of 40 per cent. Interest charges jumped to £1.32m (\$486,000) but interest was covered 7.2 times.

Earnings per share, down 32 per cent at the halfway stage, rose from 22.5p to 23p. A recommended final dividend of 7.61p makes a total of 10.25p (9.8p).

Bayer: Expertise with Responsibility.



We are building for the future, on the foundation of our most valuable resource - the skill and experience of our staff.

Organic growth is the guiding principle of our business philosophy. This is why we will be investing DM 3 billion in research and development in 1991, thereby creating the basis for continued success. A significant element in our corporate strategy is the further expansion of research facilities in the key markets of Japan and North America - supplementing our excellent research base in Germany. We believe in the knowledge, ability and experience of our staff. Worldwide, Bayer employs approximately 13,000 people in research and development. With their expertise and sense of responsibility they are making their contribution to solving the problems of the future. During the first five months of 1991 trading conditions remained difficult. Compared with the preceding year, income before income taxes fell by approximately 4 per cent.

BUSINESS DEVELOPMENT

1991 In the first quarter, Bayer Group net sales fell by 1.9 per cent to DM 10,799 million and income before income taxes by 5.4 per cent to DM 880 million.

1990 Bayer Group net sales: DM 41,643 million. Share of sales outside Germany: 78.3 per cent.

Bayer Group capital expenditures: DM 3,687 million. Group research expenses: DM 2,738 million.

Income after taxes for Bayer Group: DM 1,903 million.

Dividend per share: DM 13 per share of DM 50 nominal, which is DM 831 million on capital stock of DM 3,190 million distributed to some 375,000 shareholders.

If you would like to know more about Bayer, please write to Bayer AG, Public Relations Department, 5090 Leverkusen, Germany. Bayer Aktiengesellschaft Leverkusen

Bayer

DIVIDENDS ANNOUNCED

Anglo (AF)	fin	0.1	Aug 30	0.2	0.1	0.2
Danka	fin	2	Aug 14	1.6	3	2.4
Debenhams Tawson	fin	3.6	Aug 30	5.3	8	7.7
EPG	int	1.42	Aug 16	1.136	2.34	1.843
James & Shipman	int	nil		3	1	61
Microlase	fin	2.81	Oct 30	2.8	4.16	4
National Power	fin	5.5	Oct 15	1.781	1.5	
Northcliffe Ltd	fin	1	Sept 5	3.5	0.5	3.5
NSM	fin	nil		7.19	10.25	9.53
Sims Food	int	7.811	Oct 2	0.85	2.2	
Soundtracs	int	0.85	Sept 30	16.02	17.7	16.02
Southern Water	fin	11.8	Oct 1	0.6	0.6	
Westport	fin	nil				

Dividends shown pence per share net except where otherwise stated. *Equivalent after allowing for scrip issues. †On capital increased by rights and/or acquisition issues. USM stock, prior 15 months.

48% downturn at Soundtracs

The global recession and initial investment in new production plant in Scotland combined to depress results of Soundtracs in the six months to April 30.

This USM-quoted professional audio equipment specialist saw turnover fall 20 per cent, from £1.95m to £1.57m, and pre-tax profit plunge 48 per cent, from £375,000 to £125,000.

The dividend is held at 0.85p as the group was confident of meeting targets. Earnings per share fell to 1.28p (2.44p).

Friendly HOTELS PLC

1990 RESULTS

"Gratifying results in a difficult year"

PRE-TAX PROFIT UP 19.4%

BASIC EARNINGS PER SHARE UP 16.3%

DIVIDENDS UP 49.3%

RESULTS IN BRIEF	1990	1989	1988	1987	1986
TURNOVER	£7000	£7000	£7000	£7000	£7000
PROFIT BEFORE TAX	31,236	26,558	20,921	15,463	6,068
EARNINGS PER SHARE	6.012	5.035	3.071	2.034	781
DIVIDENDS	34.9p	30.0p	22.6p	14.9p	6.4p
	5.0p	3.35p	2.7p	1.8p	1.2p

- The company now operates 20 hotels and 16 serviced offices.
- It is intended to make further acquisitions when opportunities present themselves to take advantage of the present climate.
- Gearing remains at a low level aided by £10.1 million lease and leaseback transaction.
- The company is confident that it will give the best possible account of itself in a difficult year and will progressively improve in 1992.

It pays to stay Friendly

For a copy of the latest Report and Accounts please apply to the Secretary, Friendly Hotels PLC, Finsbury House, 10 Gresham Place, London SW1P 1SB

BUSINESS AND THE ENVIRONMENT

Birds fly the green banner

BOC's first television advertising campaign features thousands of brightly coloured flamingoes flocked on an African lake. The water was reoxygenated by the industrial gases group, which used the birds to promote the company's activities. Research shows the environmental message worked.

Birds appeal to the environmentally conscious; they evoke positive images and emotions of freedom, nurturing, strength, speed - and they look good as logos, in advertising campaigns and on a company's letterhead.

Bovis, the construction group, has a hummingbird logo. British Rail InterCity's is a swallow. Woolworth chose a kingfisher when renaming its holding group, while Samsonite opted for an eagle to feature in its latest television luggage advertisement. Think of any well known bird and there is probably a product named after it.

Now the Royal Society for the Protection of Birds is hoping to make money from the birds it protects, by linking up with big name brands in mutually advantageous promotion schemes.

Matthew Glog and Son's Naturefund competition on its one-litre bottle of Famous Grouse whisky is one example. The RSPB gets £1 for every valid competition entry (£1,200 so far). The company enjoys increased sales (one wholesaler reports May sales up 30 per cent on last year). And the consumer has a chance at 400 prizes while feeling good for helping a charity.

Premier Brands is hoping to boost sales of its Allison cereals with an imminent promotion which will help fund the RSPB's Ban the Wild Bird Trade campaign.

The RSPB plans to increase business links further, by introducing a database for identifying relevant market sectors, companies and products, and by conducting more detailed research of its members' lifestyles. It is also offering companies the services of its ornithologists, should they wish to name a new brand after a bird.

Hilary de Boer

Environmental legislation is not usually associated with employment opportunities. But a growing number of European Community regulatory posts, closely shadowed by positions in industry and commerce, are needed to cope with the surge in green laws. The result is a mushrooming of demand in the environmental labour market and a staggering skills shortage.

Peter Oye, who works in the Milan office of UK-based consultants Environmental Resources Ltd (ERL), says few people in Italy are qualified to take on such regulatory tasks, at a time when environmental issues in the country are gaining momentum. The picture is similar in the rest of Europe.

Nevertheless, specialist engineers, biologists and chemists, together with a handful of graduates in environmental science, are emerging slowly. What is more difficult to find, however, are people with the profile that Robin Bidwell, ERL's managing director in London, sees as the first stage towards a solid first degree in science or engineering, inter-disciplinary skills at management level and some years' experience in business or public affairs. Ideally, they should also be fluent in a second language.

Oye is one of nearly 500 people who have completed the one-year MSc course at the Centre for Environmental Technology, Imperial College, London (ICET). The centre is widely seen as a pioneer in post-graduate environmental management training in Europe. Its graduates can be found in positions of growing influence in a long list of companies and organisations in many countries, from the World Bank, British Gas and National Power, to government departments and non-governmental organisations as far afield as Tibet.

The centre originated from an Imperial College working party in 1976, under the then rector, Sir Brian (now Lord) Flowers, a past chairman of the Royal Commission on Environmental Pollution. The working party saw the need for training and research in the environmental area, and an opportunity to draw on the expertise in Imperial's various departments.

ICET was established in 1977 as Imperial's first inter-disciplinary centre and has now become a permanent department. The MSc course was designed from the outset to be the centre's work through a flourishing PhD and

Chris Clarke examines the MSc course at Imperial College's Centre for Environmental Technology

Skilled in the laws of nature



Students on the ICET course combine hard science with law, economics and policy

research programme has developed alongside it.

In its first year there were 24 students. Since then, the numbers have steadily grown, reaching 60 this year, 11 of them from abroad, including one from Czechoslovakia. More than 300 people have applied for next year's course and the quality of the applicants has improved since the start.

There has been a higher proportion of women on the course than in most Imperial College departments, at around 50 per cent. Nigel Bell, the centre's director, would like to raise the student intake to about 100, but the present accommodation does not allow it and he is determined to maintain the communal spirit that comes from keeping everything within one building.

The course is split into three elements: a compulsory core course, from October to December, open to all students; a choice of three optional modules, from January to March; and a research project, from April to September. The core course integrates hard scientific units with others covering law, economics and policy. For many students the legal element of the course is the most important part. Since

many students are from science and engineering backgrounds, the legal aspect is often a completely new experience which they return to in their future careers. Richard Macrow, associate director of the centre, is the only reader in environmental law in Britain, and both he and Bell are advisers to UK parliamentary select committees.

The second-term options are: pollution, ecological management, energy policy, water management and radioactivity in the environment. These have changed over the years, mainly in response to staff expertise, and new options are under consideration, such as waste management, transport and environmental impact assessment. The research projects cover a wide range of subjects, often involving extensive engagement with practical problems and, like MBA projects, can lead directly to a job after graduation.

Overall, as with MBAs, the work is intensive and group work is encouraged for some assignments. Both the core course and the options culminate in formal exams, which some of the overseas students find difficult, mainly because

of different examination traditions, according to Bell. Nevertheless, most students manage to get through.

The centre has eight permanent staff and can draw on about 45 from Imperial College as a whole. The close co-operation with Imperial's management school is being stepped up next year. The centre also takes advantage of Imperial's field station at Ascot, to give the students a residential weekend just after they start. Considerable emphasis is given to contacts with the real world, and senior speakers from industry, government and non-governmental organisations are brought in to give seminars during the year. Students are also encouraged to attend conferences and parliamentary committee meetings, and to make their own contacts in relevant areas.

Companies which conduct annual mill-round presentations at Imperial are encouraged to visit ICET. After a lean period in the early 1980s, the last three or four years have seen a rapid increase in job opportunities, with many placements coming through informal inquiries from companies looking for someone with

specific skills. ICET is not the only centre running an MSc course of this kind, the principal competitors being a programme run jointly by Manchester University and the University of Manchester Institute of Science and Technology (Umist). ICET is currently applying to the European Erasmus programme (which enables students to spend some of their training in an institution of another EC country) for funding to facilitate exchanges with Trinity College, Dublin and the New University in Lisbon, which have highly regarded courses. There are also several places offering specialist law degrees, like the Centre for International Environmental Law, at King's College, London.

ERL advises many applicants to go to either ICET or Manchester for further training. Bidwell thinks the Manchester course gives students a slightly better grounding in the basic essentials and would prefer to see ICET's core course extended to two terms. Nevertheless, he describes the ICET MSc as excellent, especially in the calibre of its staff.

Richard Marsh, managing director of consultants Aspinwall and Co, which employs eight ICET graduates, feels that ICET has established itself as "the premier organisation for training" at the managerial level. He thinks that it could give more emphasis to "the basic facts of life in the business world", but he is impressed particularly by the versatility and adaptability of ICET graduates, at a time when consultancies need people to be able to move around between different environmental media and to be comfortable working at the edge of current knowledge.

According to Jason Clay, director of research at Cultural Survival, \$3.5m worth of products were sold under the programme in 1990, its first year in operation. This year, he predicts, sales will total \$25m. And Clay says that two more companies will launch new products in January.

Bryan Dare, vice-president of Toronto-based Dare Foods, is enthusiastic about the direct purchase scheme. The group makes a biscuit called Harvest from the Rain Forest, which contains Brazil and cashew nuts from the Amazon. "The biscuit has been well received by consumers in Canada," said Dare. The company is now preparing to launch the product in San Francisco.

Companies go nuts over the Amazon

By Victoria Griffith

The Kayapo Indians of the Amazon have an unusual new job these days - gathering Brazil nuts for use in a Body Shop hair conditioner.

"We thought it was important to create an alternative source of income for rain forest inhabitants," said the Body Shop. "The main sources of revenue for the Indians - selling timber or leasing land for mineral extraction - are all very harmful to the environment. Collecting nuts is not."

The Body Shop will be using oil from the nuts in a new product scheduled to appear in London shops in September. The company is so pleased with the conditioner that it is now negotiating to purchase other exotic Amazonian oils such as copaiba and bacaba.

The Body Shop is not the only company buying direct from the Amazon. Cultural Survival, a Boston-based environmental protection group, has signed 35 companies on to its direct purchase programme. The products, mostly nuts, oils and exotic fruits, are used to make everything from lca cream to soap.

Under the programme, companies agree to pay up to 5 per cent above market price for the rain forest products. They also agree to give a share of profits generated from sales of the product to their Amazonian suppliers. In return, the groups use the scheme's environmental appeal to boost sales.

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other biscuits, Dare says consumers are not put off by the price tag. "We don't need to spend any money on advertising," he said. "The product seems to sell itself. It has a tremendous novelty value."

Producers in the Amazon say direct purchasing has already had a big impact. "Through the programme we are able to sell cashew nuts at twice the price we used to," said Luis Irujo de Carvalho, commercial director at the Kayapo rubber tapping union. "We did that by getting rid of the intermediaries."

Cashew nuts, while not a natural Amazonian product, have been used heavily in reforestation projects. The union is now negotiating with Cultural Survival for help in building a rubber plant in the area. By processing rubber themselves, says Irujo de Carvalho, rubber tappers could receive a far higher price than they do now.

According to Marcelo Almeida, a professor at the University of Campinas, the scheme helps preserve the rain forest by increasing the number of people who depend on it to make a living. "The rubber tappers of the Amazon have been key in the fight against tree burning," he pointed out. Companies see the programme as a way of building up their ecological credentials. The packaging of Rain Forest Crunch, an Amazonian nut candy made by Vermont-based Community Products, includes a brief history of the destruction of the rain forest.

The direct purchase scheme can require significant investment, however. The Body Shop had to place a Kayapo-speaking representative on the reservation to train the Indians in the art of profit-making. "Coaching them on skills like forward planning required a significant investment on our part," the company said.

Market studies show that not all Amazonian products are popular. "We were considering going in for exotic fruits like cupuaçu, which makes a delicious ice cream," said Dare. "But our tests show that when consumers do not recognise a flavour, they are not likely to buy it. I'm afraid cupuaçu would be a hard sell. We are, after all, most marketers, and there's a limit to how far we can go with this thing."

EXECUTIVE APPOINTMENTS

SALES	TRADING
Fixed Income:	Deutsche Mark Trader (4 yrs exp.) to £80K
Head of Sales (UK) to £120K	French Franc Trader (4 yrs exp.) £Neg
Head of Sales (Southern Europe) £Neg	Senior Euro-Yen Trader £Neg
Head of Sales (France) £Neg	ECU Trader (3 yrs exp.) to £150K
Head of Sales (Germany) £Neg	FRN Trader (4 yrs exp.) to £80K
Head of Sales (Switzerland) to £150K	New Issues Trader £Neg
Central Bank Sales (3 yrs + exp.) c £65K	US Treasury Traders to £80K
Bond Sales to France (2 yrs exp.) c £45K	Repo Traders £Neg
Bond Sales to Germany (2 yrs exp.) c £50K	European Gvt Traders £Neg
	Proprietary Traders £Neg
	OTHERS
Equity Sales (Jap, European) £Neg	Swaps Marketmakers £Neg
Treasury Sales (languages adv.) £Neg	Mergers & Acquisitions (Germany) to £150K
FX Sales (options etc.) £Neg	Bond Research (4 yrs exp.) to £90K
Money Markets Sales/Trading £Neg	Corporate Finance (French or German adv.) to £80K
Futures/Options Sales £Neg	Structured Finance £Neg
Gift Sales/Trading £Neg	Private Banking £Neg
	Broker (Futures & Options, OTC) £Neg

For further information please call 071-377 6488. All applications will be treated to the strictest confidence. For enquiries outside business hours please call 081-364 1833.

CAMBRIDGE APPOINTMENTS

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THE INSURANCE OMBUDSMAN BUREAU

The Insurance Ombudsman provides a complaints settlement service for policyholders and investors who feel that they have been disadvantaged by a company which is a member of the scheme. Due to an increase in workload and in particular in the number of disputes relating to Life Insurances and other Financial Services Act issues, Dr Julian Farrand, the Ombudsman, now requires a number of specialists in this area to assist him.

Successful applicants will either be professionally qualified as lawyers or possess relevant assurance or investment expertise and should have significant experience in the field of financial services specifically in compliance or customer dispute resolution. They will be competent to understand the papers relating to a Case, negotiate with the policyholder or investor and company, produce a final resolution by settlement or decision communicate the facts and reasons in a clear concise way.

Age will not be a restricting factor in this appointment as appropriate knowledge or experience is more important. Salary is dependent on qualifications but successful applicants can expect this to be in the region of £20,000+. A pension scheme and season ticket loan are also available. Flexible working arrangements and part-time may be considered.

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Insurance Ombudsman Bureau
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Please send or fax your CV (in strictest confidence) quoting reference 9000 to our consultants EUROMAN, Vincent House, Vincent Square, London SW1P 2NB. Fax: 071 233 6331.

EUROMAN

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ASIAN DEVELOPMENT BANK

Manila, Philippines.

The ASIAN DEVELOPMENT BANK, a multilateral development finance institution based in Manila, Philippines, is seeking highly qualified professionals for the position of:

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Candidates must have actively managed portfolios invested in fixed income securities denominated in the major convertible currencies. Experience in the application of derivative products would be useful. Proficiency in written and spoken English is essential.

The successful candidate will be part of a team managing multi-currency fixed income liquidity portfolios aggregating some US\$6 billion equivalent invested in money markets and securities in 18 currencies. Up-to-date communications and information retrieval links to all of the world's major financial markets will be provided.

An attractive salary paid in U.S. Dollars (normally tax free) and an excellent benefits package will be offered to the successful candidate.

Women are actively encouraged to apply. Interested persons may send their resumes, indicating present salary to: REF. NO. 9106, HUMAN RESOURCES DIVISION, ASIAN DEVELOPMENT BANK, P.O. BOX 789, MANILA 1099, PHILIPPINES.

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Gold hedgers 'killing' investment

Close	Previous	High/Low	
52.32	53.50	59.70	51.90
48.30	50.77	0	48.85
50.85	51.10	0	50.15
50.15	50.80	50.50	49.60
51.00	51.15	51.15	50.60
50.00	50.60	0	50.00

North
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Annual Report Update

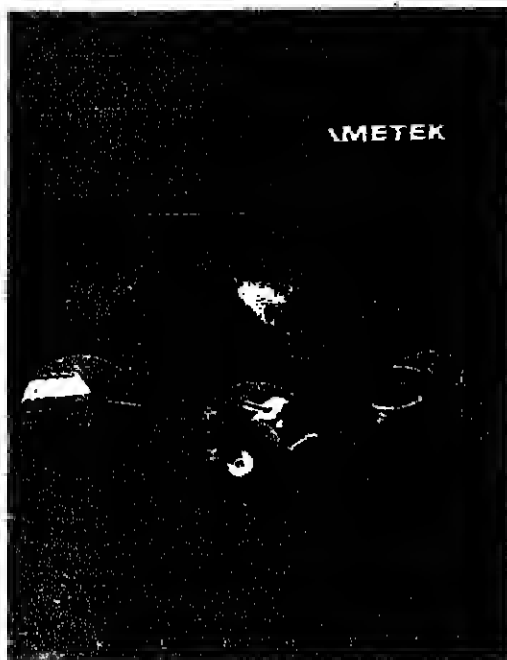
ALLIANCE CAPITAL MANAGEMENT L.P.
1990 ANNUAL REPORT



Alliance Capital

Alliance Capital Management L.P. is a registered investment adviser, providing investment management services to institutions - pension funds, endowments, and foreign financial institutions - and to individual investors through a broad line of mutual funds and cash management accounts. Client assets under management exceed \$50 billion.

1



AMETEK (AME)

Under the guidance of a new management team this diversified industrial manufacturer moved into 1991 with the highest backlog of orders in its 61-year history. Orders increased as AMETEK's three product groups - Instruments (especially aircraft instruments), Electric Motors (for vacuums, small appliances, business machines) and Engineered Materials (plastics, metal powders) shipped a record \$660 million last year to other manufacturers worldwide. 1990 was also the 41st consecutive year in which AMETEK increased cash dividend payments to its stockholders.

2



BCE Inc.

BCE is a Canadian holding company whose principal telecommunications subsidiaries include Bell Canada, Northern Telecom, BCE Mobile Communications and Bell Canada International. BCE also owns Montreal Trust, a financial services company. Net income in 1990 was CA\$1,147 million, on revenues of CA\$18,373 million. The 1991 indicated dividend is CA\$2.56. BCE is listed on exchanges in the U.S., Europe and Japan.

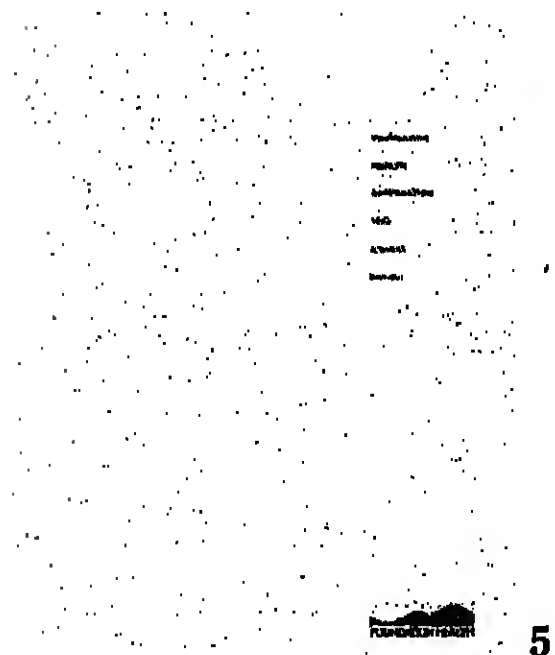
3



CSX Corporation

CSX Corporation, with assets of \$13 billion and 1990 revenue of \$8.2 billion, is an international transportation services company with principal businesses in rail freight, ocean container shipping, inter-modal carriage, inland barge, trucking, warehousing, distribution and related services. The company also has interests in real estate, resorts and technology. Headquarters are in Richmond, VA.

4



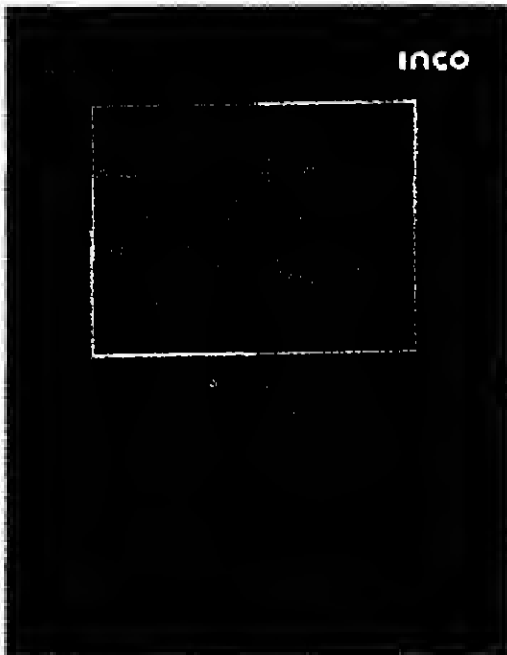
Foundation Health Corporation

Foundation Health Corporation provides managed health care coverage for more than 1.1 million individuals in two ways: 1) The Company operates the largest IPA model HMO in California, and 2) FH administers the largest U.S. Government contract for managed health care of military personnel and families.

New management has transformed the Company into a profitable, growing managed health care enterprise with earnings of \$11.1 million, or \$1.36 per share in fiscal 1990. The outlook is for further growth in revenues and earnings.

Stock Exchange: American (symbol: FH)

5



Inco Limited

Inco Limited is one of the world's premier mining and metals companies. It is the leading producer of nickel, supplying about one-third of non-communist world demand. It is also a major producer of high-nickel and other alloys. In addition, Inco is an important producer of copper, cobalt and precious metals and is majority owner of a sizable, growing gold company. In 1990, Inco earned US\$441 million on sales of US\$3.1 billion.

6



Reebok International Ltd.

Reebok International Ltd., headquartered in Stoughton, MA, is a leading designer and marketer of active lifestyle and performance products, including footwear and apparel. The Company's operating units include the AVIA, Boston Whaler, Reebok, Rockport and Apparel Products (including the Ellesse footwear and sportswear brand) divisions. International sales are growing rapidly. Worldwide sales for 1990 totaled \$USD 2.159 billion.

Stock Exchange: NYSE (symbol: RBK)

7



Safety-Kleen Corp.

Safety-Kleen provides a variety of services to almost one-half million businesses that generate hazardous and quasi-hazardous waste fluids. The Company is the largest recycler of solvents and the largest re-refiner of used lubricating oils in the world. Substantially all of the waste fluids collected by the Company are recycled or processed for beneficial reuse.

1990 Sales \$588,987,000; Earnings \$55,198,000; EPS \$1.05.

(NYSE: SK)

8



Southwestern Bell Corporation

Southwestern Bell Corporation is a St. Louis, Mo., based telecommunications company with 1990 net income of \$1.1 billion, revenues of \$9.1 billion, and EPS of \$3.67. SBC provides local telephone service in Texas, Missouri, Oklahoma, Kansas and Arkansas and has one of the fastest-growing cellular operations in the nation. Other businesses include Yellow Pages directories, paging, telephone equipment, international cable TV interests and a partnership in Telnet.

9



TransCanada PipeLines

TransCanada PipeLines is a major North American natural gas transportation and marketing corporation. It has 34 years experience delivering Western Canadian natural gas to markets in Canada and the United States. The Company has associated investments in other pipelines and power projects.

The most important achievement of 1990 was the successful culmination of the complex project to deliver gas to the Northeast United States through the Iroquois Gas Transmission System.

10

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- ☐ 1. Alliance Capital ☐ 2. Ametek ☐ 3. BCE Inc. ☐ 4. CSX Corporation
☐ 5. Foundation Health Corporation ☐ 6. Inco Limited ☐ 7. Reebok International Ltd.
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LONDON STOCK EXCHANGE

Equity rally trimmed before the close

A PROMISING attempt by UK stocks to rally after testing the low end of the trading range early in the session was checked yesterday when Wall Street made a slow start to its new trading day. The initial rally in London appeared all the more encouraging in that it brushed aside the fall of 52 Dow points in New York overnight. But trading volumes remained poor in London, and by the close the Footsie was still only eleven points above 2,450, the bottom end of the 2,450 to 2,550 trading range.

Investors remained cautious of further developments in either the Tokyo or New York markets, or in the foreign exchange markets, which have still to show any marked response to the meeting of Group of Seven finance ministers in London last weekend.

However, the market rallied quickly, led forward by support for the FT-SE 100 listed stocks, which in turn benefited from an upturn in the June Footsie futures contract. The advance was extended to more than 10 Footsie points on expectations that Wall Street would open firmer on the back of favourable data on US durable goods orders.

Wall Street proved a faithful guide, however, shedding an early gain to show little change from its overnight levels as the London market closed, and the Footsie index gave back much of its mid-session gain. By the close, it stood at 2,461.5, a rise on the day of only 3.5 points.

Equity turnover remained thin, although there were signs that business increased towards the close when the market was shedding its early gains. However, the daily Seag total, which increased to 408.9m shares yesterday from 387.5m on Monday, includes both intra-market and customer business. Marketmakers are still unwilling to take on major commitments at present, and they try to pass on short or long positions to their rivals as quickly as possible.

The market appeared unperturbed by the rights issues from Trafalgar House to raise £330m in connection with its £114m agreed bid for Davy, the nuclear engineering group.

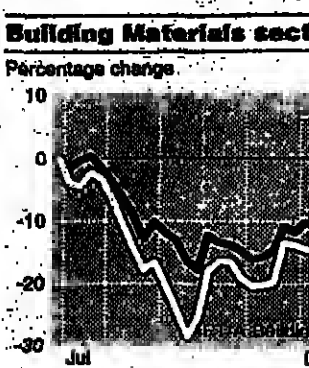
The flow of rights issues, now well on course for the £100m total for the year predicted by strategists at several leading securities firms, has continued to mop up institutional cash flows this year, and inevitably acts as a further

brake on institutional activity in the day-to-day stock market. Traders expressed satisfaction with the course of yesterday's market, commenting that FT-SE 2,450 appeared to have "proved its worth" as a resistance point. While institutional interest in the cash market yesterday was modest, there were some signs that the funds were again using the futures sector as a relatively cheap way into equities.

At best, the Footsie June future contract touched 2,471 after attracting genuine investment demand, as distinct from specialist marketmaker involvement. Professional traders will watch the stock market closely for the rest of the week for indications that the institutions are moving from futures into the underlying equities.

Caution on bid for Davy

SHARE PRICES of Trafalgar House and engineering group Davy Corporation reacted sharply to the news that Trafalgar was making an agreed offer for the equity of the ill-starred engineering group. Trafalgar, which also announced a £310m rights issue which would more than cover the £114m bid, lost 33 to 21p on a turnover of 14m, and relieved Davy investors saw their shares advance 15 to 80p.



Building materials continue to be one of the gloomiest sectors of the FT-A All-Share Index in spite of cuts in domestic interest rates. The sector rallied when the UK joined the European exchange rate mechanism, and followed the market higher early this year on hopes of more rate reductions and of building contracts in Kuwait. Mr Angus Plummer, sector expert at County NatWest, believes that while the bid news may ensure for some time, the view that rates cannot fall at the moment is "as invalid now as it was in October".

his estimate of Beazer's profits for the year just ending by £10m to £60m, and for the year to June 1992 by £40m to £45m. He said: "We remain negative on the proposed flotation of Beazer Europe, particularly now that a dividend reduction looks inevitable."

Granada take-up Granada recovered some ground as its rights issue was completed. Sentiment was boosted by the mid-session announcement that the take-up for the 140p share issue was more than 77 per cent; there had been suggestions at the start of trade yesterday that the figure could be as low as two-thirds. Confidence was further boosted by news that the terms of the issue had been placed by Hoare Govett and S.G. Warburg at 140p.

Formerly sceptical analysts took a more positive view of the stock as a result. Mr Roy Owens at Smith New Court said he would now be rather a buyer than a seller.

The shares moved ahead 4 to 145p, compared with a price on May 9, the day before the issue was announced, of 209p.

International issues were largely untouched by the strength of the dollar. An exception was Glaxo, which once again attracted concerted US buying. The shares climbed 25 to 1264p on steady turnover of 2.1m.

Plum lost ground late in the session as analysts and traders said the company was making telephone calls to securities houses to discuss trading. Mr Peter Woods at Plums said: "I have commented on the fact that analysts have nothing significant to say."

Beazer setback A heavy fall in Beazer, the contracting and aggregates group, followed a meeting with its bankers to seek support for plans to reshuffle up to £100m of debt. The stock market was shaken by disclosure that net debt is considerably higher than previously forecast.

The market focused in particular on yesterday's statement that Beazer is to "re-assess its dividend policy for the year ending June 1991", taking it as a hint that the dividend would be cut. The shares dropped 28p to 118p.

Mr Mark Gibbon of BZW cut

to 222p. Securities house Hoare Govett raised its 1991 estimate by £10m to £126m and next year's figure by £20m to £210m after speaking to the company. Also, BZW decided to become a buyer of the stock.

GEI was a penny firmer at 189p on good volume of 4.3m as investors decided it was cheap. Mr Brian Newman of Henderson Crosthwaite said it was "solid with no sex appeal". He added that the stock was on a low rating but was trading at a discount to the market, and the company was expected to maintain its dividend.

Monument Oil & Gas reversed early weakness after

announcing doubled reserves in an oilfield 20 miles off Liverpool, north west England. Mr Alan Sinclair at Smith New Court said there was no doubt now that the field was commercial.

USM-quoted oil services company Flextech retreated 9 to 117p after unveiling a two-for-seven rights issue at 100p a share to raise £5.8m.

Turnover by volume (m) Excludes international business A = All-Share Index

Standard Chartered deputy chairman



STANDARD CHARTERED has appointed Mr Patrick Gilliam (pictured) as deputy group chairman, succeeding Lord Penrose who has retired. Mr Gilliam, who joined the board in 1988, is a managing director of The British Petroleum Co. and a director of Commercial Union Assurance Co.

returns to the UK after a secondment to Jardine Fleming where he spent four years in Tokyo and a year in Jakarta.

Mr Robert Mackenzie, chief executive of EMAP Exhibitions Group, is to join NEWS INTERNATIONAL as head of a new division to be called News International Exhibitions.

Mr Tony Harding has been appointed European projects director at MIDLAND MONTEAGUE. He is senior manager, group planning. Mr Peter Belward becomes regional director, Europe. He was international projects director. Mr David Walker has been appointed chief operating officer, treasury sales, a new post, from July 1. He was deputy head of audit.

ALLIED MAPLES GROUP has appointed Mr Keith Stewart as sales and operations director. He was with Granada Group. Mr John Allen becomes business unit and development director, a new post.

VENTURE PLANT has appointed Mr Peter Rawlings as a director, with responsibility for the piling division.

Lord Marlesford has been appointed an independent national director of TIMES NEWSPAPERS HOLDINGS in succession to Sir Ian Trethowan who died earlier

this year. Lord Marlesford is an editorial consultant to The Economist.

GILLET EXHAUST MANUFACTURING, a subsidiary of Heinrich Gillet & Co. Germany, has appointed Mr Richard Hughes as managing director of its Tredegar plant. He was managing director of a Renault subsidiary.

Mr Ernest Guy Libby has been appointed a director of THE CITY OF OXFORD INVESTMENT TRUST.

BUCKNALL GROUP has appointed Mr Patrick Palmer as finance director. He was company secretary, Birmingham Mint Group.

Mr Anthony Hughes has been appointed information technology director at BACS. He was with OASIS.

Mr Alec Finch has been elected president of the INTERNATIONAL BROKER NETWORK. He is chairman of Alec Finch & Co, Manchester.

CROWN FINANCIAL MANAGEMENT has promoted the following to regional director: Mr David Greenberg.

Mr Bruce Anderson (pictured) has been appointed group director finance and planning at PERKINS GROUP, Peterborough, a Varsity Corporation company. He was finance director of Siemens Flessey Defense Systems.

Mr Stephen Cooke, chief executive of Gerrard Vivian Gray, has been appointed to the board of Gerrard & National Holdings.

Mr L.J. Eversard has been appointed a director of THE IVEAGH TRUSTEES. He was tax manager.

Mr Stephen Cooke, chief executive of Gerrard Vivian Gray, has been appointed to the board of Gerrard & National Holdings.

FINANCIAL TIMES STOCK INDICES

	June 26	June 25	June 24	June 23	June 22	June 21	June 20	June 19	June 18	Year Ago	1991	Stock Compositions		
											High	Low	High	
Government Secs	93.54	93.69	93.79	93.81	93.78	93.75	93.76	93.57	93.57	93.55	92.77	127.4	49.19	
										(19/92)	(2/91)	(2/1/92)	(3/1/79)	
Fixed Interest	92.82	92.82	92.89	92.85	92.86	92.86	92.86	92.86	92.86	92.86	92.86	105.4	59.53	
											(2/91)	(1/74)	(3/1/73)	
Ordinary Shares *	1921.6	1921.1	1947.3	1943.7	1949.3	1949.3	1949.3	1949.3	1949.3	1949.3	1949.3	2014.5	48.4	
											(2/91)	(1/61)	(3/4/91)	
													(26/6/40)	
Gold Mines	106.6	106.6	107.7	107.9	107.9	107.9	107.9	107.9	107.9	107.9	107.9	127.0	79.47	
											(1/76)	(2/92)	(19/2/93)	
FT-SE 100 Share	2451.2	2459.3	2457.5	2479.0	2484.7	2484.7	2484.7	2484.7	2484.7	2484.7	2484.7	2543.5	96.53	
												(1/91)	(23/7/94)	
FT-SE Eurotrack 200	1106.06	1106.32	1109.06	1102.33	1102.99						1102.11	939.02	1192.11	939.02
											(2/91)	(2/91)	(26/9/91)	(19/1/91)
*Ord. Div. Yield	4.93	4.94	4.98	4.98	4.98	4.98	4.98	4.98	4.98	4.98	4.98	10.81		
*Earning Div % (Jul)	6.87	6.70	5.59	5.51	5.51	5.51	5.51	5.51	5.51	5.51	5.51	11.42		
*EPS Ratio (Jul)	14.70	14.34	14.32	14.29	14.29	14.29	14.29	14.29	14.29	14.29	14.29	14.29		
SEAO Bargain 4.45p	25.107	22.421	22.004	24.344	24.344	24.344	24.344	24.344	24.344	24.344	24.344	24.344		
*Share Turnover (m)		593.21	730.49	903.86	870.10	883.87	883.87	883.87	883.87	883.87	883.87	883.87		
*Share Bargain (m)		22.496	22.941	24.349	24.349	24.349	24.349	24.349	24.349	24.349	24.349	24.349		
*Share Traded (mjt)		289.343	347.343	417.5	375.6	375.6	375.6	375.6	375.6	375.6	375.6	375.6		
Ordinary Shares Index, Hourly changes				Day's High 1922.2	Day's Low 1913.2									
Open	1913.2	1914.1	1920.1	1922.1	1923.1	1923.1	1923.1	1923.1	1923.1	1923.1	1923.1	1923.1		
Close	1913.2	1914.1	1920.1	1922.1	1923.1	1923.1	1923.1	1923.1	1923.1	1923.1	1923.1	1923.1		
FT-SE 100, Hourly changes				Day's High 2486.0	Day's Low 2449.7									
Open	2449.7	2459.3	2462.1	2486.0	2486.0	2486.0	2486.0	2486.0	2486.0	2486.0	2486.0	2486.0		
Close	2449.7	2459.3	2462.1	2486.0	2486.0	2486.0	2486.0	2486.0	2486.0	2486.0	2486.0	2486.0		
FT-SE Eurotrack 200, Hourly changes				Day's High 1109.55	Day's Low 1162.24									
Open	1163.26	1152.62	1154.95	1154.96	1165.45	1165.45	1165.45	1165.45	1165.45	1165.45	1165.45	1165.45		
Close	1163.26	1152.62	1154.95	1154.96	1165.45	1165.45	1165.45	1165.45	1165.45	1165.45	1165.45	1165.45		

GILT EDGED ACTIVITY	
Index*	June 24 June 21
Gilt Edged Bargains	80.7 70.8
5-Day average	90.4 90.5
*SE Activity 1974, Excluding intra-market transactions on London and latest Share Index: Tech. 0986 123001	

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	1973	1974	1975	1976	1977	1978	1979	1980	1981	1982	1983	1984	1985	1986	1987	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050	2051	2052	2053	2054	2055	2056	2057	2058	2059	2060	2061	2062	2063	2064	2065	2066	2067	2068	2069	2070	2071	2072	2073	2074	2075	2076	2077	2078	2079	2080	2081	2082	2083	2084	2085	2086	2087	2088	2089	2090	2091	2092	2093	2094	2095	2096	2097	2098	2099	2100	2101	2102	2103	2104	2105	2106	2107	2108	2109	2110	2111	2112	2113	2114	2115	2116	2117	2118	2119	2120	2121	2122	2123	2124	2125	2126	2127	2128	2129	2130	2131	2132	2133	2134	2135	2136	2137	2138	2139	2140	2141	2142	2143	2144	2145	2146	2147	2148	2149	2150	2151	2152	2153	2154	2155	2156	2157	2158	2159	2160	2161	2162	2163	2164	2165	2166	2167	2168	2169	2170	2171	2172	2173	2174	2175	2176	2177	2178	2179	2180	2181	2182	2183	2184	2185	2186	2187	2188	2189	2190	2191	2192	2193	2194	2195	2196	2197	2198	2199	2200	2201	2202	2203	2204	2205	2206	2207	2208	2209	2210	2211	2212	2213	2214	2215	2216	2217	2218	2219	2220	2221	2222	2223	2224	2225	2226	2227	2228	2229	2230	2231	2232	2233	2234	2235	2236	2237	2238	2239	2240	2241	2242	2243	2244	2245	2246	2247	2248	2249	2250	2251	2252	2253	2254	2255	2256	2257	2258	2259	2260	2261	2262	2263	2264	2265	2266	2267	2268	2269	2270	2271	2272	2273	2274	2275	2276	2277	2278	2279	2280	2281	2282	2283	2284	2285	2286	2287	2288	2289	2290	2291	2292	2293	2294	2295	2296	2297	2298	2299	2300	2301	2302	2303	2304	2305	2306	2307	2308	2309	2310	2311	2312	2313	2314	2315	2316	2317	2318	2319	2320	2321	2322	2323	2324	2325	2326	2327	2328	2329	2330	2331	2332	2333	2334	2335	2336	2337	2338	2339	2340	2341	2342	2343	2344	2345	2346	2347	2348	2349	2350	2351	2352	2353	2354	2355	2356	2357	2358	2359	2360	2361	2362	2363	2364	2365	2366	2367	2368	2369	2370	2371	2372	2373	2374	2375	2376	2377	2378	2
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26 St. Andrew's Soc. Eastern		031-2	
03-43	107-0	107-0	33-0
03-44	107-0	107-0	33-0
03-45	107-0	107-0	33-0
03-46	107-0	107-0	33-0
03-47	107-0	107-0	33-0
03-48	107-0	107-0	33-0
03-49	107-0	107-0	33-0
03-50	107-0	107-0	33-0
03-51	107-0	107-0	33-0
03-52	107-0	107-0	33-0
03-53	107-0	107-0	33-0
03-54	107-0	107-0	33-0
03-55	107-0	107-0	33-0
03-56	107-0	107-0	33-0
03-57	107-0	107-0	33-0
03-58	107-0	107-0	33-0
03-59	107-0	107-0	33-0
03-60	107-0	107-0	33-0
03-61	107-0	107-0	33-0
03-62	107-0	107-0	33-0
03-63	107-0	107-0	33-0
03-64	107-0	107-0	33-0
03-65	107-0	107-0	33-0
03-66	107-0	107-0	33-0
03-67	107-0	107-0	33-0
03-68	107-0	107-0	33-0
03-69	107-0	107-0	33-0
03-70	107-0	107-0	33-0
03-71	107-0	107-0	33-0
03-72	107-0	107-0	33-0
03-73	107-0	107-0	33-0
03-74	107-0	107-0	33-0
03-75	107-0	107-0	33-0
03-76	107-0	107-0	33-0
03-77	107-0	107-0	33-0
03-78	107-0	107-0	33-0
03-79	107-0	107-0	33-0
03-80	107-0	107-0	33-0
03-81	107-0	107-0	33-0
03-82	107-0	107-0	33-0
03-83	107-0	107-0	33-0
03-84	107-0	107-0	33-0
03-85	107-0	107-0	33-0
03-86	107-0	107-0	33-0
03-87	107-0	107-0	33-0
03-88	107-0	107-0	33-0
03-89	107-0	107-0	33-0
03-90	107-0	107-0	33-0
03-91	107-0	107-0	33-0
03-92	107-0	107-0	33-0
03-93	107-0	107-0	33-0
03-94	107-0	107-0	33-0
03-95	107-0	107-0	33-0
03-96	107-0	107-0	33-0
03-97	107-0	107-0	33-0
03-98	107-0	107-0	33-0
03-99	107-0	107-0	33-0
04-00	107-0	107-0	33-0
04-01	107-0	107-0	33-0
04-02	107-0	107-0	33-0
04-03	107-0	107-0	33-0
04-04	107-0	107-0	33-0
04-05	107-0	107-0	33-0
04-06	107-0	107-0	33-0
04-07	107-0	107-0	33-0
04-08	107-0	107-0	33-0
04-09	107-0	107-0	33-0
04-10	107-0	107-0	33-0
04-11	107-0	107-0	33-0
04-12	107-0	107-0	33-0
04-13	107-0	107-0	33-0
04-14	107-0	107-0	33-0
04-15	107-0	107-0	33-0
04-16	107-0	107-0	33-0
04-17	107-0	107-0	33-0
04-18	107-0	107-0	33-0
04-19	107-0	107-0	33-0
04-20	107-0	107-0	33-0
04-21	107-0	107-0	33-0
04-22	107-0	107-0	33-0
04-23	107-0	107-0	33-

Southern National Bancshares Ltd (1990)	
1990-01-01	100.00
1990-02-01	100.00
1990-03-01	100.00
1990-04-01	100.00
1990-05-01	100.00
1990-06-01	100.00
1990-07-01	100.00
1990-08-01	100.00
1990-09-01	100.00
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1990-29-01	100.00
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1990-37-01	100.00
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1990-45-01	100.00
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1990-65-01	100.00
1990-66-01	100.00
1990-67-01	100.00
1990-68-01	100.00
1990-69-01	100.00
1990-70-01	100.00
1990-71-01	100.00
1990-72-01	100.00
1990-73-01	100.00
1990-74-01	100.00
1990-75-01	100.00
1990-76-01	100.00
1990-77-01	100.00
1990-78-01	100.00
1990-79-01	100.00
1990-80-01	100.00
1990-81-01	100.00
1990-82-01	100.00
1990-83-01	100.00
1990-84-01	100.00
1990-85-01	100.00
1990-86-01	100.00
1990-87-01	100.00
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1990-91-01	100.00
1990-92-01	100.00
1990-93-01	100.00
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1990-97-01	100.00
1990-98-01	100.00
1990-99-01	100.00
1990-100-01	100.00

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INITIAL CHARGE: Charge made on sale of unit. Used to defray promotion and administration.

primo: bécoupe possible. Tel: 871 - 379 - 0444.

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PRICES EXCLUDE ROAD TAX, DELIVERY AND NUMBER PLATES. PRICES CORRECT AT TIME OF GOING TO PRESS. *EXCLUDING SLI MODEL. 13-LITRE MODELS ONLY.

only in 1953

Continued on next page

FT MANAGED FUNDS SERVICE[illegible]

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CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Mixed dollar helped by data

ENCOURAGING ECONOMIC news boosted the dollar yesterday, but it had failed to establish a clear trend at the London close. The currency touched DM180, on improved US consumer confidence and a larger than expected rise in May durable goods orders, before easing back as the US administration indicated that it is not looking for further gains appreciation.

The US Conference Board said its index of consumer confidence rose to 78.0 in June from a revised 76.4 in May. Durable goods orders climbed 3.8 per cent in May, the biggest gain since March 1990, and well above an expected rise of 1.9 per cent. April orders rose by a revised 3.6 per cent, meeting that May showed the second straight monthly rise, encouraging hopes that the US economy is moving out of recession.

Mr David Mulford, the US Treasury undersecretary, told a Senate banking subcommittee that competitiveness is not being hurt by present dollar levels but the US is not anxious for a further appreciation.

This led to light profit-taking in the dollar, leaving it mixed at the London close, but generally firmer against European currencies. It rose to DM178.85 from DM178.45, and to SF153.35 from SF153.35, and to

FFr6.1050 from FFr6.0800, while easing to Y138.50 from Y138.85. The dollar's index improved to 67.8 from 67.6.

The D-Mark was steady around the middle of the European exchange rate mechanism despite losing ground to the dollar and the Japanese yen. Speculation about a possible rise in official German interest rates at tomorrow's meeting of the Bundesbank council provided some support.

At the London close the D-Mark had eased to Y77.15 from Y77.80. The yen was underpinned by a recovery in Japanese share prices and speculation about dollar sales by a large Japanese securities house in Tokyo.

Sterling lost ground to the dollar and several other major currencies, including the D-Mark. Trading was thin however, lacking any further important economic news to provide direction this week.

EMS EUROPEAN CURRENCY UNIT RATES

	Unit	Rate	% Change	% Spread	Difference
Spanish Peseta	166.64	128.91	-3.53	4.78	61
Italian Lira	1336.27	1936.27	-0.70	1.78	39
French Franc	6.55	6.55	0.00	0.00	0
German Mark	1.00	1.00	0.00	0.00	0
Japanese Yen	100	100	0.00	0.00	0
British Pound	1.00	1.00	0.00	0.00	0
Dutch Guilder	1.00	1.00	0.00	0.00	0
Swedish Krona	1.00	1.00	0.00	0.00	0
Portuguese Escudo	200.48	200.48	0.00	0.00	0
Irish Punt	7.8756	7.8756	0.00	0.00	0

IN NEW YORK

June 25	June 24	June 23
1.7925-1.7935	1.7925-1.7935	1.7925-1.7935
1.7925-1.7935	1.7925-1.7935	1.7925-1.7935
1.7925-1.7935	1.7925-1.7935	1.7925-1.7935

STERLING INDEX

June 25	June 24	June 23
91.6	91.6	91.6
91.6	91.6	91.6
91.6	91.6	91.6
91.6	91.6	91.6

CURRENCY MOVEMENTS

June 25	June 24	June 23
91.6	91.6	91.6
91.6	91.6	91.6
91.6	91.6	91.6
91.6	91.6	91.6

CURRENCY RATES

June 25	June 24	June 23
91.6	91.6	91.6
91.6	91.6	91.6
91.6	91.6	91.6
91.6	91.6	91.6

OTHER CURRENCIES

June 25	June 24	June 23
91.6	91.6	91.6
91.6	91.6	91.6
91.6	91.6	91.6
91.6	91.6	91.6

MONEY MARKETS

German call rate up

ATTENTION IN Europe is starting to focus on tomorrow's Bundesbank council meeting in Berlin.

Mr John Major, the UK prime minister, suggested recently that tighter German monetary policy might be justified to avoid any rise in inflation. Germany's June consumer price index is due before the end of this week and is expected to show a rise from the May year-on-year rate of 3.0 per cent. This has led to

result of this week's securities repurchase agreement tender. The Bundesbank offered 28-day funds at variable bid rates, to replace an expiring DM30bn facility. The last week's rate was set mostly at 8.75 per cent.

In London three-month interbank rates firmed slightly to 11.1/11.2, ahead of the Bundesbank's meeting and after last week's signal from the Bank of England that an early cut in bank base rates would not be welcomed. One-year money rose to 11.10/11.20 from 10.75/10.85 per cent. On Liffe September short sterling fell to 89.39 from 89.45.

Credit was in more comfortable supply than in late on the cash market. The Bank of England forecast a shortage of £500m and provided help of £500m.

Before lunch the authorities bought £300m bills outright, by way of £300m bank bills in band 1 at 11.1 per cent and £300m bank bills in band 2 at 11.4 per cent.

In the afternoon another £100m bank bills were purchased in band 1 at 11.1 per cent and late assistance of around £200m was provided. Bills maturing in official hands, repayment of late assistance and a take-up of Treasury bills drained £500m, with bank balances below target absorbing £100m. These outweighed a fall in the note circulation adding £100m to liquidity.

UK clearing bank base lending rate 11.5 per cent from May 24, 1991

MONEY MARKETS

German call rate up

speculation that the Bundesbank council may vote to tighten credit. However, yesterday's action by the central bank pointed towards no change.

A shortage of liquidity pushed call money up to 8.85 from 8.75 per cent in Frankfurt, prompting an injection of section 17 money - funds held by the Bundesbank on behalf of public authorities - to prevent a rise to the 9 per cent Lombard rate. A June deadline for tax payments has tightened conditions, leading to a fall in banks' reserve holdings to DM62.5bn on Friday from DM65.6bn.

Further guidance on policy will be looked for in today's

FINANCIAL FUTURES AND OPTIONS

June 25	June 24	June 23
91.6	91.6	91.6
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June 25	June 24	June 23
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91.6	91.6	91.6
91.6	91.6	91.6

June 25	June 24	June 23
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91.6	91.6	91.6
91.6	91.6	91.6
91.6	91.6	91.6

MONEY MARKET FUNDS

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Trust Funds

Money Market

Bank Accounts

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CANADA

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FT SURVEYS

3:15 pm prices June 25

An important date:
The Annual General Meeting of VIAG AG will be held on 10 July 1991 in the Beethovenhalle, Bonn.

VIAG
AKTIENGESellschaft
Georg-von-Boeselager-Str. 25
D-5300 Bonn 1

PRICES EXCLUDE ROAD TAX, DELIVERY AND NUMBER PLATES. PRICES CORRECT AT TIME OF GOING TO PRESS. *EXCLUDING SLI MODEL 13-LTBE MODELS ONLY

NYSE COMPOSITE PRICES

[illegible]**NASDAQ NATIONAL MARKET**

3:15 pm prices June 25

[illegible]

AMEX COMPOSITE PRICES

3:00 pm prices June 25

Ft. S. 1000					Low Class					Stock					Ft. S. 1000					Low Class					Stock				
Div.	Yr.	High	Low	Close	Div.	Yr.	High	Low	Close	Div.	Yr.	High	Low	Close	Div.	Yr.	High	Low	Close	Div.	Yr.	High	Low	Close	Div.	Yr.	High	Low	Close
1	18	300	280	285	1	18	100	90	95	1	18	100	90	95	1	18	100	90	95	1	18	100	90	95	1	18	100	90	95
2	18	300	280	285	2	18	100	90	95	2	18	100	90	95	2	18	100	90	95	2	18	100	90	95	2	18	100	90	95
3	18	300	280	285	3	18	100	90	95	3	18	100	90	95	3	18	100	90	95	3	18	100	90	95	3	18	100	90	95
4	18	300	280	285	4	18	100	90	95	4	18	100	90	95	4	18	100	90	95	4	18	100	90	95	4	18	100	90	95
5	18	300	280	285	5	18	100	90	95	5	18	100	90	95	5	18	100	90	95	5	18	100	90	95	5	18	100	90	95
6	18	300	280	285	6	18	100	90	95	6	18	100	90	95	6	18	100	90	95	6	18	100	90	95	6	18	100	90	95
7	18	300	280	285	7	18	100	90	95	7	18	100	90	95	7	18	100	90	95	7	18	100	90	95	7	18	100	90	95
8	18	300	280	285	8	18	100	90	95	8	18	100	90	95	8	18	100	90	95	8	18	100	90	95	8	18	100	90	95
9	18	300	280	285	9	18	100	90	95	9	18	100	90	95	9	18	100	90	95	9	18	100	90	95	9	18	100	90	95
10	18	300	280	285	10	18	100	90	95	10	18	100	90	95	10	18	100	90	95	10	18	100	90	95	10	18	100	90	95
11	18	300	280	285	11	18	100	90	95	11	18	100	90	95	11	18	100	90	95	11	18	100	90	95	11	18	100	90	95
12	18	300	280	285	12	18	100	90	95	12	18	100	90	95	12	18	100	90	95	12	18	100	90	95	12	18	100	90	95
13	18	300	280	285	13	18	100	90	95	13	18	100	90	95	13	18	100	90	95	13	18	100	90	95	13	18	100	90	95
14	18	300	280	285	14	18	100	90	95	14	18	100	90	95	14	18	100	90	95	14	18	100	90	95	14	18	100	90	95
15	18	300	280	285	15	18	100	90	95	15	18	100	90	95	15	18	100	90	95	15	18	100	90	95	15	18	100	90	95

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FINANCIAL TIMES

AMERICA

Dow steadies after Monday's sharp sell-off

Wall Street

US EQUITIES stabilised yesterday morning, trading in a narrow range after their sharp sell-off on Monday, writes Karen Zagor in New York.

At 1.30 pm, the Dow Jones Industrial Average was unchanged at 2,913.01, after dropping 25.35 to 2,938.01 on Monday. Volume was relatively light, on the big board, with fewer than 900 million shares changing hands by 1 pm. Advances led declines by a ratio of four to three.

The economic signals were unclear yesterday. On the one hand, the consumer confidence index firmed to 78 in June from 76.4 in May, as existing home sales rose 6 per cent in the month and durable goods orders increased by 3.9 per cent. However, optimism was offset by a 14.8 per cent plunge in Ford Motor's share price, as the stock market remains concerned about the prospect of weak second-quarter corporate earnings.

IBM dominated trading again, climbing 1 1/4 to 89 3/4 in anticipation that it will soon announce a wide-ranging accord with Apple Computer, in active over-the-counter trading. Apple added 1/4 to 42 1/4.

Shares in Wells Fargo were halted yesterday morning shortly before the bank said that it expected to take a second-quarter loss less provision of \$350m, exceeding projected net income for the three months to 20 cents a share from \$4.40 a share, after a large pre-tax gain in the 1990 quarter.

When the issue resumed trading at mid-session, it plunged 1/4 to 76 1/4. The news depressed a number of bank stocks including BankAmerica, which slid 1/4 to 38 1/4. Citicorp, which eased 1/4 to 51 1/4, and Bankers Trust, down 1/4 to 61 1/4.

Adobe Resources gained 1/4 to 57 1/4 after the company said that it had brought in two banks to look at its options after Minerva, which holds just under half of Adobe's shares,

said it did not consider it a long-term holding. Beazer plummeted 1 1/4 to 57 1/4 after the UK construction company said its earnings for the fiscal year ending this month would be at the low end of expectations. Beazer has also said it would reconsider its dividend policy.

International Specialty was unchanged at \$15 1/4 in exceptionally active trading, after GAP sold 17.4m shares of the stock at \$15.50 a share. Columbia Gas Systems, which has been active since last week when it started issuing shares about a possible bankruptcy filing, added 1/4 to \$18 1/4.

In the secondary market, the Nasdaq composite was 0.75 higher at 475.98 at mid-session, with gains in many of the technology issues that had lost ground on Monday. Intel was 1 1/4 higher at \$45, Sun Microsystems climbed 3/4 to \$27 1/4, dropping more than \$4 a day earlier, and Microsoft firmed 1 1/4 to \$100.

Canada

TORONTO stocks fluctuated in a narrow range by midday. Traders and investors focused on the initial public offering of Petro-Canada, the country's largest integrated oil company.

The composite index gained 1.9 to 3,479.9. Declines led advances by 109 to 92 on volume of 3.5m shares. Petro-Canada was trading at C\$13, unchanged from the offer price, on volume of 2.26m shares.

Encor knocked Petro-Canada out of the top spot on the most active list after three large block trades at C\$1 each. Encor was down 3 cents at C\$1 on volume of 3.74m shares.

SOUTH AFRICA

INDUSTRIAL stocks fell in Johannesburg as the correction continued, while gold shares edged higher. The industrial index, which hit a record high last Thursday, lost 43 to 3,822, as the all-gold index added 3 to 1,325.

EUROPE

Takeovers enliven Paris as bourses show resilience

BOURSES SHRUGGED off the sharp overnight fall on Wall Street, although the US market's performance early yesterday erased some early gains, writes Our Markets Staff.

PARIS was again enlivened by takeover news, which helped to double turnover. Three large blocks in Générale des Eaux, traded by domestic brokers, also boosted the total, as the stock slipped 1/16 to FF2.589 on high volume of 163,404 shares. Overall turnover rose to about FF2.7bn from FF1.4bn.

The CAC 40 index closed almost unchanged. The erosion of Wall Street's opening gains helped to wipe out the bourse's 12-point rise, and the index ended 0.10 down at 1,775.53. Carrefour, the hypermarket group, dropped another FF194 or 5 per cent to FF1,786 on heavy volume of 186,465 shares, after its bid on Monday for rival Euronorm, which remained suspended. Au Pâtisseries, which owns a large stake in Euronorm, leapt FF22 or 6.2 per cent to FF724.

ASIA PACIFIC

Nikkei closes higher as investment trusts lend support

Tokyo

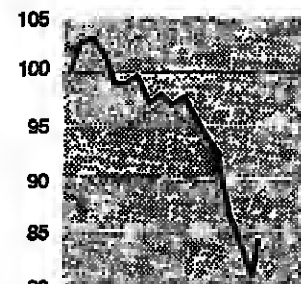
BUYING BY investment trusts and domestic pension funds supported a nervous market yesterday. The Nikkei average, which fell 2.1 per cent in the wake of the securities house scandal on Monday, managed to recover part of that loss, writes Emiko Terazono in Tokyo.

The index fell sharply soon after the opening to a day's low of 23,435.55, but it rose later on buying by domestic and foreign investors on the back of the stronger yen and higher bond prices. Traders said investment trust buying was seen at the 23,500 support level, helping the Nikkei to close a net 141.96 up at the day's best of 23,507.42.

Volume rose slightly to 290m shares from 280m, but most investors remained reluctant to commit funds to the market. In spite of the gain in the Nikkei, declines outweighed rises by 519 to 377, while 226 issues ended unchanged. The Topix index of all first section stocks

Spie Batignolles

Share price relative to the Paris CAC 40 index



Source: Datastream

on 119,675 shares. Spie Batignolles, the engineering company, jumped to a day's high of FF4.61, before closing FF18 or 4.2 per cent up at FF44.5. The rise followed news of Trafalgar House's bid for the UK's Davy Corp, in which the French group holds 14.7 per cent.

BSN added FF10 to FF690 after a subsidiary of the food group announced plans to buy

FT-SE Eurotrack 100 - Jun 25

Hourly changes					
Open	10 am	11 am	12 noon	1 pm	2 pm
1123.85	1124.41	1125.44	1125.79	1126.82	1126.52
Day's High 1125.87					
Day's Low 1123.43					
Close	3 pm	4 pm	5 pm	6 pm	7 pm
1126.07	1141.29	1181.17	1191.81	1191.81	1148.58

Base value 100 (24/10/89)

W&R Jacob, the Irish biscuit maker, in which it already holds 29.6 per cent.

FRANKFURT proved surprisingly resilient to Wall Street's big drop overnight and to negative reports in the press. The reports dealt with the possibility of further tax increases, this time to finance the government's move to Berlin, the deteriorating trade balance and the debts run up by the former East German government.

Traders had expected the DAX index to test the 1,680 support level, but instead the real-time index closed just 0.09 lower at 1,691.47. The FAZ index, calculated at mid-session, rose 1.04 to 711.25. Vol-

ume was steady at DM6.4bn after Monday's DM6.2bn.

There was brisk demand for the diversified car group, Daimler-Benz, which rose DM7 to DM783 with DM750m worth of shares traded on hopes that a recovery in the US and a further rise in the dollar would improve its earnings. There was also renewed speculation that its loss-making AEG electronics subsidiary would return to the black in 1992.

Among retailers, Karstadt fell DM13 to DM690 on reports of a large sale order, while Herten's DM4 to DM218 before going ex dividend today.

MILAN steadied after its recent slide, as dealers covered

their short positions in the afflicted insurance sector. The Comit index recovered 2.01 to 582.97 in volume estimated at near Monday's modest 1,160bn.

Before yesterday the index had fallen 4.2 per cent since Thursday's news that the government intends to make companies revalue their property for tax purposes. But the market's underlying tone remained nervous. Mr Guido Carli, treasury minister, told parliament that the government was determined to cut the public sector deficit by 6 per cent this year.

Generally, which had lost 5.7 per cent since the proposal, recovered L450 to L33.850.

Shares controlled by Mr Carlo De Benedetti were supported by his statement that the group was in good financial shape but did not plan any major acquisitions. Cir, the holding company, rose L20 to L2,880, and its saving shares gained L30 to L2,970 after the company said that it would buy back 7m savings shares.

STOCKHOLM fell again in thin trading, dragged lower by

profit-taking in Volvo after its rally over the past few weeks. The selling was compounded by a negative analysis published in a leading domestic newspaper. The SMI 20 index dropped SKR18 to SKR170.

The Allsevier General index eased 7.4 to 1,123.8 in volume of SKR200m, up from Monday's paltry SKR180m.

NADEID was steady in light trading, as the general index eased 0.31 to 278.06 in turnover of Pta10bn after Pta8.3bn. Activity was concentrated in the utility sector, where Union Fenosa lost Pta14 to Pta566 on volume of 976,128 shares.

Ence, the paper producer, dropped Pta80 or 3 per cent to Pta2,280 on reports of a fund-raising exercise.

AMSTERDAM closed weaker in thin trading, depressed by Wall Street's unsuccessful attempt to rebound at the opening yesterday. The CEF-Tendex index lost 0.2 to 94.2. HES-SINKI fell 1.1 per cent in thin trading. The Hex index fell 0.9 to 885.9 in turnover of FM24m, down from FM27m.

Politics saps strength in France and UK

Antonia Sharpe analyses changes in turnover levels in Europe

FRANCE AND the UK were the main European casualties in volume terms in May, as political uncertainty forced investors on to the sidelines.

French volume dropped 19.1 per cent from April to FF188.95bn, the lowest level since November 1990, while UK volume fell 16.6 per cent to £26.56bn, its lowest level since January this year. Preliminary calculations paint a slightly more cheerful picture for this month - so far, both markets show a small improvement on an average daily basis.

Mr James Cornish of County NatWest Woodley, which supplies the turnover data, blames the big fall in volume on both sides of the Channel on disillusionment with the respective prime ministers. In France, Mrs Edith Cresson was initially popular after her appointment on May 15, but rapidly fell in the opinion polls on fears that she would spend her way out of high unemployment by bringing down interest rates too quickly and increasing the budget deficit. "This evoked memories of the early 1980s when high govern-

EUROPEAN EQUITIES TURNOVER

Monthly total in local currencies (bn)					
Bourse	Feb 1991	Mar 1991	Apr 1991	May 1991	US \$bn
Belgium	41.52	45.48	45.46	39.22	1.10
France	106.80	110.40	110.00	88.95	15.07
Germany	120.90	122.90	125.80	120.90	69.52
Italy	5,592.40	15,000.00	12,316.00	13,692.00	10.58
Netherlands	15.30	15.30	14.20	12.20	8.27
Spain	742.61	803.60	851.51	716.00	6.67
Switzerland	14.20	13.88	14.60	15.20	10.28
UK	31.87	36.76	31.81	26.36	44.85

Volumes represent purchases and sales. Italian data adjusted to include off-market trading. Some figures may be revised. Source: County NatWest Woodley.

ment spending led to a recession," Mr Cornish says.

In the UK, opinion polls indicating a growing Labour lead over the ruling Conservative party and dismal economic data far outweighed improving inflation prospects.

Sentiment in France remains fragile, in spite of evidence that the economic and monetary policy remains firmly in the hands of Mr Pierre Berégovoy, the finance minister. However, Mr Cornish, along with other analysts, believes that a lack of courage on the part of buyers is preventing them

from entering what he believes is one of Europe's most attractive markets.

"France is looking cheap on both the bond and equity front," he says. French bond yields are now 90 basis points above German bond yields, and French inflation is expected to be lower than Germany's in July, when the latter's tax increases come into effect.

Goldman Sachs is equally positive about France. In its June report, it sees a potential drop of 100 basis points in the long-term interest rates over the next 12 to 18 months.

"Another upside of 15 per cent to 20 per cent [in the equity market] would then be imaginable," the broker says.

Italy and Spain provided the rises in May. Italian volume rose 10.8 per cent as a perception that the market had underperformed for too long brought domestic and foreign investors back in the second half of the month. Fiat's decision to hold its dividend and a buy recommendation on the stock by Nomura also contributed to the increased activity.

Volume is expected to fall this month after the Italian government's decision to force all companies to revalue property assets for tax purposes.

Spain registered a 9.9 per cent increase in volume in May after the government did better than expected in local elections. Turnover was also boosted and distorted by bilateral trades, as banks and utilities reshuffled their holdings and mergers - or rumours of them - took place.

German turnover expanded by only 4.1 per cent in May but preliminary data suggest a 15 per cent increase in June on continued foreign buying.

FT-ACTUARIES WORLD INDICES															
Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries															
NATIONAL AND REGIONAL MARKETS	MONDAY JUNE 24 1991								FRIDAY JUNE 21 1991				DOLLAR INDEX		
	Figures in parentheses show number of lines of stock	US Dollar Index	Day's Change %	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	Local % chg on day	Gross Div. Yield	US Dollar Index	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	Year ago (approx)
Australia (70)	138.10	-0.7	125.55	122.08	129.05	121.10	-0.8	6.39	140.14	127.39	123.09	151.08	121.83	127.74	112.74
Austria (20)	187.74	+0.5	102.48	104.78	114.18	114.18	-0.4	1.86	168.80	169.80	164.07	174.71	174.90	222.37	251.05
Belgium (49)	127.58	+0.8	115.18	111.26	118.38	115.82	-0.2	5.10	126.81	115.27	111.37	118.50	115.87	151.20	121.73
Canada (115)	138.93	-1.1	125.08	121.98	128.08	114.90	-1.1	3.38	140.42	127.84	123.33	131.33	116.22	142.27	125.49
Denmark (37)	242.25	+0.9	218.67	212.83	224.75	225.77	+0.2	1.49	240.15	218.28	210.82	224.59	228.41	270.59	217.74
Finland (18)	101.87	+0.5	91.86	88.42	94.92	91.05	-0.3	2.88	101.53	92.29	89.18	94.97	91.50	125.15	90.81
France (116)	128.10	-0.5	115.62	112.42	118.83	121.77	-1.4	3.63	128.82	117.10	113.14	120.47	126.46	152.26	125.48
Germany (65)	110.33	+0.1	99.59	98.85	102.36	102.36	-0.8	2.19	110.27	100.24	95.87	103.14	103.14	126.36	138.53
Hong Kong (55)	149.88	-0.1	135.29	131.54	139.08	148.82	+0.0	5.21	150.00	135.35	131.75	140.30	148.39	161.77	119.72
Ireland (18)	143.79	+0.5	125.79	123.20	132.40	135.11	-0.4	3.78	143.10	130.08	125.69	134.84	136.80	152.48	138.81
Italy (77)	74.32	-1.5	67.08	65.23	68.95	73.71	-2.3	3.17	75.52	68.95	68.33	70.93	75.48	72.05	72.05
Japan (474)	129.33	-1.6	116.74	113.51	120.00	113.51	-1.6	0.74	131.28	119.42	115.39	122.88	115.39	148.97	119.32
Malaysia (58)	235.63	-0.4	212.68	206.80	218.80	222.82	-0.2	2.58	236.51	214.89	207.73	221.20	233.45	247.75	121.87
Mexico (15)	100.47	-1.4	93.77	88.71	92.00	93.07	+1.4	1.94	98.03	90.48	87.08	92.53	92.98	107.72	94.44
Netherlands (51)	134.35	-0.1	121.61	117.32	124.65	123.25	-0.9	4.35	134.44	122.20	118.08	126.74	124.26	145.73	140.90
New Zealand (13)	47.80	-0.4	42.96	41.76	44.15	43.87	-0.2	7.99	47.40	45.45	41.98	44.71	44.08	54.84	41.19
Norway (32)	195.52	+0.0	176.48	171.61	181.40	184.70	-0.9	1.89	195.47	177.69	171.69	182.83	195.32	223.24	233.68
Singapore (38)	186.00	-0.1	178.92	172.03	181.64	180.50	0.0	2.11	186.28	178.42	172.40	188.57	180.50	200.25	151.83
South Africa (61)	222.38	-2.2	202.06	201.33	212.82	207.43	-1.5	3.29	204.57	192.23	186.19	219.39	207.07	236.48	170.07
Spain (55)	149.38	+1.0	134.83	131.11	138.59	126.57	+0.0	4.22	147.93	134.47	128.53	138.25	126.93	171.12	151.51
Sweden (26)	196.73	-0.3	170.38	165.65	175.10	180.21	-0.3	2.46	187.53	170.47	164.72	175.40	180.50	204.12	148.80
Switzerland (58)	90.10	-0.3	81.33	79.08	83.60	85.08	-1.2	2.24	90.42	82.19	78.42	84.55	86.88	100.87	82.17
United Kingdom (239)	161.58	-0.4	146.86	141.81	149.80	145.85	-1.1	5.03	162.29	147.25	142.83	151.77	152.15	180.57	145.08
USA (525)	150.04	-1.8	135.44	131.70	139.21	150.04	-1.8	3.23	152.74	138.84	134.18	142.86	152.74	152.95	142.95
Europe (387)	123.53	-0.3	119.83	116.32	122.96	121.62	-1.0	3.91	132.86	120.79	116.71	124.29	122.89	151.42	125.50
Nordic (111)	182.06	+0.7	164.34	159.80	168.91	165.46	-0.2	1.94	180.87	164.41	158.87	168.17	165.77	201.01	155.56
Pacific Basin (718)	130.15	-1.5	117.48	114.23	120.75	114.70	-1.5	1.11	132.07	120.06	116.00	123.53	114.86	145.92	117.86
Europe - Pacific (1555)	151.42	-1.0	119.88	115.34	121.92	118.29	-1.3	2.23	132.72	120.65	116.57	124.13	119.87	147.88	122.1
North America (640)	138.01	-0.7	120.01	117.01	121.81	118.45	-0.7	3.57	151.86	127.07	123.07	135.29	123.29	158.57	141.86
World Excl. UK (266)	114.67	-0.1	105.51	100.57	106.05	107.39	-0.1	3.12	118.08	104.69	100.85	107.44	105.45	129.80	100.05
World Excl. Japan (244)	126.21	-0.4	104.57	121.15	128.05	124.24	-0.3	4.72	136.88	125.95	122.74	129.53	126.58	145.86	111.40
World Excl. US (1710)	133.18	-1.0	122.22	116.80	123.95	119.47	-1.3	2.29	134.53	122.29	118.17	126.83	121.86	149.18	122.32
World Excl. UK & Jpn (2210)	127.08	-0.7	117.01	114.01	119.81	116.45	-0.7	3.12	128.07	116.45	112.83	123.53	119.87	141.86	122.32
World Excl. US & A (2210)	137.28	-1.3	122.92	120.50	127.57	126.77	-1.5	2.82	130.66	126.36	122.14	130.06	129.09	148.66	122.92
World Excl. Japan (1797)	143.71	-1.1	126.72	126.14	133.35	137.51	-1.4	3.55	145.37	132.15	127.70	135.95	138.46	142.83	126.99
The World Index (2271)	137.87	-1.3	124.45	121.02	127.92	129.10	-1.5	2.68	139.87	126.95	122.98	130.04	131.40	140.01	123.28